



# **THE BOARD** **of** **SUPERVISORS**

## **First District**



**Gloria  
Molina**

## **Second District**



**Yvonne  
B. Burke**

## **Third District**



**Zev  
Yaroslavsky**

## **Fourth District**



**Don  
Knabe**

## **Fifth District**



**Michael D.  
Antonovich**

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[REPORT OF ACTION TAKEN IN CLOSED SESSION ON  
SEPTEMBER 21, 2004, BEGINS ON PAGE 269.]

**SUP. MOLINA:** GOOD MORNING. IF WE COULD ASK EVERYONE TO PLEASE  
TAKE THEIR SEATS, WE'RE GOING TO BEGIN THIS MORNING'S MEETING.  
COULD YOU PLEASE TRY AND FIND A SEAT AS QUICKLY AS POSSIBLE?  
IF I CAN ASK EVERYONE TO PLEASE STAND. THIS MORNING, WE'RE  
GOING TO BE LED IN OUR INVOCATION BY REVEREND ABEL E.  
RODRIGUEZ, WHO IS A SENIOR PASTOR AT THE APOSTOLIC CHRISTIAN  
CENTER IN LOS ANGELES. THE PLEDGE THIS MORNING WILL BE LED BY  
JOSE CARLOS GONZALES, WHO IS A MEMBER OF THE DISABLED AMERICAN  
VETERANS. PASTOR?

**ABEL E. RODRIGUEZ:** IF EVERYONE WILL JOIN ME AND BOW YOUR HEADS  
IN PRAYER. LORD, WE COME BEFORE YOUR PRESENCE WITH A HEART OF  
THANKSGIVING, GRATEFULNESS, APPRECIATION AND JOY. WE ALSO  
STAND IN YOUR PRESENCE FOR THE PURPOSE OF GIVING YOU PRAISE  
AND WORSHIP AND SEEKING YOUR WISDOM. PRAISE FOR THE LIFE YOU  
GIVE US, PRAISE FOR THE SUBSTANCE YOU PROVIDE, PRAISE FOR THE  
WONDERFUL GREATER LOS ANGELES AREA WHICH IS SO BLESSED OF YOU  
AND PRAISE FOR THE LEADERSHIP OF OUR NATION AND ALSO OF OUR  
COMMUNITIES. WE GIVE YOU WORSHIP SIMPLY BECAUSE YOU ARE GOD,  
ALMIGHTY AND FULL OF GLORY, EVERLASTING AND ETERNAL, MERCIFUL,





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1 LOVING, AND COMPASSIONATE. WE WORSHIP YOU FOR YOU ARE TRULY  
2 WORSHIP OF OUR WORSHIP. WE PRAY THIS MORNING FOR THE  
3 LEADERSHIP OF THIS GREAT NATION, OUR STATE AND EACH OF OUR  
4 COMMUNITIES. YOU HAVE SHOWN US THAT, IN THE COUNSEL OF MANY,  
5 THERE IS MUCH WISDOM. THANK YOU FOR THE COUNSEL AND THE WISDOM  
6 IN THIS ROOM TODAY. LEAD US INTO YOUR RIGHTEOUSNESS. THANK YOU  
7 FOR FILLING THIS PLACE WITH YOUR PRESENCE, THANK YOU, LORD,  
8 FOR THE GRACE, WISDOM, COURAGE, STRENGTH AND HOPE YOU GIVE TO  
9 EACH OF OUR LEADERS. MAY YOUR ANOINTING BE UPON THEM ALWAYS.  
10 WE PRAY FOR THE PROTECTION OF THOSE WHOSE RESPONSIBILITY IT IS  
11 TO SERVE AND PROTECT, WHETHER IT BE IN A FARAWAY LAND OR IN  
12 OUR VERY COMMUNITIES AND FOR THE MANY FAMILIES THAT  
13 COLLECTIVELY MAKE UP THIS LOS ANGELES COUNTY, MAY YOUR  
14 PROVIDENCE AND CARE BE UPON THEM ALWAYS. THANK YOU FOR YOUR  
15 PEACE, FELLOWSHIP, UNITY AND WE GIVE-- THAT YOU GIVE TO OUR  
16 CITIES. LORD, WE ASK YOU IN THIS-- ALL THIS IN YOUR LOVING  
17 NAME. AMEN.

18

19 **JOSE CARLOS GONZALES:** PLEASE PLACE YOUR RIGHT HAND OVER YOUR  
20 HEART AND REPEAT AFTER ME. [ PLEDGE OF ALLEGIANCE ]

21

22 **SUP. MOLINA:** IT'S MY HONOR THIS MORNING TO PRESENT A  
23 CERTIFICATE OF APPRECIATION TO REVEREND ABEL RODRIGUEZ. SINCE  
24 1989, REVEREND RODRIGUEZ HAS SERVED AS SENIOR PASTOR OF EL  
25 SOULEZ APOSTOLIC CHRISTIAN CENTER IN EAST L.A. WHICH OFFERS A



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1 WIDE VARIETY OF OUTREACH EFFORTS SUCH AS MARRIAGE AND FAMILY  
2 COUNSELING, REHABILITATION PROGRAMS, YOUTH AND SPORTS  
3 PROGRAMS, AS WELL AS HOLIDAY DINNERS, AMONG OTHERS. REVEREND  
4 RODRIGUEZ IS A NATIVE OF VENTURA, ATTENDED SCHOOLS IN EAST LOS  
5 ANGELES AND PICO RIVERA, CAL STATE UNIVERSITY LONG BEACH AND  
6 IS AN HONORS GRADUATE IN LATIN AMERICAN THEOLOGICAL SEMINAR.  
7 HE AND HIS WIFE, CORINA, RESIDE IN EAST L.A. THEY HAVE TWO  
8 CHILDREN AND TWO GRANDCHILDREN. THANK YOU, SIR, THIS MORNING,  
9 FOR LEADING US IN OUR INVOCATION. THANK YOU. [ APPLAUSE ]

10

11 **SUP. MOLINA:** MR. ANTONOVICH?

12

13 **SUP. ANTONOVICH:** CHAIRMAN, MEMBERS, IT'S A PRIVILEGE TO GIVE  
14 TO JOSE CARLOS GONZALEZ, WHO IS A RESIDENT OF GLENDALE, THIS  
15 CERTIFICATE OF APPRECIATION FOR COMING DOWN AND LEADING US IN  
16 THE PLEDGE OF ALLEGIANCE. CARLOS-- JOSE CARLOS GONZALES IS A  
17 GRADUATE OF BELMONT HIGH SCHOOL AND THE UNIVERSITY OF SOUTHERN  
18 CALIFORNIA. HE IS RETIRED FROM THE DEPARTMENT OF MOTOR  
19 VEHICLES, MEMBER OF THE DISABLED AMERICAN VETERANS, SERVED IN  
20 THE UNITED STATES ARMY, FIRST CALVARY DIVISION IN VIETNAM AND  
21 DURANG VALLEY BETWEEN 1964 AND 1966 WHEN HE WAS IN THE UNITED  
22 STATES ARMY. SO, JOSE, THANK YOU FOR COMING DOWN. [ APPLAUSE ]

23

24 **SUP. MOLINA:** THANK YOU, SIR. THIS MORNING, I AM GOING TO BE  
25 CHAIRING THE MEETING IN MR. KNABE'S ABSENCE AND SO WE'RE GOING



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1 TO BEGIN OUR AGENDA BY ASKING OUR EXECUTIVE OFFICER TO PLEASE  
2 CALL THE AGENDA.

3

4 **CLERK VARONA-LUKENS:** THANK YOU, MADAM CHAIR, MEMBERS OF THE  
5 BOARD. WE'LL BEGIN ON PAGE 5. AS NOTED ON THE AGENDA, ON ITEM  
6 S-2, THE DIRECTOR REQUESTS THAT THE MEETING BE CONTINUED TO  
7 SEPTEMBER 28, 2004.

8

9 **SUP. MOLINA:** ALL RIGHT.

10

11 **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 9.  
12 ON ITEM NUMBER 5, HOLD FOR A MEMBER OF THE PUBLIC. THE REST  
13 ARE BEFORE YOU.

14

15 **SUP. MOLINA:** ALL RIGHT. ON ITEMS 1 THROUGH 9, WITH THE  
16 EXCEPTION OF 5, MOVED BY SUPERVISOR BURKE, SECONDED BY  
17 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

18

19 **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEMS 10 AND 11.  
20 ON ITEM NUMBER 10, SUPERVISOR BURKE REQUESTS A ONE-WEEK  
21 CONTINUANCE.

22

23 **SUP. MOLINA:** ALL RIGHT. IF THERE'S NO OBJECTION, ITEM 10 WILL  
24 BE CONTINUED. ITEM 11 IS MOVED BY SUPERVISOR ANTONOVICH,



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1    SECONDED BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION,  
2    SO ORDERED.

3

4    **CLERK VARONA-LUKENS:** AGRICULTURAL COMMISSIONER, WEIGHTS AND  
5    MEASURES, ITEM 12.

6

7    **SUP. MOLINA:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED BY  
8    SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

9

10   **CLERK VARONA-LUKENS:** AUDIT COMMITTEE, ITEM 13 AND 14.

11

12   **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
13   ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

14

15   **CLERK VARONA-LUKENS:** BEACHES AND HARBORS, ITEM 15.

16

17   **SUP. MOLINA:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED BY  
18   SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

19

20   **CLERK VARONA-LUKENS:** CHILDREN AND FAMILY SERVICES. ON ITEM 16,  
21   HOLD FOR A MEMBER OF THE PUBLIC.

22

23   **SUP. MOLINA:** THAT ITEM WILL BE HELD.

24





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1 **CLERK VARONA-LUKENS:** ITEM-- COMMUNITY DEVELOPMENT COMMISSION,  
2 ITEM 17, AS NOTED ON THE GREEN SHEET, THE DIRECTOR REQUESTS  
3 THAT THE ITEM BE REFERRED BACK TO THE DEPARTMENT.

4

5 **SUP. MOLINA:** ALL RIGHT. WE WILL REFER THAT BACK TO THE  
6 DEPARTMENT.

7

8 **CLERK VARONA-LUKENS:** COMMUNITY AND SENIOR SERVICES, ITEMS 18  
9 THROUGH 20.

10

11 **SUP. MOLINA:** ON THOSE ITEMS, MOVED BY SUPERVISOR YAROSLAVSKY,  
12 SECONDED BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO  
13 ORDERED.

14

15 **CLERK VARONA-LUKENS:** FIRE DEPARTMENT. ON ITEM 21, HOLD FOR A  
16 MEMBER OF THE PUBLIC. HEALTH SERVICES...

17

18 **SUP. MOLINA:** THAT ITEM WILL BE HELD.

19

20 **CLERK VARONA-LUKENS:** HEALTH SERVICES, ITEMS 22 THROUGH 32. AS  
21 NOTED ON THE GREEN SHEET, ON ITEM 22, THE DIRECTOR REQUESTS  
22 THE ITEM BE CONTINUED FOR TWO WEEKS. HOWEVER, WE HAVE TWO  
23 MEMBERS OF THE PUBLIC WHO HAVE REQUESTED TO SPEAK-- THREE  
24 MEMBERS OF THE PUBLIC WHO HAVE REQUESTED TO SPEAK ON THAT  
25 ITEM. ON ITEM 24, HOLD FOR A MEMBER OF THE PUBLIC. ON ITEM 32,



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1 INCLUDING SUPERVISOR BURKE'S RECOMMENDATION, WE'LL HOLD THAT  
2 FOR MEMBERS OF THE PUBLIC AND FOR SUPERVISOR BURKE. AND THE  
3 REST ARE BEFORE YOU.

4

5 **SUP. MOLINA:** ALL RIGHT. ON THE REMAINDER OF THOSE ITEMS, MOVED  
6 BY SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR BURKE. IF  
7 THERE'S NO OBJECTION, SO ORDERED.

8

9 **CLERK VARONA-LUKENS:** AND MADAM CHAIR, WE'RE HOLDING 22 OR...  
10 WE DID HAVE MEMBERS OF THE PUBLIC SIGN UP TO SPEAK ON THAT  
11 ITEM. I BELIEVE I HAVE THREE REQUESTS.

12

13 **SUP. MOLINA:** I THINK WE HAVE TO ALLOW THEM TO SPEAK AND WE'LL  
14 STILL CONTINUE THE ITEM.

15

16 **SUP. ANTONOVICH:** WHICH ITEM IS THAT?

17

18 **SUP. MOLINA:** IT'S ITEM NUMBER 22, THE DEPARTMENT OF HEALTH  
19 SERVICES ASKED TO CONTINUE THAT ITEM BUT THERE ARE PEOPLE IN  
20 THE PUBLIC THAT LIKE TO SPEAK.

21

22 **CLERK VARONA-LUKENS:** MENTAL HEALTH, ITEMS 33 AND 34.

23

24 **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
25 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.



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1

2 **CLERK VARONA-LUKENS:** PARKS AND RECREATION, ITEMS 35 AND 36.

3

4 **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
5 ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

6

7 **CLERK VARONA-LUKENS:** PUBLIC SOCIAL SERVICES. ON ITEM 37, HOLD  
8 FOR SUPERVISOR YAROSLAVSKY.

9

10 **SUP. MOLINA:** ALL RIGHT. THAT ITEM WILL BE HELD.

11

12 **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 38 THROUGH 48. ON  
13 ITEMS NUMBER 41 AND 42, AS NOTED ON THE AGENDA, THE CHIEF  
14 ADMINISTRATIVE OFFICER REQUESTS A TWO-WEEK CONTINUANCE ON BOTH  
15 OF THOSE ITEMS.

16

17 **SUP. MOLINA:** THOSE ITEMS WILL BE CONTINUED.

18

19 **CLERK VARONA-LUKENS:** AND THE REST ARE BEFORE YOU.

20

21 **SUP. MOLINA:** ON THE REMAINDER, MOVED BY SUPERVISOR  
22 YAROSLAVSKY, SECONDED BY SUPERVISOR ANTONOVICH. IF THERE'S NO  
23 OBJECTION, SO ORDERED.

24

25 **CLERK VARONA-LUKENS:** SHERIFF, ITEM 49.



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1

2 **SUP. MOLINA:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED BY  
3 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

4

5 **CLERK VARONA-LUKENS:** TREASURER AND TAX COLLECTOR, ITEM 50.

6

7 **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
8 ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

9

10 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATIONS, ITEM 51.

11

12 **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
13 YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

14

15 **CLERK VARONA-LUKENS:** ORDINANCES FOR INTRODUCTION, ITEMS 52  
16 THROUGH 54 AND I'LL READ THE TITLE INTO THE RECORD. ON ITEM  
17 52, AN ORDINANCE AMENDING CHAPTER 2.18 OF TITLE 2,  
18 ADMINISTRATION, ADDING CHAPTER 20.7 TO TITLE 20, UTILITIES AND  
19 AMENDING CHAPTER 20.72 OF TITLE 20, UTILITIES OF THE LOS  
20 ANGELES COUNTY CODE TO AUTHORIZE FRANCHISE AGREEMENTS FOR  
21 SOLID WASTE HANDLING SERVICES IN ALL OR PART OF THE  
22 UNINCORPORATED TERRITORY, TO UPDATE AND MODIFY VARIOUS  
23 STANDARDS RELATING TO RESIDENTIAL SOLID WASTE COLLECTION  
24 SERVICES AND TO MAKE OTHER TECHNICAL CHANGES. ITEM 53, AN  
25 ORDINANCE AMENDING TITLE 4, REVENUE AND FINANCE OF THE LOS



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1 ANGELES COUNTY CODE RELATING TO THE ACCUMULATIVE CAPITAL  
2 OUTLAY ACCOUNT FOR L.A.C. U.S.C. MEDICAL CENTER REPLACEMENT  
3 PROJECT. ON ITEM 54, THAT'S CONTINUED FOR ONE WEEK AT THE  
4 REQUEST OF SUPERVISOR BURKE. IT RELATES TO ITEM 10. SO ITEM 52  
5 AND 53 ARE BEFORE YOU.

6

7 **SUP. MOLINA:** ON THOSE TWO ITEMS, MOVED BY SUPERVISOR  
8 ANTONOVICH, SECONDED BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO  
9 OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** ORDINANCES FOR ADOPTION, ITEMS 55 THROUGH  
12 57.

13

14 **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
15 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

16

17 **CLERK VARONA-LUKENS:** SEPARATE MATTER, 58 THROUGH 61 AND I'LL  
18 READ THE TITLE INTO THE RECORD. ON 58, TREASURER AND TAX  
19 COLLECTOR'S RECOMMENDATION TO ADOPT RESOLUTION APPROVING THE  
20 ISSUANCE OF CALIFORNIA STATEWIDE COMMUNITIES DEVELOPMENT  
21 AUTHORITY TO FACILITATE A TAX EXEMPT FINANCING NOT TO EXCEED  
22 \$65 MILLION ON BEHALF OF THE LOS ANGELES COUNTY MUSEUM OF ART.  
23 THAT ITEM IS BEFORE YOU.

24





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1   **SUP. MOLINA:** ALL RIGHT. MOVED BY SUPERVISOR YAROSLAVSKY,  
2   SECONDED BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO  
3   ORDERED.

4

5   **CLERK VARONA-LUKENS:** 59, TREASURER AND TAX COLLECTOR'S  
6   RECOMMENDATION TO ADOPT RESOLUTION AUTHORIZING THE ISSUANCE  
7   AND SALE OF ANTELOPE VALLEY UNION HIGH SCHOOL DISTRICT GENERAL  
8   OBLIGATION BONDS, ELECTION 2002, SERIES B, IN AGGREGATE  
9   PRINCIPAL AMOUNT NOT TO EXCEED \$53,600,000. THAT ITEM IS  
10   BEFORE YOU.

11

12   **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
13   SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

14

15   **CLERK VARONA-LUKENS:** TREASURER AND TAX COLLECTOR'S  
16   RECOMMENDATION TO ADOPT RESOLUTION AUTHORIZING THE ISSUANCE  
17   AND SALE OF LOS ANGELES COMMUNITY COLLEGE DISTRICT ELECTION OF  
18   2001 GENERAL OBLIGATION BONDS, SERIES 2004-A, AN ELECTION OF  
19   2003 GENERAL OBLIGATION BONDS, SERIES 2004-B, IN AGGREGATE  
20   PRINCIPAL AMOUNT NOT TO EXCEED \$110 MILLION. THAT ITEM IS  
21   BEFORE YOU.

22

23   **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
24   YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** AND 61, TREASURER AND TAX COLLECTOR'S  
2 RECOMMENDATION TO ADOPT RESOLUTION AUTHORIZING THE ISSUANCE  
3 AND SALE OF SAN GABRIEL UNIFIED SCHOOL DISTRICT ELECTION OF  
4 2002 GENERAL OBLIGATION BONDS, 2004-B, IN AGGREGATE PRINCIPAL  
5 AMOUNT NOT TO EXCEED \$17,612,400. THAT ITEM IS BEFORE YOU.

6

7 **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
8 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

9

10 **CLERK VARONA-LUKENS:** MISCELLANEOUS, ADDITIONS TO THE AGENDA  
11 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE  
12 OFFICER, WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF  
13 THE MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ON  
14 ITEM 62-A, HOLD FOR A MEMBER OF THE PUBLIC. 62-B IS BEFORE  
15 YOU.

16

17 **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
18 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** 62-C.

21

22 **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
23 YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

24



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1 **CLERK VARONA-LUKENS:** ON 62-D, HOLD FOR SUPERVISORS YAROSLAVSKY  
2 AND ANTONOVICH AND MEMBERS OF THE PUBLIC. ITEM 62-E.

3

4 **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
5 SUPERVISOR BERKELEY-- SUPERVISOR BURKE. IF THERE'S NO  
6 OBJECTION, SO ORDERED. I'M SORRY.

7

8 **CLERK VARONA-LUKENS:** AND 62-F.

9

10 **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
11 ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

12

13 **CLERK VARONA-LUKENS:** AND, MADAM CHAIR, IF WE COULD JUST  
14 BACKTRACK A LITTLE BIT. UNDER THE CLOSED SESSION ITEMS, THE  
15 CHIEF ADMINISTRATIVE OFFICER OF COUNTY COUNSEL IS REQUESTING  
16 THAT THE ITEM CS-6, AS NOTED ON THE GREEN SHEET, BE CONTINUED  
17 TO OCTOBER 19, 2004.

18

19 **SUP. MOLINA:** ALL RIGHT.

20

21 **CLERK VARONA-LUKENS:** CS-6. TO CONTINUE.

22

23 **SUP. MOLINA:** I JUST WANT TO UNDERSTAND WHERE ITEM 32 IS ON  
24 YOUR AGENDA.

25



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1 **CLERK VARONA-LUKENS:** ITEM 32 IS HELD, BOTH THE SUBSTITUTE  
2 RECOMMENDATION OF SUPERVISOR BURKE AND THE ITEM ARE HELD...

3

4 **SUP. MOLINA:** OKAY. IT'S JUST NOT ON MY LITTLE THING SO I  
5 WASN'T SURE WHERE IT WENT. ALL RIGHT.

6

7 **CLERK VARONA-LUKENS:** AND THEN-- SO WE'LL CONTINUE CS-6.

8

9 **SUP. MOLINA:** VERY GOOD. THANK YOU.

10

11 **CLERK VARONA-LUKENS:** AND WE'LL CONTINUE CS-6 TO OCTOBER 19,  
12 2004?

13

14 **SUP. MOLINA:** ALL RIGHT.

15

16 **CLERK VARONA-LUKENS:** OKAY. AND THAT COMPLETES THE READING OF  
17 THE AGENDA. BOARD OF SUPERVISORS' SPECIAL ITEMS BEGIN WITH  
18 SUPERVISORIAL DISTRICT NUMBER FIVE.

19

20 **SUP. MOLINA:** ALL RIGHT. SUPERVISOR ANTONOVICH, YOUR  
21 PRESENTATIONS THIS MORNING?

22

23 **SUP. ANTONOVICH:** MADAM CHAIRMAN, MEMBERS OF THE BOARD, THIS  
24 MORNING, WE WOULD LIKE TO WELCOME HIS HOLINESS 1008, SPIRITUAL  
25 AMBASSADOR AND SOCIAL LEADER AND INTERNATIONAL PRESIDENT OF



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1 THE WORLD CONFERENCE OF RELIGIONS FOR PEACE. HE TOOK HIS VOWS  
2 RENOUNCING MORTAL PLEASURES IN EXCHANGE FOR SERVICE TO MANKIND  
3 AT THE AGE OF 12. HE'S BEEN A PROMOTER AND TEACHER OF NON-  
4 VIOLENCE, ALSO PASSIONATE ABOUT THE PRESERVATION AND  
5 MAINTENANCE OF ECOLOGICAL BALANCE. HE'S WITH US WITH A FRIEND  
6 OF HIS WHO IS OUR CORONER, DR. LATCHERMAN, FROM THE CORONER'S  
7 OFFICE, WHO WILL ALSO LIKE TO SAY A FEW WORDS. SO, AT THIS  
8 TIME, I WOULD LIKE TO PRESENT TO HIS HOLINESS THIS  
9 PROCLAMATION ON HIS VISIT HERE. [ APPLAUSE ]

10

11 **DR. SATHYAVAGISWARAN, CORONER:** I WOULD LIKE TO THANK  
12 SUPERVISOR ANTONOVICH FOR ORGANIZING HIS CEREMONY HONORING SRI  
13 SRI SUGUNENDRA THEERTHA SWAMIJI, ALONG WITH SUPERVISORS  
14 MOLINA, SUPERVISOR BURKE, SUPERVISOR YAROSLAVSKY AND KNABE.  
15 HIS HOLINESS BELIEVES IN TRUTH AND NON-VIOLENCE. HIS MESSAGE  
16 TO THE WORLD IS BEYOND RELIGION. RELIGION IS BEYOND  
17 REGIONALISM, AND I WOULD LIKE HIS HOLINESS TO SAY A FEW WORDS  
18 AND THEN HE HAS GOT SOME PRESENTATIONS FOR THE SUPERVISORS.  
19 THANK YOU FOR HONORING HIM. THANK YOU. [ APPLAUSE ]

20

21 **HIS HOLINESS 1008 SRI SRI SUGUNENDRA THEERTHA SWAMIJI:** TODAY  
22 WE ARE VERY GLAD TO ACCEPT YOUR AFFECTION AND RESPITE. WE ARE  
23 FROM INDIA. INDIA, THE COUNTRY, WHICH ALLOWS PEACE AND  
24 PROSPERITY AND WE PROPAGATE. AND WE ARE VERY GLAD TO COME TO  
25 U.S. AND U.S. IS REPRESENTING THE MIGHT AND PEACE AND





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1 PROSPERITY AND WE HOPE THIS WHOLE WORLD IS LIKE MOTHER HEART.  
2 AND THE MOTHER, SHE'S HAVING MANY HANDS, THAT ARE RELIGIONS  
3 BUT WE MAY HAVE DIFFERENT-- DIFFERENT RELIGIONS BUT OUR HEART  
4 IS ONLY ONE TO EXPRESS THIS, OUR VISION. WE BROUGHT ONE  
5 PICTURE OF MOTHER EARTH. WE CALL THIS GEGEN MOTHER AND SHE IS  
6 LIKE MY WHOLE HEART IS CONSIDERED AS A MOTHER AND SHE IS  
7 HAVING ALL RELIGION IN HER HAND AND-- BUT HEART IS ONLY ONE,  
8 LIKE THAT, WE HOPE. WE SHOULD UNITE OUR HEART AND WE SHOULD  
9 PROPAGATE BROTHERHOOD AND WE HOPE THIS LAND IS PROPAGATING  
10 THIS GREAT VALUE AND WE APPRECIATE YOUR HONOR AND AFFECTION  
11 FOR US. [ APPLAUSE ]

12

13 **HIS HOLINESS 1008 SRI SRI SUGUNENDRA THEERTHA SWAMIJI:** AS A  
14 GIFT FROM INDIA, WE ARE GIVING THIS SHAWL.

15

16 **SUP. ANTONOVICH:** THANK YOU. [ APPLAUSE ]

17

18 **SUP. MOLINA:** THANK YOU.

19

20 **DR. SATHYAVAGISWARAN, CORONER:** HIS HOLINESS IS A SCHOLAR AND  
21 HE IS THE 30TH PONTIFF IN THE 750-YEAR-OLD ILLUSTRIOUS AND  
22 EVERLASTING INDIAN VEDIC TRADITIONAL LINEAGE OF CHAGAD MOSRE  
23 MADWA CHARIA, WHO PROFOUNDED THE DWIGHT SCHOOL OF PHILOSOPHY  
24 IN THE 12TH CENTURY. SO HE'S THE 30TH OF THE LINEAGE. THANK  
25 YOU. [ APPLAUSE ]



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1

**SUP. ANTONOVICH:** GOOD TO SEE YOU AGAIN. THANK YOU. NOW I WOULD  
LIKE TO RECOGNIZE TWO INDIVIDUALS WHO HAD COME FROM TYRANNY  
AND, AS A RESULT OF THEIR PERSEVERANCE, THEY ARE NOW ON A  
WORLD TOUR OF THE UNITED STATES. THEY ARE FROM IRAQ. THEY ARE  
IRAQI-AMERICAN FREEDOM ALLIANCE SPEAKERS, A PROJECT OF THE  
FOUNDATION FOR THE DEFENSE OF DEMOCRACIES. THE IRAQI-AMERICAN  
FREEDOM ALLIANCE IS HELPING GIVE VOICE TO IRAQI CITIZENS BY  
SPONSORING THE SPEAKING TOURS ACROSS THE UNITED STATES. MISS  
ATHRAA HAS MADE THE MOST OF HER FIRST YEAR OF FREEDOM AFTER  
THE LIBERATION OF IRAQ. SHE IS THE FIRST FEMALE MEMBER OF THE  
NEW ELECTED COUNCIL WITH BASRA AND IS AT THE VANGUARD OF THE  
FLEDGING IRAQI DEMOCRACY. SHE'S A GRADUATE OF BAGHDAD  
UNIVERSITY. SHE WRITES A BIWEEKLY NEWSLETTER FOR WOMEN AND IS  
ACTIVE IN SEVERAL ORGANIZATIONS ADVOCATING FOR WOMEN'S RIGHTS  
AND HELPING TO TEACH WOMEN ABOUT THEIR NEW FREEDOMS AND  
RESPONSIBILITIES. ASHIWA, FROM SOUTHERN IRAQ, MISS AL SEACH,  
PARTICIPATED IN THE 1961 UPRISING AGAINST SADDAM HUSSEIN. SHE  
IS THE EXECUTIVE DIRECTOR OF THE AMERICAN-ISLAMIC CONGRESS, A  
NONPROFIT ORGANIZATION DEDICATED TO BUILDING INNER FAITH AND  
INNER ETHNIC UNDERSTANDING.

22

**SUP. MOLINA:** MR. ANTONOVICH, EXCUSE ME. COULD I ASK THE  
AUDIENCE TO PLEASE KEEP YOUR CONVERSATIONS TO A MINIMUM? WE'RE  
TRYING TO MAKE SOME PRESENTATIONS HERE. I'M SORRY.



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1

2 **SUP. ANTONOVICH:** SO, AT THIS TIME, ON BEHALF OF OUR 10 MILLION  
3 CITIZENS OF LOS ANGELES COUNTY, WE WOULD LIKE TO COMMEND MISS  
4 ALFATHO AND MISS AL SEACH ON THEIR WILLINGNESS TO SHARE THEIR  
5 STORIES AND TO GIVE US THAT OPPORTUNITY TO SEE A WINDOW INTO  
6 THE LIFE OF A FREE IRAQ. SO FIRST OF ALL, MISS ALFATHO. [  
7 APPLAUSE ]

8

9 **SUP. ANTONOVICH:** AND MISS AL SEACH. [ APPLAUSE ]

10

11 **SUP. ANTONOVICH:** WHOEVER WANTS TO GO FIRST.

12

13 **SPEAKER:** GOOD MORNING AND THANK YOU VERY MUCH FOR-- SUPERVISOR  
14 ANTONOVICH FOR HAVING US HERE AND FOR ALL THE AUDIENCE. WE  
15 REALLY APPRECIATE YOU GIVING US THIS OPPORTUNITY TO STAND HERE  
16 BEFORE YOU TODAY TO GIVE YOU A SMALL PICTURE FROM WHAT'S GOING  
17 ON INSIDE IRAQ IN THE PAST YEAR AND A HALF. AFTER THE  
18 LIBERATION OF IRAQ AND GETTING RID OF THE DICTATOR, WE DON'T  
19 SEE A LOT IN THE MEDIA TALKING ABOUT THE NORMAL IRAQI PEOPLE  
20 IN THE IRAQI CITIES. TALKING ABOUT THEIR APPRECIATION TO THE  
21 UNITED STATES, TO THE PEOPLE OF AMERICA FOR THE BIG SACRIFICE  
22 THAT THEY GIVE AND THEY GIVE TO IRAQ AND HOW THEY SENT THEIR  
23 SONS AND DAUGHTERS TO LIBERATE IRAQ FROM THE DICTATORSHIP AND  
24 FROM THE TYRANT THAT THEY LIVED UNDER FOR MORE THAN 35 YEARS.  
25 SO MANY MOTHERS AND SO MANY FAMILIES BACK THERE IN IRAQ SEND



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1 YOU THEIR GRATITUDE AND THANKS FOR HELPING IRAQ GET LIBERATED  
2 FROM SADDAM AND PRAYING FOR ALL AMERICANS, FOR ALL FAMILIES OF  
3 THE SOLDIERS, FOR THE SOLDIERS WHO HAVE BEEN KILLED AND  
4 SENDING THEM ALL THE THANKS AND ALL THE APPRECIATION. YOU  
5 DON'T KNOW HOW DIFFICULT TO LIVE UNDER A DICTATOR. FOR 35  
6 YEARS BEING TORTURED, LOSING FAMILY AND FRIENDS AND NEIGHBORS.  
7 WE WOULD DREAM OF THE DAY THAT WE HAVE A FREE COUNTRY,  
8 LIBERATED COUNTRY AND WE ARE HERE TODAY TO TELL YOU THAT,  
9 FINALLY, AFTER SO MANY YEARS OF DICTATORSHIP, IRAQ IS FINALLY  
10 FREE. YES, WE ARE STILL STRUGGLING TOWARDS FREEDOM-- TOWARDS  
11 DEMOCRACY BUT WE HAD SO MANY THINGS THAT HAPPENED TO US LAST  
12 YEAR. BUILDING NEW SCHOOLS AND TRAINING NEW TEACHERS, FIGHTING  
13 FOR WOMEN'S RIGHTS, GETTING MORE THAN 35-- 25-- WE GET ABOUT  
14 25% OF REPRESENTATION OF THE PARLIAMENT AND THIS IS A BIG  
15 SUCCESS FOR WOMEN INSIDE IRAQ. AND THIS KIND OF VICTORY THAT  
16 WE ACCOMPLISHED IN OUR COUNTRY IS THE FIRST IN THE REGION AND  
17 WE ARE LOOKING FORWARD TO HAVE MORE PARTICIPATION. WE HAVE OUR  
18 RIGHTS, WE HAVE WOMEN NOW PARTICIPATING IN EVERY SINGLE  
19 MINISTRY. WE HAVE SIX WOMEN MINISTERS INSIDE IRAQ. WE ARE  
20 REBUILDING SCHOOLS, WE'RE REBUILDING HOSPITALS, WE'RE  
21 REBUILDING ALL THE CIVIL SOCIETY INSIDE IRAQ. SO WE NEED YOUR  
22 HELP TO CONTINUE, WE NEED YOU TO STAY WITH US. YOU HELPED  
23 US... [ INTERJECTIONS ]  
24  
25 **SPEAKER:** YOU HELPED US GET RID OF SADDAM... [ GAVEL ]



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1

2 **SPEAKER:** ...AND NOW WE NEED YOU TO STAY WITH US TO HELP US  
3 TOWARDS THE END, TO HELP US... [ INTERJECTIONS ]

4

5 **SUP. MOLINA:** COULD I ASK THE DEPUTY TO PLEASE ESCORT THE  
6 INDIVIDUAL THAT'S DISRUPTING THE MEETING OUT OF THE ROOM,  
7 PLEASE. I'M SORRY. WE APOLOGIZE.

8

9 **SPEAKER:** AND THANK YOU AGAIN FOR ALL OF YOUR HELP, ALL OF YOUR  
10 SACRIFICES AND WE APPRECIATE IT. THANK YOU. [ APPLAUSE ]

11

12 **SPEAKER:** I HAVE A MESSAGE FROM IRAQI PEOPLE TO AMERICAN  
13 PEOPLE. I AM-- THIS IS THE FIRST I AM HERE IN THE U.S.A. WE  
14 ARE SAD FOR ALL OF THEM, WE ARE HOW THANKFUL WE ARE, HOW  
15 GRATEFUL WE ARE FOR OUR LIBERATION. [ UNINTELLIGIBLE ] VERY  
16 SORRY FOR THE FAMILY, HIS MOTHER AND-- THEIR MOTHER AND  
17 FATHER, THEIR SON AND DAUGHTER COMES IN OUR COUNTRY. AND WE  
18 PRAY FOR GOVERNMENT TO RETURN ALL OF THEM BACK SAFELY AND WE  
19 THANK THE U.S.A. SOLDIERS TO PUT THEIR LIFE ON LINE TO HELP  
20 US. THANK YOU VERY MUCH. [ APPLAUSE ]

21

22 **SUP. ANTONOVICH:** NOW WE WOULD LIKE TO RECOGNIZE A UNIQUE  
23 PROGRAM IN BURBANK. WE HAVE REPRESENTATIVES FROM THE BURBANK  
24 TEENS IN ACTION MEDIA COMMUNICATION TEAM AND POLICE YOUTH  
25 RELATIONS TEAM WITH US TODAY. NOW, THIS ACTION TEAM WAS





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1 ACTIVATED IN 2002 TO EMPOWER YOUTH TO DEVELOP AND IMPLEMENT  
2 SOLUTIONS TO ISSUES AFFECTING MIDDLE SCHOOL AND HIGH SCHOOL  
3 STUDENTS. THE GOAL OF THE MEDIA COMMUNICATIONS TEAM IS TO  
4 INCREASE COMMUNICATIONS AND CONNECT TO YOUNG PEOPLE BY  
5 PROVIDING TEEN INTEREST VIDEO PRODUCTIONS ON BURBANK'S CHANNEL  
6 6. APPROXIMATELY 20 TEENAGERS ARE INVOLVED IN THE PLANNING  
7 RESEARCH INTERVIEWING, CAMERA WORK AND EDITING OF THE SHOWS,  
8 WHICH HAVE PROVEN TO BE VALUABLE RESOURCES FOR OUR YOUNG  
9 PEOPLE, THE PARENTS AND TEACHERS IN THE COMMUNITY AND THE  
10 CLASSROOM AND A PROGRAM THAT OTHER CITIES AND COUNTIES ACROSS  
11 THE STATE WOULD BENEFIT IN. THE GOALS OF THE POLICE YOUTH  
12 RELATIONS TEAM IS TO BUILD AND NURTURE POSITIVE RELATIONSHIPS  
13 BETWEEN YOUTH AND BURBANK POLICE OFFICERS BY PROVIDING  
14 OPPORTUNITIES FOR THEM TO INTERACT POSITIVELY. THIS PROJECTS,  
15 IN 2004, INCLUDED THE BARBECUE BASKETBALL GAME AND A  
16 COMMUNITYWIDE EFFORT TO CONDUCT A NATIONAL NIGHT OUT EVENT ON  
17 AUGUST 3RD. SO, AT THIS TIME, WE WOULD LIKE TO RECOMMEND THE  
18 INDIVIDUALS WHO ARE HERE. WE HAVE THE COORDINATORS, VICTORIA  
19 O'NEILL AND COLLEEN FELIX AND THE OTHER MEMBERS OF THE  
20 COMMISSION. SO FIRST LET ME GIVE THIS TO BURBANK'S TEENS IN  
21 ACTION MEDIA COMMUNICATION TEAM TO VICTORIA O'NEILL. [  
22 APPLAUSE ]  
23



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1    **SUP. ANTONOVICH:** ALSO, COLLEEN. AND THE POLICE YOUTH RELATIONS  
2    TEAM, WE HAVE LINDA MAXWELL, THE COORDINATOR AND JOSE  
3    QUINTANAR, THE COORDINATOR. [ APPLAUSE ]

4

5    **SUP. ANTONOVICH:** LET ME INTRODUCE EACH OF THE MEMBERS OF THE  
6    COMMUNICATIONS TEAM. WE HAVE WENDY DELEON WITH US, ASHLEIGH  
7    DILLER, ANI TOROSYAN, AND ALLEN KIRAKOPSYAN WITH US, AND WE  
8    WANT TO MAKE PROCLAMATIONS FOR THEM AS WELL. WE WILL GET TO  
9    THEM. AND LET'S DO A GROUP PICTURE WITH YOU GUYS HERE. AND  
10   FROM THE POLICE YOUTH RELATIONS TEAM, WE HAVE ARSEN  
11   ANDRESEYAN, CORINTHIA CELIS, VALERIE HOWELL AND GABRIEL  
12   GALLEGOS. [ APPLAUSE ]

13

14   **SUP. ANTONOVICH:** CONGRATULATIONS. DO YOU WANT TO SAY  
15   SOMETHING?

16

17   **LINDA MAXWELL:** THANK YOU VERY MUCH. IT'S A GREAT HONOR FOR US  
18   AND OUR STUDENTS. WE'RE VERY PROUD OF THEM FOR ALL THE HARD  
19   WORK THEY'VE DONE, AND THE BEST PART ABOUT IT IS IT'S TEENS  
20   HELPING TEENS AND WE THINK THAT'S A GREAT THING. THANK YOU. [  
21   APPLAUSE ]

22

23   **SPEAKER:** I WANTED TO SAY THANK YOU ALSO FOR ACKNOWLEDGING  
24   YOUNG PEOPLE THAT ARE TAKING THE EFFORTS NECESSARY TO CREATE A



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1 MORE PEACEFUL WORLD, BY REALLY DOING SOMETHING MEANINGFUL THAT  
2 WILL LAST WELL INTO THE COMMUNITY. [ APPLAUSE ]

3

4 **SUP. ANTONOVICH:** THANK YOU. [ APPLAUSE CONTINUES ]

5

6 **SUP. ANTONOVICH:** SINCE WE'RE TALKING ABOUT YOUNG PEOPLE, WE  
7 HAVE WITH US, FROM GLENDORA, THE-- AND WELCOME THE "NO FEAR"  
8 TEAM FROM THE GLENDORA LASSIE SOFTBALL LEAGUE. THEY WON THE  
9 2004 DIVISION CHAMPIONSHIP FOR GIRLS AGES 10 AND UNDER AFTER  
10 COMPLETING A PERFECT 16-0 SEASON. SEVERAL OF THE TEAM MEMBERS,  
11 PARENTS AND COACHES ARE WITH US TODAY TO CELEBRATE THIS GREAT  
12 ACCOMPLISHMENT FROM THIS TEAM WHICH ALLOWED THEM TO LEARN HOW  
13 TO PARTICIPATE, TO COMPETE AND GET ALONG AND CREATE THE  
14 DISCIPLINE NECESSARY TO HELP THEM IN THEIR CLASSROOM AS WELL  
15 AS ON THE ATHLETIC FIELD. SO TO THE MANAGER, GEORGE ALFONSO,  
16 YOUR TEAM, "NO FEAR". GEORGE, CONGRATULATIONS.

17

18 **GEORGE ALFONSO:** THANK YOU VERY MUCH. APPRECIATE IT. [ APPLAUSE  
19 ]

20

21 **SUP. ANTONOVICH:** AND THEN I'LL GIVE THEM THE SCROLLS AND YOU  
22 CAN SAY SOMETHING. OKAY. WE HAVE CARLY ARGYLE IS WITH US AND  
23 HER PARENT-- IS IT ROGAN ARGYLE? OKAY. HOW ARE YOU? WE HAVE  
24 LINDSEY HEMINGER, ALSO KERRY AND KIM HEMINGER, THEIR PARENTS,  
25 ARE WITH US. [ APPLAUSE ]



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1

2 **SUP. ANTONOVICH:** WE HAVE TAWNI KERR AND THEIR PARENTS, DON AND  
3 SHIRLEY KERR ARE WITH US. CONGRATULATIONS. [ APPLAUSE ]

4

5 **SUP. ANTONOVICH:** WE HAVE HEATHER LEON WITH US. HEATHER,  
6 CONGRATULATIONS. [ APPLAUSE ]

7

8 **SUP. ANTONOVICH:** WE HAVE AMANDA MARTINEZ AND HER PARENT, ALEX  
9 MARTINEZ, IS WITH US. [ APPLAUSE ]

10

11 **SUP. ANTONOVICH:** WHAT POSITION DO YOU PLAY?

12

13 **AMANDA MARTINEZ:** OUTFIELD.

14

15 **SUP. ANTONOVICH:** OUTFIELD. COOL. HOLLY RYBORZ. [ APPLAUSE ]

16

17 **SUP. ANTONOVICH:** RAQUEL WILLIAMS. [ APPLAUSE ]

18

19 **SUP. ANTONOVICH:** ALEXANDRA WILSON AND HER PARENT, JEFF WILSON  
20 IS WITH US. [ APPLAUSE ]

21

22 **SUP. ANTONOVICH:** AND COACH KERRY HEMMINGER. [ APPLAUSE ]

23

24 **SUP. ANTONOVICH:** WE HAVE KENDRA ALFONSO AND HER PARENTS,  
25 GEORGE AND LINDA ALFONSO ARE HERE. [ APPLAUSE ]



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1

2 **SUP. ANTONOVICH:** AND COACH JORGEN ARGYLE. [ APPLAUSE ]

3

4 **SUP. ANTONOVICH:** AND COACH JEFF WILSON. [ APPLAUSE ]

5

6 **KERRY HEMMINGER, COACH:** GOOD MORNING. I JUST WANTED TO SAY  
7 THANK YOU TO SUPERVISOR ANTONOVICH FOR INVITING US HERE. IT'S  
8 VERY EXCITING. I KNOW THE GIRLS ARE VERY EXCITED. I JUST WANT  
9 TO SAY SOMETHING REAL QUICK. WE'VE HAD THESE GIRLS FOR THE  
10 LAST COUPLE OF YEARS AND WE'VE PLAYED 36 GAMES AND LOST ONLY  
11 FOUR. OUR FIRST YEAR... [ APPLAUSE ]

12

13 **KERRY HEMMINGER:** THANK YOU. [ APPLAUSE CONTINUES ]

14

15 **KERRY HEMMINGER:** OUR FIRST YEAR, WE WERE A YOUNG TEAM AND WE  
16 ENDED UP 13-AND-4 AND THEN, LAST YEAR, WE ENDED UP OVERALL 19-  
17 AND-0, SO THEY DID A GREAT JOB. I ALSO WANT TO SAY THERE'S 11  
18 TEAMS IN OUR DIVISION, SO IT'S A PRETTY GOOD-SIZED DIVISION,  
19 SO, TO BE ABLE TO GO UNDEFEATED, THEY DID AN EXCELLENT JOB. IN  
20 OUR LASSIE LEAGUE IN GLENDORA, IT'S A GREAT LEAGUE. I WANTED  
21 TO SAY THANK YOU TO OUR PRESIDENT, STEVE DOCUMENT. THEY DO A  
22 GREAT JOB OVER THERE. AND, AGAIN, THANK YOU VERY MUCH, I  
23 APPRECIATE BEING HERE. AND, LIKE I SAID, THE GIRLS ARE VERY  
24 EXCITED TO BE HERE, SO THANK YOU. [ APPLAUSE ]

25





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1   **SUP. ANTONOVICH:** OKAY. THANK YOU. DON'T FORGET YOUR  
2   VEGETABLES! NOW WE HAVE LITTLE ELMO, WHO IS EIGHT WEEKS OLD, A  
3   LITTLE MALE DOMESTIC SHORT-HAIR WHO IS LOOKING FOR A HOME. [  
4   MEOW ]

5

6   **SUP. ANTONOVICH:** AND THIS IS ELMO. DO YOU WANT TO SAY  
7   SOMETHING? SO ANYBODY WHO WOULD LIKE TO ADOPT ELMO, LOOKING  
8   FOR A HOME, YOU CAN CALL THE NUMBER AT THE BOTTOM OF YOUR  
9   TELEVISION SCREEN, WHICH IS (562) 728-4644. [ MEOWING ]

10

11   **SUP. ANTONOVICH:** AND ELMO WILL BE YOURS, OR ANYBODY IN THE  
12   AUDIENCE WHO WOULD LIKE TO ADOPT ELMO. [ MEOWING ]

13

14   **SUP. ANTONOVICH:** AND LET ME SAY, EVERY ANIMAL WE HAVE HAD EACH  
15   WEEK HAS BEEN ADOPTED BY SOMEONE THROUGHOUT OUR COUNTY. [  
16   MEOWING ]

17

18   **SUP. ANTONOVICH:** AND ELMO IS SAYING HE WANTS TO BE ONE, TOO. [  
19   MEOWING ]

20

21   **SUP. ANTONOVICH:** OKAY. [ MEOWING ]

22

23   **SUP. ANTONOVICH:** YEAH. OKAY. OKAY. OKAY. THIS MORNING,  
24   SUPERVISOR MOLINA AND I WOULD LIKE TO WELCOME STEVEN MEIERS,  
25   RETIRED ATTORNEY WHO HAS BEEN INSTRUMENTALLY SUCCESSFUL IN



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1 FORGING AN EXTREMELY SUCCESSFUL PUBLIC/PRIVATE PARTNERSHIP ON  
2 BEHALF OF OUR COUNTY'S FOSTER YOUTH. HE'S WORKED AT THE LAW  
3 FIRM OF GIBSON, DUNN AND CRUTCHER, WHERE HE INSTITUTED THE  
4 ADOPTION FINALIZATION PROJECT, EXPEDITING THE ADOPTION PROCESS  
5 FOR CHILDREN AND FAMILIES. HE'S WORKED DILIGENTLY TO HELP  
6 CHILDREN IN OUR COUNTY WHO HAVE BEEN ABUSED AND NEGLECTED BY  
7 SUPPORTING THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES AND  
8 OUR DIRECTOR, DR. DAVID SANDERS. IN 2003 AND 2004, STEVEN WAS  
9 THE DRIVING FORCE IN DEVELOPING THIS PARTNERSHIP BETWEEN THE  
10 DEPARTMENT, UNIVISION 34 KMEX-TV, A SPANISH LANGUAGE  
11 TELEVISION STATION. THE PARTNERSHIP RESULTED IN THE  
12 DEPARTMENT'S PARTICIPATING IN THE HIGHLY ACCLAIMED 34 A SU  
13 LADO TELETHON. AND, AS A RESULT OF THAT, THERE WAS AN  
14 ASTOUNDING RESPONSE WITH MORE THAN 400 INQUIRIES FROM FAMILIES  
15 REQUESTING FURTHER INFORMATION ABOUT BECOMING A FOSTER OR  
16 ADOPTIVE CHILD. SO NOW, ON BEHALF OF THE BOARD, WE WOULD LIKE  
17 TO COMMEND STEVEN FOR HIS GENEROSITY TO THE COUNTY, TO THE  
18 CHILDREN WHO ARE LOOKING FOR A HOME AND PRESENT HIM THIS  
19 PROCLAMATION, SIGNED BY THE BOARD OF SUPERVISORS. [ APPLAUSE ]

20

21 **SUP. MOLINA:** CONGRATULATIONS. I GUESS WE'RE ALL GETTING IN FOR  
22 A PICTURE HERE. THANK YOU, MR. ANTONOVICH. AND IT'S MY  
23 PLEASURE TO MAKE A PRESENTATION, UNIVISION, CHANNEL 34. I'M  
24 GOING TO DO IT IN SPANISH. [SPEAKING SPANISH] SO IT'S MY  
25 PLEASURE. I WANT TO COMMEND UNIVISION, THEY'VE DONE AN



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1 OUTSTANDING JOB. THIS HAS BEEN A GREAT PARTNERSHIP. THEY ADD A  
2 TELETHON IN WHICH THE RESPONSE WAS INCREDIBLE. FAMILIES FROM  
3 ALL OVER THE REGION CALLED IN EXPRESSING AN INTEREST IN MANY  
4 OF THESE CHILDREN AND, HOPEFULLY, WE CAN BEGIN THE PROCESS,  
5 THROUGH OUR DEPARTMENT OF CHILDREN'S SERVICES, TO BEGIN AN  
6 ADOPTION PROCESS. SO WE WANT TO CONGRATULATE UNIVISION AND MR.  
7 MEIERS FOR THIS GREAT COLLABORATION, BRINGING US ALL TOGETHER  
8 AND DOING AN OUTSTANDING JOB. SO, ON BEHALF OF THE BOARD OF  
9 SUPERVISORS, I'D LIKE TO PRESENT TO CHRISTINA THIS  
10 COMMENDATION ON BEHALF OF ALL OF US TO ALL OF YOU.  
11 CONGRATULATIONS. [ APPLAUSE ]

12

13 **CHRISTINA:** BUENOS DIAS, MUCHOS GRACIAS. THANK YOU, SUPERVISORS  
14 ANTONOVICH, MOLINA, AND THE DEPARTMENT OF CHILDREN AND FAMILY  
15 SERVICES. [SPANISH] IS THE PHILOSOPHY THAT UNIVISION 34 LIVES  
16 BY EVERY SINGLE DAY. WE REALIZE THAT, AS MASS MEDIA AND  
17 REACHING THE GREATER SOUTHERN CALIFORNIA HISPANIC COMMUNITY,  
18 WE PROVIDE LIFE-CHANGING INFORMATION AND IT IS OUR GOAL TO BE  
19 A CATALYST OF CHANGE FOR THE SOUTHERN CALIFORNIA HISPANIC  
20 COMMUNITY. [SPANISH] ISN'T DONE JUST ONCE IN THE YEAR. MANY,  
21 MANY TIMES, WE OPEN UP THE PHONE BANKS AND WE WORK WITH  
22 AGENCIES SUCH AS WHAT THE COUNTY PROVIDES TO BRING TOGETHER  
23 THE RESOURCES WITH THE FAMILIES IN SOUTHERN CALIFORNIA. I  
24 ACCEPT THIS ON BEHALF OF MY COLLEAGUES AT UNIVISION WHO WORK



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1 NOT ONLY IN FRONT OF AND BEHIND THE CAMERAS. MUCHOS GRACIAS. [  
2 APPLAUSE ]

3

4 **SUP. MOLINA:** THANK YOU, CHRISTINA. LET ME ASK MR. MEIERS TO  
5 COME UP AND SAY A FEW WORDS FOR THE OUTSTANDING WORK HE'S BEEN  
6 DOING.

7

8 **STEVEN MEIERS:** THANK YOU. THIS AWARD REALLY BELONGS TO THE  
9 WONDERFUL PEOPLE AT THE D.C.F.S., THE SOCIAL WORKERS ON THE  
10 FRONT LINE EVERY DAY AND UNIVISION, WHICH HAS JUST DONE A  
11 FABULOUS THING, GETTING SO MANY FAMILIES INVOLVED FOR THE  
12 ADOPTION OF CHILDREN. THANK YOU. [ APPLAUSE ]

13

14 **SUP. ANTONOVICH:** LET ME INTRODUCE A MAN WHO HAS DONE AN  
15 INCREDIBLE JOB IN A VERY SHORT PERIOD OF TIME, OUR NEW  
16 DIRECTOR OF THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES,  
17 DR. DAVID SANDERS. [ APPLAUSE ]

18

19 **DR. DAVID SANDERS:** WE ARE CERTAINLY VERY PLEASED THAT  
20 SUPERVISORS MOLINA AND ANTONOVICH AND THE BOARD OF SUPERVISORS  
21 HAVE CHOSEN TO HONOR STEVEN MEIERS AND UNIVISION WITH SCROLLS  
22 OF RECOGNITION FOR THE WORK THAT THEY'VE DONE ON BEHALF OF  
23 CHILDREN IN LOS ANGELES COUNTY. CURRENTLY, LOS ANGELES COUNTY  
24 HAS OVER 800 FOSTER CHILDREN THAT CANNOT SAFELY RETURN TO  
25 THEIR HOMES AND ARE WAITING TO BE ADOPTED. UNIVISION 34 IS THE



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1 PREMIER SPANISH LANGUAGE MEDIA STATION AND SUPPORTS MANY  
2 PHILANTHROPIC ORGANIZATIONS. THEIR HIGHLY ACCLAIMED PROGRAM,  
3 34 A SU LADO, INFORMS THE PUBLIC ABOUT ISSUES AFFECTING THEIR  
4 COMMUNITY. DESPITE THE MANY ORGANIZATIONS THAT APPROACH  
5 UNIVISION, THEY CHOSE TO SUPPORT D.C.F.S. RECRUITMENT EFFORTS  
6 BY ALLOWING US TO BE ONE OF THE PARTICIPATING AGENCIES IN THE  
7 34 A SU LADO TELETHON. OVER 40 D.C.F.S. STAFF PARTICIPATED IN  
8 A FIVE-HOUR TELETHON HOSTED BY NEWS ANCHOR THERESA QUEVADO.  
9 THE CALLS FLOODED IN AND WE RECEIVED INQUIRIES FROM OVER 400  
10 FAMILIES. THIS WAS BY FAR THE SINGLE LARGEST NUMBER OF  
11 INQUIRIES WE'VE EVER RECEIVED FROM A RECRUITMENT EFFORT.  
12 STEVEN MEIERS HAS LONG BEEN AN ADVOCATE AND CHAMPION OF FOSTER  
13 CHILDREN AND HE WAS RESPONSIBLE FOR FACILITATING THE MEETING  
14 THAT BEGAN OUR EXCELLENT PARTNERSHIP WITH UNIVISION. WE COULD  
15 NOT HAVE ACHIEVED THE RECRUITMENT SUCCESS OF THE TELETHON  
16 WITHOUT THE EFFORTS OF STEVE MEIERS AND UNIVISION AND WE  
17 GREATLY APPRECIATE THE WORK THAT THEY'VE DONE AND LOOK FORWARD  
18 TO CONTINUING THE PARTNERSHIP. [ APPLAUSE ]

19

20 **SUP. MOLINA:** CONGRATULATIONS. [ APPLAUSE CONTINUES ]

21

22 **SUP. ANTONOVICH:** LET'S GET EVERYBODY IN.

23

24 **SUP. MOLINA:** MS. BURKE, YOUR PRESENTATIONS?

25



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1    **SUP. BURKE:** WE'RE SO PLEASED TO HAVE MAURICE WILLIAMS, SHERI  
2    STUART AND DR. LOUIS MURDOCK, PRESIDENT OF A HUNDRED BLACK  
3    MEN, TO COME FORWARD. THANK YOU FOR BEING HERE. YOUNG BLACK  
4    SCHOLARS IS A PREMIER COLLEGE PREPARATORY PROGRAM IN SOUTHERN  
5    CALIFORNIA, AND IT IS RUN BY THE HUNDRED BLACK MEN OF LOS  
6    ANGELES. IT IS ACCEPTING APPLICATIONS FROM ALL NINTH THROUGH  
7    TWELFTH GRADE STUDENTS WITH A THREE-POINT GRADE POINT AVERAGE  
8    OR BETTER FOR THE 2004/2005 ACADEMIC YEAR. THE PROGRAM  
9    CONSISTS OF SATURDAY WORKSHOPS WITH A CURRICULUM THAT INCLUDES  
10   COLLEGE PREPARATORY SEMINARS, SUPPORT FOR MATHEMATICS, SCIENCE  
11   AND BUSINESS ACHIEVEMENT, P.S.A.T., S.A.T., AND A.C.T. TEST  
12   PREPARATION AND HEALTH AND WELLNESS SEMINARS. THE PROGRAM ALSO  
13   PROVIDES PARTICIPANTS WITH ACTIVE LENGTH TO COLLEGE  
14   RECRUITERS, ADMISSION AND FINANCIAL AID OFFICERS, IT ALSO  
15   PROVIDES RESOURCES TO ENRICHMENT PROGRAMS IN THE COMMUNITY.  
16   98% OF YOUNG BLACK SCHOLARS PARTICIPANTS ATTEND FOUR-YEAR  
17   COLLEGES. IN THE LAST 18 YEARS, YOUNG BLACK SCHOLARS HAS  
18   ASSISTED MORE THAN 18,000 STUDENTS TO REALIZE THEIR DREAMS OF  
19   BECOMING COMPETITIVELY ELIGIBLE FOR ADMISSION TO THE COLLEGE  
20   OF THEIR CHOICE. A NOMINAL FEE IS ASSESSED FOR ANNUAL  
21   PARTICIPATION IN THE PROGRAM. EVERY YEAR, A GOLF AND TENNIS  
22   INVITATIONAL EVENT IS HELD TO BENEFIT THE YOUNG BLACK SCHOLARS  
23   PROGRAM. GENERAL MOTORS SPONSORS THIS EVENT AND HAS  
24   ESTABLISHED A SCHOLARSHIP. I'M VERY PLEASED TO PRESENT THESE  
25   SCROLLS TO GENERAL MOTORS, AND MAURICE WILLIAMS IS HERE TO





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1 ACCEPT AND TO THE INDIVIDUALS WHO HAVE BEEN SO GENEROUS WITH  
2 THEIR TIME AND MONEY TO THIS DESERVING PROGRAM AND WE WANT TO  
3 SAY TO GENERAL MOTORS, THANK YOU VERY MUCH, BECAUSE IT MAKES A  
4 LOT OF DIFFERENCE TO THE STUDENTS WHO DON'T NECESSARILY HAVE  
5 THE PREPARATION IN OUR PUBLIC SCHOOL SYSTEM AND THIS IS MAKING  
6 IT POSSIBLE. OF COURSE, IT'S VERY HELPFUL TO HAVE THE  
7 SCHOLARSHIPS BUT IT'S ALSO IMPORTANT TO GET IN. SO  
8 CONGRATULATIONS TO GENERAL MOTORS. [ APPLAUSE ]

9

10 **MAURICE WILLIAMS:** THANK YOU. THANK YOU THIS MORNING. THANK  
11 YOU, SUPERVISOR BURKE, FOR THOSE KIND-- THAT KIND  
12 INTRODUCTION. I'M DELIGHTED TO ACCEPT THIS AWARD ON BEHALF OF  
13 GENERAL MOTORS. GM HAS A LONGSTANDING HISTORY OF COMMUNITY  
14 INVOLVEMENT AND IT'S ALWAYS GOOD TO BE RECOGNIZED FOR OUR  
15 EFFORTS. GENERAL MOTORS PROVIDES RESOURCES AND SUPPORT FOR  
16 HUNDREDS OF LOCAL ORGANIZATIONS IN THE COMMUNITIES WHERE OUR  
17 EMPLOYEES, INCLUDING HUNDREDS IN THE GREATER LOS ANGELES AREA  
18 LIVE, WORK AND DO BUSINESS. WORKING WITH THE ORGANIZATION LIKE  
19 THE HUNDRED BLACK MEN AND THE YOUNG BLACK SCHOLARS PROGRAM, IS  
20 IMPORTANT TO OUR UNDERLYING PRINCIPLE OF HAVING GENERAL MOTORS  
21 BECOME THE COMPANY OF CHOICE FOR EVERY PERSON IN THE  
22 COMMUNITY. WE'RE PROUD TO BE ASSOCIATED. THANK YOU, SUPERVISOR  
23 BURKE, FOR THIS PRESENTATION.

24



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1    **SUP. BURKE:** WE'D LIKE TO TAKE A PHOTO, THEN WE'RE GOING TO ASK  
2    DR. MURDOCK TO SAY A WORD. DR. MURDOCK, WOULD YOU PLEASE SAY A  
3    WORD.

4

5    **DR. LOUIS MURDOCK:** THE HUNDRED BLACK MEN ARE PLEASED TO,  
6    AGAIN, SUPPORT ONE OF LOS ANGELES' FINEST STUDENTS. WE ARE  
7    PROUD TO PRESENT A SCHOLARSHIP TO SHERRY KELLOGG, WHO WILL BE  
8    PURSUING HER HIGHER EDUCATION WORK IN LOS ANGELES AT U.C.L.A.  
9    [ CHEERS AND APPLAUSE ] [ CHANTING ]

10

11    **SUP. BURKE:** AND CONGRATULATIONS TO YOU. WHAT HIGH SCHOOL DID  
12    YOU GO TO?

13

14    **SHERRY KELLOGG:** KING DREW MAGNET. [ CHEERS AND APPLAUSE ]

15

16    **SUP. BURKE:** AND SHERI STUART.

17

18    **SHERI STUART:** THANK YOU VERY MUCH.

19

20    **SUP. BURKE:** THANK YOU AND KEEP UP THE GOOD WORK. I'D LIKE TO  
21    NOW CALL UP MAXINE TATLONGHARI AND CAROLE KING, ATILIA WALKER,  
22    TO COME FORWARD. THERE ARE 37 COMMUNITIES IN LOS ANGELES THAT  
23    HAVE HELPED THE AMERICAN CANCER SOCIETY RAISE MORE THAN \$2.7  
24    MILLION IN L.A. COUNTY. I'M PLEASED TO SAY THAT THE CARSON  
25    RELAY TEAM, WHICH HELD A FINAL RELAY IN THE COUNTY, HELPED PUT



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1 THE CANCER SOCIETY OVER ITS L.A. RELAY GOAL. THE CARSON TEAMS  
2 INVOLVED WERE VERY DIVERSIFIED, REFLECTING THE CITY ITSELF,  
3 WHICH IS VERY NEARLY EQUALLY BALANCED AMONG CAUCASIAN,  
4 AFRICAN-AMERICAN, LATINO AND ASIAN/PACIFIC RESIDENTS.  
5 EVERYTHING FROM THE FOOD TO THE MUSIC WAS INCLUSIVE OF ALL.  
6 THE GOAL FOR CARSON WAS \$25,000. THEY RAISED MORE THAN  
7 \$44,000. I'M VERY PLEASED TO CONGRATULATE THE AMERICAN CANCER  
8 SOCIETY ON ALL OF ITS SUCCESSFUL EVENTS. CAROLE KING WILL  
9 ACCEPT FOR THE SOCIETY AND ALSO MAXINE TATLONGHARI, REGIONAL  
10 DIRECTOR OF SPECIAL EVENTS FOR AMERICAN CANCER SOCIETY AND  
11 ALSO A SCROLL TO THE CARSON RELAY FOR LIFE TEAM WITH  
12 CONGRATULATIONS TO ATILIA WALKER AND SHE'LL ACCEPT FOR THE  
13 TEAM. SO AMERICAN CANCER SOCIETY, CONGRATULATIONS.

14

15 **SUP. BURKE:** AND TO MAXINE TATLONGHARI. AND ALSO TO THE CARSON  
16 RELAY FOR LIFE HOME RUN TEAM. [ APPLAUSE ]

17

18 **SUP. BURKE:** AND WE'D LIKE TO HEAR FROM THE COUNCILWOMAN.  
19 COUNCILWOMAN RAYFORD.

20

21 **COUNCILWOMAN:** I'M JULIA RUIZ RAYFORD, COUNCILWOMAN FROM THE  
22 CITY OF CARSON. I WOULD LIKE TO SAY THAT THIS-- THIS WHOLE  
23 TEAM IS THE POSITIVE SIDE OF CARSON THAT WE DON'T OFTEN HEAR  
24 ABOUT BUT THESE ARE THE PEOPLE THAT CARE, AND THEIR ACTIONS  
25 SPEAK LOUDER THAN WORDS. THANK YOU. [ APPLAUSE ]



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1

2 **SUP. BURKE:** THANK YOU VERY MUCH. THAT CONCLUDES MY  
3 PRESENTATIONS.

4

5 **SUP. MOLINA:** MR. YAROSLAVSKY, YOUR PRESENTATION. [  
6 INTERJECTIONS ]

7

8 **SUP. MOLINA:** IF I COULD REMIND THE AUDIENCE, IF THEY WOULD  
9 HELP US A BIT HERE BY TRYING TO FIND A SEAT AND TO PLEASE TAKE  
10 IT. THIS IS THE LAST PRESENTATION AND THEN WE WILL CONTINUE  
11 OUR AGENDA.

12

13 **SUP. YAROSLAVSKY:** THANK YOU, MADAM CHAIR. I'D LIKE TO ASK THE  
14 PEOPLE WHO ARE HERE FOR THE EMANCIPATION-- PRESENTATIONS IN  
15 THE EMANCIPATION PROGRAM TO JOIN ME, ALONG WITH DR. DAVID  
16 SANDERS, OUR DIRECTOR OF CHILDREN AND FAMILY SERVICES. I KNOW  
17 THEY'RE HERE SOMEWHERE. OH, THERE THEY ARE. OKAY. A LITTLE  
18 TRAFFIC JAM. [ INTERJECTIONS ]

19

20 **SUP. YAROSLAVSKY:** COULD WE ASK EVERYONE TO BE A LITTLE QUIET  
21 FOR THE PRESENTATION?

22

23 **SUP. MOLINA:** EXCUSE ME. EVERYONE IN THE MIDDLE, PLEASE FIND A  
24 SEAT AS QUICKLY AS POSSIBLE.

25



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1    **SUP. YAROSLAVSKY:** APPRECIATE THAT.

2

3    **SUP. MOLINA:** COULD I GET THE DEPUTY TO COME AND JOIN ME AND  
4    HELP ME HERE?

5

6    **SUP. YAROSLAVSKY:** MADAM CHAIR, MEMBERS OF THE BOARD, IN JUNE  
7    OF 2001, THE BOARD OF SUPERVISORS RECEIVED A REPORT FROM THE  
8    COMMISSION FOR CHILDREN AND FAMILIES AND ADVOCATES REGARDING  
9    SIGNIFICANT PROBLEMS WITH OUR EMANCIPATION PROGRAM. IN  
10    RESPONSE, THE BOARD OF SUPERVISORS DIRECTED THE C.A.O. TO  
11    OVERSEE, FACILITATE AND IMPLEMENT AN EMANCIPATION PLAN AND  
12    COORDINATE EMANCIPATION SERVICES AND FUNDS THAT ARE PROVIDED  
13    BY COUNTY DEPARTMENTS, COMMUNITY ORGANIZATIONS AND PRIVATE  
14    AGENCIES. THE EMANCIPATION PROGRAM HAS DRAMATICALLY IMPROVED  
15    IN THE LAST THREE YEARS. THERE ARE MANY PEOPLE TO THANK FOR  
16    MAKING THIS POSSIBLE, INCLUDING THE CHIEF ADMINISTRATIVE  
17    OFFICER, DAVID JANSSEN AND HIS DEDICATED STAFF, COUNTY STAFF  
18    AND THE MANY PARTICIPATING DEPARTMENTS AND CHILD ADVOCATES AS  
19    WELL. TODAY, I WANT TO PARTICULARLY RECOGNIZE THE AGENCIES AND  
20    INDIVIDUALS WHO, THROUGH LEADERSHIP, TENACITY AND COMMITMENT  
21    TO PARTNERSHIP, HAVE IMPROVED THE FUTURES OF LOS ANGELES  
22    COUNTY'S FOSTER CARE, PROBATION AND EMANCIPATED YOUTH AND  
23    THEY'RE HERE AND I WANT TO PRESENT THEM WITH THESE  
24    PROCLAMATIONS AT THIS TIME. TO THE CASEY FAMILY PROGRAMS.  
25    WHO'S REPRESENTING THEM? ALL HERE. SUSAN ABEGNAL, I THINK I



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1 HAD PROBLEMS WITH THAT ONCE BEFORE. I'M GOING TO MEMORIZE IT.  
2 SUSAN ABEGNAL, WHO'S DIRECTOR OF THE L.A. COUNTY OFFICE, WHO  
3 WILL BE ACCEPTING THE SCROLL. JUDD MUNOFF, SUPERVISOR OF  
4 COMMUNITY PROGRAMS. MARVIN CARTER, LAURA UNDERWOOD, DEREK  
5 KERR, RUTH MASSINGER, MIRIAM OCHOA-- OCHOCKA, THERE'S A  
6 MISSING "C" THERE. IDI CAVELLAS AND I CAN'T READ MY STAFF'S  
7 HANDWRITING ON THIS ONE. AKISHA WASHINGTON. ALL RIGHT. LET'S  
8 HAVE A HAND FOR THE CASEY FAMILY PROGRAM. [ APPLAUSE ]

9

10 **SUP. YAROSLAVSKY:** NEXT I WANT TO-- STICK AROUND, MAYBE SAY A  
11 FEW WORDS IN A SECOND. I WANT TO ASK REPRESENTATIVES FROM  
12 PUBLIC COUNCIL WHO ARE HERE. DAN IS HERE IN PERSON. DAN  
13 GRUNFELD WILL BE ACCEPTING THE SCROLL ALONG WITH DOMINIQUE  
14 QEVERRO, WHO IS AN INTERN WHO HELPED WITH THE EMANCIPATION  
15 COMMUNITY FORUM. THANK YOU. [ APPLAUSE ]

16

17 **SUP. YAROSLAVSKY:** NEXT, I WANT TO ASK THE UNITED FRIENDS OF  
18 THE CHILDREN, REPRESENTED BY POLLY WILLIAMS, WHO'S THE  
19 PRESIDENT, WHO WILL BE ACCEPTING THE SCROLL. [ APPLAUSE ]

20

21 **SUP. YAROSLAVSKY:** AND NEXT IS SHARON WATSON, WHO WE ALL KNOW  
22 IS A CONSULTANT FOR THE C.A.O. AND WAS A VERY KEY PLAYER IN  
23 THE REBOUND OF THE EMANCIPATION PROGRAM AND WE WANT TO GIVE  
24 HER THIS PROCLAMATION SIGNED BY ALL FIVE OF US. [ APPLAUSE ]

25





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1    **SUP. YAROSLAVSKY:** AND, LAST BUT NOT LEAST, TRISH CURRY, WHO IS  
2    A... [ APPLAUSE ]

3

4    **SUP. YAROSLAVSKY:** I GUESS IT WOULD NOT BE APPROPRIATE TO  
5    DESCRIBE HER AS A BULLDOG BUT SHE'S A BULLDOG. [ LAUGHTER ]

6

7    **SUP. YAROSLAVSKY:** AND, WHEN YOU WANT TO GET A JOB DONE, YOU  
8    TURN TO SOMEBODY WHO'S GOT THE PASSION AND THE COMMITMENT THAT  
9    TRISH CURRY HAS AND SHE HAS BEEN NOTHING BUT A GREAT TREASURE  
10    FOR LOS ANGELES AND FOR THE CHILDREN AND FAMILIES OF LOS  
11    ANGELES COUNTY AND, TRISH, YOU HAVE JUST BIRD DOGGED THIS FROM  
12    DAY ONE AND HAVE NOT LET GO AND I THINK WE, ALL OF US OWE YOU  
13    A GREAT DEBT OF GRATITUDE. THANK YOU. [ APPLAUSE ]

14

15    **SUP. YAROSLAVSKY:** I'M GOING TO WORK OUR WAY BACKWARDS. WE'LL  
16    START WITH TRISH, WHO IS GOING TO SAY A COUPLE WORDS, WORK OUR  
17    WAY BACK AND THEN I WANT DAVID SANDERS TO SAY A FEW WORDS.  
18    TRISH?

19

20    **TRISH CURRY:** THANK YOU, ZEV. AND THANK YOU, WENDY, I THINK. I  
21    JUST WANTED TO SAY A REAL PASSIONATE THANK YOU TO THE BOARD OF  
22    SUPERVISORS. THREE YEARS AGO, THE EMANCIPATION COMMITTEE CAME  
23    HERE. WE TOLD YOU THE PROGRAM WAS BROKEN, WE ASKED FOR YOUR  
24    HELP, AND INDEED YOU HELPED AND THE PROGRAM IS ON ITS ROAD TO  
25    BEING SIGNIFICANTLY BETTER FOR THE YOUTH OF THIS COUNTY THAN



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1 IT EVER WAS. I COULD NOT HAVE DONE IT WITHOUT THE HELP OF THE  
2 C.A.O.'S OFFICE AND THERE'S A NUMBER OF PEOPLE IN THE C.A.O.'S  
3 OFFICE. KATHY HOUSE HAS BEEN INCREDIBLE OVER THE LAST THREE  
4 YEARS. [ APPLAUSE ]

5

6 **TRISH CURRY:** SUSAN KERR IN THE EARLY YEARS HELPED BEFORE SHE  
7 TOOK OFF FOR D.P.S.S. AND, IN RECENT TIMES, KATHY SEDO AND  
8 LARRY SHEEHAN HAVE ALL HELPED. [ APPLAUSE ]

9

10 **TRISH CURRY:** BUT NONE OF IT WOULD BE WITHOUT THE C.A.O., DAVID  
11 JANSSEN AND HIS SUPPORT AND HELP. BESIDES THE COMMUNITY  
12 PARTNERS THAT ARE UP HERE TODAY, THE COUNTY AGENCIES HAVE  
13 REALLY COME TOGETHER IN A WONDERFUL PARTNERSHIP. IN ALL THE  
14 YEARS I'VE ADVOCATED FOR KIDS IN THE COUNTY, I'VE NEVER SEEN  
15 THEM WORK TOGETHER THE WAY THEY HAVE ON THIS PROJECT. CARLOS  
16 JACKSON AND LOIS STAR FROM C.D.C. HAVE BEEN ABSOLUTELY  
17 INCREDIBLE. AT TIMES WHEN THE DEPARTMENT OF CHILDREN AND  
18 FAMILY SERVICES WAS COMPLETELY DYSFUNCTIONAL, THEY CONTINUED  
19 TO ADVOCATE FOR HOUSING FOR YOUTH, THEY WERE PATIENT, THEY  
20 WERE PERSEVERING, AND THEY'VE JUST BEEN GREAT PARTNERS. MAGGIE  
21 MORALES AT C.S.S. HAS BEEN WONDERFUL WORKING ON THE JOBS. LISA  
22 MANDEL OVER AT THE CHILDREN'S LAW CENTER HAS BEEN ABSOLUTELY  
23 FANTASTIC. [ APPLAUSE ]

24



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1   **TRISH CURRY:** WE JUST HAVE HAD INCREDIBLE-- RICHARD SHUMSKY  
2   FROM PROBATION HAS BEEN SO SUPPORTIVE. JUST-- IT'S REALLY BEEN  
3   A WONDERFUL TIME TO HAVE THE COUNTY AGENCIES COME TOGETHER,  
4   AND HOPEFULLY WE'VE DEVELOPED A MODEL THAT WE CAN USE ON OTHER  
5   PROGRAMS IN THE FUTURE, LIKE PREVENTION AND PERMANENCY FOR  
6   YOUTH. SO THANK YOU VERY MUCH FOR ALL YOUR HELP AND SUPPORT. [  
7   APPLAUSE ]

8

9   **SUP. YAROSLAVSKY:** SHARON... SHARON WATSON?

10

11   **SHARON WATSON:** I ALSO WANT TO THANK THE PEOPLE-- THE BOARD OF  
12   SUPERVISORS AND THE C.A.O. AND ALL OF THE PARTNERSHIP, WHICH  
13   IS SITTING OVER HERE IN THE AUDIENCE. WE COULDN'T HAVE DONE IT  
14   WITHOUT ALL OF YOU. WE ACCOMPLISHED A LOT. WE HAVE DOUBLED THE  
15   AMOUNT OF TRANSITIONAL HOUSING FOR EMANCIPATING FOSTER YOUTH  
16   AND PROBATION YOUTH. WE TRIPLD THE AMOUNT OF MENTORING  
17   RESOURCES, WE CREATED A WEBSITE IN SEVERAL LANGUAGES TO LET  
18   PEOPLE KNOW WHAT'S AVAILABLE AND HOW TO ACCESS IT AND WHO IS  
19   ELIGIBLE FOR WHAT. WE DEVELOPED A TRACKING SYSTEM TO FIND OUT  
20   FOR THE FIRST TIME WHAT'S WORKING AND WHAT'S NOT AND WHETHER  
21   OUR YOUTH ARE ACHIEVING THE OUTCOMES THAT WE SO WANT FOR THEM.  
22   WE HAVE DONE A LOT. AND, AS TRISH SAID, WE DID IT TOGETHER AND  
23   I COULDN'T HAVE BEEN PROUDER TO BE A PART OF THIS TEAM. THANK  
24   YOU.

25



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1   **SUP. YAROSLAVSKY:** THANK YOU, SHARON. POLLY WILLIAMS. POLLY,  
2   DID YOU WANT TO SAY A WORD?

3

4   **POLLY WILLIAMS:** THANK YOU, SUPERVISOR. IT'S AN HONOR AND A  
5   PRIVILEGE TO ACCEPT THIS TODAY ON BEHALF OF UNITED FRIENDS OF  
6   THE CHILDREN. WE ARE CELEBRATING OUR 25TH ANNIVERSARY THIS  
7   YEAR, PROVIDING SERVICES AND SUPPORT TO LOS ANGELES COUNTY'S  
8   FOSTER YOUTH. ON BEHALF OF OUR FOUNDER, NANCY DAILY REARDON  
9   AND OUR BOARD OF DIRECTORS, I'D LIKE TO THANK YOU. [ APPLAUSE  
10  ]

11

12   **SUP. YAROSLAVSKY:** THANK YOU. AND DAN, DAN GLENFELD FROM PUBLIC  
13   COUNCIL.

14

15   **DAN GLENFELD:** THANK YOU TO THE BOARD OF SUPERVISORS FOR YOUR  
16   ONGOING COMMITMENT TO THE MOST VULNERABLE MEMBERS OF OUR  
17   COMMUNITY. THANK YOU AND WE HAVE A LONG WAY TO GO BUT WE'VE  
18   ACCOMPLISHED A LOT. THANK YOU.

19

20   **SUP. YAROSLAVSKY:** THANK YOU, DAN. AND, LAST, SUSAN ABEGNAL.

21

22   **SUSAN ABEGNAL:** THANK YOU TO THE BOARD OF SUPERVISORS AND TO  
23   ALL OUR COMRADES THAT HELP US SUPPORT EMANCIPATED YOUTH. CASEY  
24   FAMILY PROGRAMS FEELS SO FORTUNATE TO BE PART OF THIS EFFORT  
25   AND ALL OF THE REDESIGN, THE GROWTH OF THE PASADENA ALUMNI



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1 SUPPORT CENTER AND THE PASADENA PARTNERSHIP, WHICH HAS  
2 SUPPORTED EMANCIPATION SERVICES THROUGHOUT THE COUNTY,  
3 ESPECIALLY IN THE SAN GABRIEL VALLEY, PALMDALE, LANCASTER, AND  
4 NOW THROUGH OUR PARTNERSHIP IN SPA 6 WITH THE COMMUNITY  
5 COALITION, WE ARE SO PROUD. AT THIS TIME, WHEN... [  
6 INTERJECTIONS ]

7

8 **POLLY WILLIAMS:** AT THIS TIME, WHEN THE ATTENTION IS GOING TO  
9 PREVENTION, EARLY INTERVENTION AND REUNIFICATION, WHICH IS SO,  
10 SO IMPORTANT, WE CAN'T TELL YOU HOW GRATEFUL WE ARE THAT YOU  
11 HAVEN'T LEFT THE YOUTH BEHIND THAT ARE EMANCIPATING FROM THE  
12 FOSTER CARE SYSTEM AND, UNTIL WE GET TO THE POINT WHERE THERE  
13 ARE NO MORE YOUTH TO EMANCIPATE BECAUSE THEY'RE BACK HOME  
14 EARLIER, FAMILY CARE, NOT FOSTER CARE, WE SALUTE THE BOARD AND  
15 ALL OF OUR PARTNERS IN THIS WORK. THANK YOU VERY MUCH.

16

17 **SUP. YAROSLAVSKY:** THANK YOU. [ APPLAUSE ]

18

19 **POLLY WILLIAMS:** I WOULD LIKE TO INTRODUCE JED MINHOFF, WHO HAS  
20 BEEN OUR MAN ON THE GROUND AND REALLY SPEARHEADING THIS WORK  
21 IN LOS ANGELES COUNTY. AND, JED, WOULD YOU SAY A WORD? [  
22 APPLAUSE ]

23

24 **JED MINHOFF:** IT'S JUST GREAT TO BE STANDING WITH ALL OF OUR  
25 PARTNERS, BOTH PUBLIC AND FROM THE PRIVATE SECTOR AS WELL AND



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1 THE MORE WE CAN WORK TOGETHER, IT'S THE YOUTH WHO WIN, SO OUR  
2 CHALLENGE NOW IS TO BREAK DOWN THE BARRIERS THAT KEEP US FROM  
3 COLLABORATING. IF WE COULD DO THAT, MORE YOUTH WILL BE SERVED.  
4 THANKS. [ APPLAUSE ]

5

6 **SUP. YAROSLAVSKY:** I'D LIKE TO ASK DR. DAVID SANDERS, OUR  
7 DIRECTOR OF CHILDREN AND FAMILY SERVICES, TO SAY A FEW WORDS.  
8 AND HE'S BEEN A VERY KEY PLAYER AND, WITHOUT HIS HELP AND HIS  
9 DEPARTMENT STAFF HELP, WE WOULDN'T HAVE HAD THESE SUCCESSES.  
10 DAVID?

11

12 **DR. DAVID SANDERS:** THANK YOU AND THANK YOU, SUPERVISOR  
13 YAROSLAVSKY AND THE BOARD OF SUPERVISORS, FOR RECOGNIZING THE  
14 EMANCIPATION PARTNERSHIP. I HAD THE BENEFIT OF STARTING HERE  
15 ONCE THE PARTNERSHIP WAS ALREADY UNDERWAY AND THEY HAVE BEEN A  
16 MODEL FOR HOW WORK CAN OCCUR IN THE COUNTY TO FURTHER THE  
17 OUTCOMES FOR CHILDREN AND FAMILIES THAT WE SERVE. AND I  
18 PARTICULARLY WANT TO THANK THOSE PARTNERS WHO ARE HERE TODAY,  
19 CASEY FAMILY PROGRAMS, PUBLIC COUNCIL, UNITED FRIENDS OF THE  
20 CHILDREN AND, OF COURSE, TRISH CURRY AND SHARON WATSON. SO  
21 THANKS AGAIN FOR THE WORK THAT YOU'VE DONE AND THANKS TO THE  
22 SUPERVISORS. [ APPLAUSE ]

23

24 **SUP. YAROSLAVSKY:** THANK YOU.

25





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1   **SUP. MOLINA:** THAT CONCLUDES ALL OF THIS MORNING'S  
2   PRESENTATIONS. MR. ANTONOVICH IS UP FIRST FOR HIS SPECIALS.

3

4   **SUP. ANTONOVICH:** FIRST, WE ADJOURN IN THE MEMORY OF DR. AARON  
5   DIRECTOR, WHO PASSED AWAY AT THE AGE OF 102. DR. DIRECTOR WAS  
6   A PASSIONATE DEFENDER OF FREE MARKETS AND WAS AMONG ONE OF THE  
7   FIRST UNITED STATES SCHOLARS TO APPLY THE PRINCIPLES OF  
8   ECONOMICS TO LEGAL REASONING. DIRECTOR IS CREDITED WITH  
9   INFLUENCING SOME OF THE LEADING LEGAL MINDS IN THE COUNTRY,  
10   INCLUDING JUSTICES RICHARD POSER AND ROBERT BJORK. HE TAUGHT  
11   AT THE UNIVERSITY OF CHICAGO SINCE 1946. HE CAME TO CALIFORNIA  
12   AND TAUGHT-- ALSO, HE TAUGHT IN 1965. HE TAUGHT ECONOMICS AT  
13   NORTHWESTERN UNIVERSITY, HOWARD UNIVERSITY AND HAS BEEN  
14   AFFILIATED WITH THE HOOVER INSTITUTION AT STANFORD UNIVERSITY.  
15   HE IS SURVIVED BY HIS SISTER, ROSE DIRECTOR-FRIEDMAN, THE WIFE  
16   OF DR. FRIEDMAN, THE NOBEL PRIZE WINNER. SO I MOVE WE ADJOURN  
17   IN MEMORY OF DR. DIRECTOR. SISTER JOAN MANNING, SISTER OF ST.  
18   JOSEPH'S OF CARDELETTE, WHO PASSED AWAY. SHE LEAVES HER THREE  
19   COUSINS. ROBERT HEPBURN, LONG-TIME RESIDENT, GLENDALE BUSINESS  
20   OWNER, GRAND VIEW MEMORIAL PARK AND WAS CO-FOUNDED THE  
21   GLENDALE COMMUNITY COLLEGE FOUNDATION, WHICH PROVIDES  
22   FINANCIAL SUPPORT FOR COMMUNITY ORGANIZATIONS AND STUDENTS  
23   ATTENDING THE COLLEGE. MEMBER OF THE GLENDALE PLANNING AND  
24   ZONING COMMISSION, ROTARY CLUB AND THE JUNIOR CHAMBER OF  
25   COMMERCE. AND EDNA SMITH OF ALTADENA, LONG-TIME RESIDENT OF



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1 ALTADENA, WORKED TIRELESSLY FOR THE ENRICHMENT OF HER  
2 COMMUNITY. IN THE 1940S, SHE WAS THE FIRST FEMALE SHERIFF'S  
3 DEPUTY. SHE WAS AN ACTIVE MEMBER OF THE ALTADENA HISTORICAL  
4 SOCIETY, THE ALTADENA COMMUNITY CENTER, STRONG SUPPORTER OF  
5 THE ALTADENA LIBRARY. SHE WAS A VERY SPECIAL FRIEND, QUITE  
6 INVOLVED IN THE COMMUNITY, A POSITIVE ROLE MODEL AND SHE IS  
7 SURVIVED BY HER DAUGHTER. FOR NEXT WEEK, THE...

8

9 **SUP. MOLINA:** SO ORDERED ON THOSE ADJOURNMENTS.

10

11 **SUP. ANTONOVICH:** ...THE CITIZENS ECONOMY EFFICIENCY COMMISSION  
12 HAS RELEASED THEIR REPORT ADDRESSING WORKERS' COMPENSATION  
13 FRAUD IN LOS ANGELES COUNTY. THIS REPORT IDENTIFIES 46 ACTION  
14 ITEMS NECESSARY TO ASSIST THE COUNTY IN MINIMIZING FRAUD AND  
15 ABUSE IN OUR WORKERS' COMPENSATION SYSTEM WHICH, IN TURN,  
16 CONTROLS THE RISING COSTS IN THE COMPENSATION PROGRAM. SO I'D  
17 MOVE THAT THE BOARD DIRECT THE C.A.O. TO PROVIDE A REPORT TO  
18 THE BOARD IN 30 DAYS REGARDING IMPLEMENTATION OF THOSE  
19 RECOMMENDATIONS AND THE REPORT SHOULD INCLUDE A TIME LINE ON  
20 IMPLEMENTATION OF THOSE RECOMMENDATIONS.

21

22 **SUP. MOLINA:** ALL RIGHT. THAT'S FOR NEXT WEEK.

23

24 **SUP. ANTONOVICH:** ITEM NUMBER 37.

25



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1    **SUP. MOLINA:** ALL RIGHT. WE'RE GOING TO CALL UP ITEM NUMBER 37.

2    MR. YAROSLAVSKY, YOU HAD HELD THAT ITEM.

3

4    **SUP. YAROSLAVSKY:** DO YOU HAVE PEOPLE WHO WANT TO BE HEARD ON  
5    THAT ITEM?

6

7    **SUP. MOLINA:** WE HAVE ABOUT FIVE PEOPLE WHO WISH TO BE HEARD.

8

9    **SUP. YAROSLAVSKY:** WHY DON'T WE HEAR FROM THEM FIRST?

10

11    **SUP. MOLINA:** ALL RIGHT. IF I COULD ASK DIANA ASLANIAN TO  
12    PLEASE JOIN US, PHOC THAI, ALBERT SY AND NORA ASHJIAN. IF YOU  
13    WOULD PLEASE JOIN US UP AT THE FRONT HERE. CAN SOMEONE ASSIST  
14    THEM WITH THE DOOR THERE? THANK YOU FOR JOINING US THIS  
15    MORNING. IF YOU'D BE BRIEF, WE WOULD APPRECIATE. WE HAVE A LOT  
16    OF ITEMS ON OUR AGENDA. PLEASE.

17

18    **CLAUDIA FINKEL:** GOOD MORNING.

19

20    **SUP. MOLINA:** GOOD MORNING.

21

22    **CLAUDIA FINKEL:** GOOD MORNING, BOARD OF SUPERVISORS. MY NAME IS  
23    CLAUDIA FINKEL AND I'M CHIEF OPERATING OFFICER FROM JEWISH  
24    VOCATIONAL SERVICE. AND, FIRST OFF, I WOULD LIKE TO THANK THE  
25    BOARD OF SUPERVISORS AND THEIR STAFF...



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1

2 **SUP. YAROSLAVSKY:** YOU SHOULD GET CLOSER TO THE MIC.

3

4 **CLAUDIA FINKEL:** DOES THAT WORK?

5

6 **SUP. MOLINA:** YES.

7

8 **CLAUDIA FINKEL:** I'D LIKE TO THANK THE BOARD OF SUPERVISORS FOR  
9 YOUR CONTINUED SUPPORT IN SERVING THE CONSTITUENTS OF LOS  
10 ANGELES. J.V.S. IS A NONSECTARIAN, NOT-FOR-PROFIT COMMUNITY  
11 AGENCY SERVING LOS ANGELES FOR OVER 75 YEARS. TODAY, WE'D LIKE  
12 TO GO ON RECORD AS A R.I.T.E. SERVICE PROVIDER. SINCE 1998,  
13 J.V.S. HAS SERVED OVER 4,000 REFUGEES AND THEIR FAMILIES IN  
14 THE R.I.T.E. PROGRAM, AND CONTINUE TO SERVE OVER 1,000 REFUGEE  
15 IMMIGRANTS ANNUALLY IN OUR MULTIPLE EMPLOYMENT AND TRAINING  
16 PROGRAMS, WHICH ARE ALL LANGUAGE SENSITIVE. WE WELCOMED AND  
17 ACKNOWLEDGED THE AUDITOR-CONTROLLER'S REPORT AS J.V.S.  
18 PROVIDES ITSELF AS A HIGHLY QUALIFIED AND-- SERVICES AS THE  
19 HIGHEST QUALITY OF SERVICE OUTCOME. WE HAVE HEARD, FROM THE  
20 PRESENTATION THIS MORNING, THAT D.P.S.S. MAY INTEND TO BRING  
21 IN-HOUSE THE R.I.T.E. PROGRAM. WE ARE EXTREMELY DISAPPOINTED  
22 THAT J.V.S. HAS NOT BEEN GIVEN THE OPPORTUNITY TO CONTINUE TO  
23 PROVIDE R.I.T.E. PARTICIPANTS WITH SERVICES UNDER THE NEW  
24 MANAGEMENT OF D.P.S.S. J.V.S. HAS PROVIDED A WELL-MANAGED AND  
25 EFFECTIVE PROGRAM, AS SUPPORTED IN THE AUDITOR-CONTROLLER'S



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1 REPORT OF JULY 30TH, 2004. BASED ON THE UNIQUE NEEDS AND OUR  
2 EXPERIENCE AND EXPERTISE WITH THE REFUGEE COMMUNITY, WE  
3 SUGGEST THAT AN OPTION COULD BE THAT D.P.S.S. ISSUE AN R.F.P.  
4 TO THE COMMUNITY-BASED AGENCIES. IN CLOSING, WE'D LIKE TO  
5 THANK THE BOARD OF SUPERVISORS AGAIN AND THEIR STAFF FOR ALL  
6 OF THEIR SUPPORT AND WE LOOK FORWARD TO COLLABORATING WITH  
7 D.P.S.S. TO SERVE THIS COMMUNITY. THANK YOU. >[ NULL ]

8

9 **SUP. MOLINA:** THANK YOU. PLEASE.

10

11 **DIANA ASLANIAN:** HI. MY NAME IS DIANA ASLANIAN. I'M  
12 REPRESENTING INTERNATIONAL INSTITUTE OF LOS ANGELES AND I AM  
13 THE DIRECTOR OF EMPLOYMENT AND SOCIAL SERVICES. THE  
14 INTERNATIONAL INSTITUTE OF L.A., SINCE 1914, SERVED IMMIGRANTS  
15 AND REFUGEES, ESPECIALLY IN THE AREA OF EMPLOYMENT. HOWEVER,  
16 WE ARE-- RIGHT NOW, WE HAVE FIVE OFFICES L.A. COUNTY- WIDE AND  
17 OUR STAFF SPEAKS EIGHT-- MORE THAN EIGHT LANGUAGES. OUR  
18 REQUEST IS TO CONTINUE OUR SERVICES R.I.T.E. PROGRAM AND--  
19 UNDER THE DIRECT MANAGEMENT OR ADMINISTRATION OF D.P.S.S. AND  
20 MONITORED BY AUDITOR-CONTROLLER. THE AUDITOR-CONTROLLER'S  
21 FINDINGS-- THE AUDITOR-CONTROLLER'S FINDINGS WERE DUE TO THE  
22 CONTRADICTION OF OUR CONTRACT WITH GAIN POLICIES AND WE  
23 SUPPORTED ALL THE DOCUMENT, WITH ALL THE DOCUMENTATION, WHICH  
24 WERE NEEDED.

25



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1    **SUP. MOLINA:** COULD YOU SUMMARIZE, PLEASE.

2

3    **DIANA ASLANIAN:** PARDON ME?

4

5    **SUP. MOLINA:** PLEASE SUMMARIZE.

6

7    **DIANA ASLANIAN:** SUMMARIZE? OKAY. SURE, SURE. WELL, OUR REQUEST  
8    IS THAT-- TO CONTINUE THE R.I.T.E. SERVICES TO THE R.I.T.E.  
9    PARTICIPANT AND THANK YOU VERY MUCH FOR THE OPPORTUNITY.

10

11    **SUP. MOLINA:** THANK YOU. SIR?

12

13    **ALBERT SY:** GOOD MORNING, YOUR HONORABLE BOARD OF SUPERVISORS  
14    AND STAFF MEMBER.

15

16    **SUP. MOLINA:** COULD YOU STATE YOUR NAME? I MISPRONOUNCED IT.

17

18    **ALBERT SY:** YES. MY NAME IS ALBERT SY, I'M REPRESENTING PACE  
19    PACIFIC ASIAN CONSORTIUM IN EMPLOYMENT. I HAVE MANAGED VARIOUS  
20    WORKFORCE DEVELOPMENT PROGRAMS FOR LOW INCOME RESIDENTS,  
21    REFUGEES AND IMMIGRANTS AT PACE FOR 25 YEARS. IN THAT 25  
22    YEARS, I HAVE HELPED OVER 20,000 LOW INCOME RESIDENTS,  
23    REFUGEES AND IMMIGRANTS WITH THEIR EMPLOYMENT TRAINING AND JOB  
24    PLACEMENT NEEDS. IN MY WILL AND THIS SHOULD BE IN ANYONE'S  
25    WILL, THIS IS QUITE AN ACCOMPLISHMENT. TODAY, I'M PLEADING





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1 WITH YOU TO SERIOUSLY CONSIDER CONTINUING FUNDING WITH THE  
2 CURRENT R.I.T.E. CONTRACTORS SHOULD NOT BE PENALIZED FOR THE  
3 FOLLOWING REASON. WE HAVE VERY EXPERIENCED AND KNOWLEDGE IN  
4 HELPING R.I.T.E. PARTICIPANTS, WHICH IS WHAT THE REASON THAT  
5 D.P.S.S. SUBCONTRACTED THE SERVICE TO US IN THE FIRST PLACE  
6 ABOUT SIX YEARS AGO. AT THAT TIME, D.P.S.S. RECOGNIZED OUR  
7 UNIQUE QUALIFICATIONS. WE HAVE EXTENSIVE NETWORK AND WORKING  
8 RELATIONSHIPS WITH LOCAL EMPLOYERS AND HAVE DEVELOPED SPECIAL  
9 NICHE IN PLACING OUR R.I.T.E. PARTICIPANTS IN JOBS. CONTRARY  
10 TO CERTAIN CLAIMS THAT WE DON'T PROVIDE QUALITY SERVICES, I  
11 BELIEVE WE DO PROVIDE QUALITY SERVICES. BESIDES QUALIFIED, WE  
12 HAVE DELIVER QUANTITY. DURING THE LAST SIX YEARS, WE HAVE  
13 COMBINE PLACED OVER 3,000 CARE WORK CLIENTS IN JOBS. THE  
14 CURRENT R.I.T.E. CONTRACTORS SHOULD NOT BE PENALIZED FOR THE  
15 MISTAKES OF A COUPLE OF OTHER AGENCIES WHO HAVE ALREADY LEFT  
16 THE SYSTEM. WE SHOULD NOT BE GENERALIZED AND LUMPED AT THE  
17 SAME GROUP. ULTIMATELY, OUR CLIENTS WOULD BE THE ONES WHO ARE  
18 MISSING OUT BECAUSE OF THE GENERALIZATION. THE BOTTOM LINE IS  
19 ALWAYS ABOUT OUR PARTICIPANTS. WE BELIEVE-- I BELIEVE WE HAVE  
20 AND WILL CONTINUE TO PROVIDE THEM WHAT THEY NEED USING OUR  
21 UNIQUE CAPABILITIES, CAPABILITIES THAT TOOK US 25 YEARS TO  
22 GROW AND DEVELOP. THIS CAPABILITY AND UNIQUE QUALIFICATIONS...  
23  
24 **SUP. MOLINA:** DO YOU WANT TO START SUMMARIZING YOUR REMARKS,  
25 PLEASE?



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1

2 **ALBERT SY:** I WOULD LIKE TO REQUEST THE BOARD SUPERVISORS AND  
3 STAFF TO CONTINUE SUPPORT UTILIZING THE ASSISTANT R.I.T.E.  
4 CONTRACTOR TO PROVIDE CASE MANAGEMENT, EMPLOYMENT SERVICES TO  
5 THE R.I.T.E. COMMUNITY IN LOS ANGELES COUNTY. THANK YOU FOR  
6 YOUR SUPPORT.

7

8 **SUP. MOLINA:** THANK YOU. COULD I ASK THE PEOPLE THAT ARE  
9 SITTING IN THE FRONT TO PLEASE GIVE UP THEIR CHAIRS TO MR.  
10 PHOC THAI AND NORA ASHJIAN. I DON'T HAVE CARDS FOR THE OTHER  
11 FOLKS. OKAY. IF YOU'D BE BRIEF, WE WOULD APPRECIATE IT.

12

13 **NORA ASHJIAN:** GOOD MORNING, HONORABLE BOARD OF SUPERVISORS. MY  
14 NAME IS NORA ASHJIAN. I AM FROM THE \_\_\_\_\_ OF ANGELICA  
15 SOCIAL SERVICES. AND WE HAVE BEEN SERVING THE REFUGEE  
16 POPULATION IN THE HOLLYWOOD AND GLENDALE AREAS FOR OVER 25  
17 YEARS. THE AGENCY HAS BEEN WORKING WITH C.S.S. IN THE R.I.T.E.  
18 PROGRAM SINCE 1988 AND THE R.I.T.E. PROGRAM SINCE 1998. UPON  
19 THE AUDITOR-CONTROLLERS MONITORING AND OUR SUBSEQUENT  
20 CORRECTIVE REACTIONS, WE BELIEVE THAT WE SHOULD BE GIVEN THE  
21 CHANCE TO WORK DIRECTLY WITH D.P.S.S. IN THE DELIVERY OF  
22 SERVICES TO THE NON-ENGLISH, NON-SPANISH-SPEAKING CALWORKS  
23 PARTICIPANTS. THE AUDITOR-CONTROLLER CAME TO THE R.I.T.E.  
24 AGENCIES. TRUE, THERE WERE SOME SYSTEMATIC FINDINGS. WE  
25 FOLLOWED THE AUDITOR-CONTROLLER'S RECOMMENDATIONS AND HAVE A



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1 CORRECTIVE ACTION. WE FEEL THAT THE AUDITOR-CONTROLLER SHOULD  
2 COME BACK TO THE AGENCIES AND SEE IF THE CORRECTIVE ACTIONS  
3 WERE IMPLEMENTED. WE THANK YOU FOR YOUR TIME AND KIND  
4 ATTENTION AND HOPE THAT OUR REQUEST WILL BE TAKEN INTO  
5 CONSIDERATION FOR THE UNINTERRUPTED SERVICES TO OUR CALWORKS  
6 PARTICIPANTS. THANK YOU.

7

8 **SUP. MOLINA:** THANK YOU. SIR?

9

10 **PHOC THAI:** GOOD MORNING, HONORABLE BOARD OF SUPERVISORS. MY  
11 NAME IS PHOC THAI, THE EXECUTIVE DIRECTOR OF THE ECONOMIC AND  
12 EMPLOYMENT DEVELOPMENT CENTER. OUR AGENCY ESTABLISHED SINCE  
13 1983. IT MEANS, FOR 21 YEARS NOW AND WE DEDICATED IN SERVING  
14 OUR PARTICIPANTS. MOST OF THEM ARE THE REFUGEES FROM ALL  
15 AROUND THE WORLD. ONE OF OUR PROGRAMS IN SERVING REFUGEES IS  
16 THE R.I.T.E. PROGRAM. AS OUR COLLEAGUES JUST REPRESENTED IN  
17 FRONT OF YOU AND, AS YOU KNOW, THE R.I.T.E. PROGRAM IS  
18 SPECIALIZED TO SERVE THE REFUGEES WHO DOESN'T SPEAK ENGLISH OR  
19 SPANISH. SO WE ALL, OURSELVES, THE REFUGEES AND WE SPEAK THEIR  
20 LANGUAGE, WE KNOW THEIR CULTURE AND WE CAN SHARE WITH THEM THE  
21 HARDSHIPS, HOW TO INTEGRATE TO THE NEW SOCIETY THAT'S IN  
22 AMERICA. SO WE SERVE THEM WELL AND, AS YOU KNOW, THE LETTERS  
23 FROM THEM SEND IT TO YOU, THEY VERY APPRECIATED OUR SERVICES,  
24 OUR HELP TO THE REFUGEES. SO WE STRONGLY ASK YOUR HELP TO LET  
25 US TO CONTINUE TO SERVING THE REFUGEES, THE PEOPLE WE KNOW...



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1

2 **SUP. MOLINA:** WE UNDERSTAND. THANK YOU.

3

4 **PHOC THAI:** ...WE UNDERSTAND-- THANK YOU.

5

6 **SUP. MOLINA:** THANK YOU VERY MUCH. ALL RIGHT. THOSE ARE THE  
7 PRESENTATIONS, MR. YAROSLAVSKY?

8

9 **SUP. YAROSLAVSKY:** MADAM CHAIR, I'D LIKE TO ASK THE DIRECTOR OF  
10 THE DEPARTMENT TO COME FORWARD.

11

12 **SUP. BURKE:** I HAVE A QUESTION.

13

14 **SUP. YAROSLAVSKY:** BRYCE YOKOMIZO.

15

16 **TYLER MCCAULEY:** TYLER MCCAULEY, AUDITOR-CONTROLLER.

17

18 **SUP. YAROSLAVSKY:** ALL RIGHT. I UNDERSTAND THE PASSION WITH  
19 WHICH YOU'VE MADE THESE RECOMMENDATIONS AND-- TO TAKE IT IN-  
20 HOUSE AND I'M NOT EVEN GOING TO SAY THAT I NECESSARILY  
21 DISAGREE WITH THE RECOMMENDATION AS A MATTER OF-- BASED ON  
22 WHAT YOU FOUND. THE PROBLEM I HAVE AND IT'S A DELICATE ISSUE  
23 BUT I'M JUST GOING TO-- I'VE GOT TO FACE IT HEAD ON, THERE'S A  
24 WIDE DISPARITY, THERE'S A WIDE DISPARITY BETWEEN THE LEVEL OF-  
25 - IF WE TAKE YOUR AUDIT FINDINGS AT FACE VALUE AND I HAVE NO



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1 REASON NOT TO TAKE THEM AT FACE VALUE, THEY'RE USUALLY PRETTY  
2 ACCURATE, IF WE TAKE YOUR AUDIT FINDINGS AT FACE VALUE, THERE  
3 IS A WIDE DISPARITY BETWEEN THE PERFORMANCE LEVELS OF THE  
4 VARIOUS AGENCIES WITH WHOM WE'VE HAD R.I.T.E. CONTRACTS.

5

6 **TYLER MCCAULEY:** THAT'S TRUE.

7

8 **SUP. YAROSLAVSKY:** AND WHAT BOTHERS ME-- IF YOU HAD COME TO US  
9 AND SAID, "YOU KNOW, AS A MATTER OF POLICY, YOU KNOW, FROM THE  
10 OUTSET, WE OUGHT TO HAVE THIS THING IN-HOUSE, IT OUGHT TO BE  
11 DONE IN-HOUSE, IT'S BETTER THAT WAY," WITHOUT REGARD TO THE  
12 PERFORMANCE-- THE QUALITY OF THE PERFORMANCE OF THE AGENCIES,  
13 THAT WOULD BE ONE THING AND WE COULD JUST HAVE A PHILOSOPHICAL  
14 DISCUSSION ABOUT THAT AND WE'D CAST OUR VOTE, ET CETERA BUT  
15 HERE'S MY PROBLEM. I'VE GOT AGENCIES, THEY DON'T JUST SERVE MY  
16 DISTRICT BUT THEY-- THERE ARE TWO THAT ARE HEAVILY INVOLVED IN  
17 MY PART OF THE COUNTY AND OTHERS, MISS BURKE'S AND MISS  
18 MOLINA'S, THEY'RE ALL OVER THE PLACE, CIVIC ASIAN CENTER AND  
19 THE JEWISH VOCATIONAL SERVICE, WHO HAD A PRETTY HIGH  
20 PERFORMANCE ON IT IF YOU WERE GOING ON A BELL SHAPED CURVE.  
21 THEY DID A PRETTY GOOD JOB. AND THEN THERE WERE OTHER  
22 GRADATIONS OF PERFORMANCE BASED ON YOUR AUDIT. MY PROBLEM IS,  
23 WE ARE PUNISHING THE AGENCIES THAT HAVE PERFORMED WELL BECAUSE  
24 SOME AGENCIES DID NOT PERFORM WELL. AND, TO ME, THAT IS A  
25 FUNDAMENTALLY UNFAIR OUTCOME IN THIS PROCESS BECAUSE I-- WHAT



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1 IS IN IT FOR ANY OF OUR AGENCIES TO PERFORM WELL IF IT DOESN'T  
2 MATTER THAT, AT THE END OF THE DAY, IF ONE OR TWO OR THREE BAD  
3 APPLES TAKE THE WHOLE PROGRAM DOWN, THEY'RE GOING TO SUFFER  
4 ANYWAY? SO WHY SHOULDN'T EVERYBODY BE, YOU KNOW, MISMANAGING  
5 THEIR PROGRAM? AND WHY SHOULDN'T EVERYBODY BE MISINFORMING THE  
6 COUNTY ABOUT WHAT THEY'RE DOING? WHY SHOULDN'T ALL THE  
7 FINDINGS THAT YOU HAD IN YOUR AUDIT, WHY SHOULD THE GOOD  
8 AGENCIES-- OR, I SHOULD SAY, THEY'RE ALL GOOD AGENCIES, WHY  
9 SHOULD THE AGENCIES THAT DIDN'T PERFORM WELL-- OR DID PERFORM  
10 WELL, WHY SHOULD THEY CONTINUE TO PERFORM WELL WHEN THEY GET  
11 TARRED WITH THE SAME BRUSH AS THE ONES WHO DIDN'T? AND I  
12 HAPPEN TO KNOW-- I MEAN, I HAPPEN TO KNOW A LOT OF THESE  
13 AGENCIES. IT'S NOT JUST THE TWO THAT I MENTIONED BUT SOME OF  
14 THE ONES THAT DIDN'T FARE VERY WELL. I DON'T WANT TO DEFEND  
15 THE ONES THAT DIDN'T FARE WELL. SOME OF THEM ARE IN MY  
16 BACKYARD, TOO. AND, YOU KNOW, I, LIKE MY COLLEAGUES, I ALWAYS  
17 SAY TO MY AGENCIES, DON'T COME TO ME IF YOU'VE SCREWED UP,  
18 DON'T COME LOOKING TO ME FOR PROTECTION. YOU GET NO PROTECTION  
19 OUT OF US. BUT WHEN THEY DO PERFORM WELL AND THEN THEY'RE  
20 GOING TO HAVE THE RUG PULLED OUT FROM UNDER THEM BECAUSE  
21 SOMEBODY ELSE SCREWED UP, THEN I'VE GOT TO SAY, THEY'VE GOT A  
22 POINT, BECAUSE THEY ARE COMING TO ME. AND I DON'T HAVE AN  
23 ANSWER. MY ONLY ANSWER IS, WELL, YOU KNOW, THAT'S KIND OF THE  
24 WAY THE INERTIA IS GOING HERE AND YOU CAN'T TREAT CIVIC ASIAN  
25 CENTER ONE WAY AND HABAD COLLEGE ANOTHER WAY. YOU CAN'T TREAT





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1 J.V.S. ONE WAY AND ANOTHER GROUP ANOTHER WAY. I THINK WE'VE  
2 GOT TO FIND A WAY TO ADDRESS THAT KIND OF INEQUITY, AND IT'S A  
3 LONG QUESTION BUT I WANTED TO KIND OF FRAME MY FRUSTRATION.  
4 HOW DO WE DEAL WITH THIS ISSUE I'VE RAISED? CAN WE? EITHER  
5 YOU, TYLER, OR BRYCE, OR BOTH.

6

7 **TYLER J. MCCAULEY:** SUPERVISOR MOLINA, SUPERVISOR YAROSLAVSKY,  
8 IT'S TRUE THAT DIFFERENT AGENCIES PERFORM DIFFERENTLY ON ONE  
9 THE PARTICULAR AND THAT WAS THE AREA OF WHETHER OR NOT THEY  
10 CHARGED THE COUNTY THE RIGHT MONEY FOR THE SERVICES THEY  
11 PROVIDED. BUT ALL OF THE AGENCIES DID NOT DO VERY WELL IN  
12 PROVIDING SERVICES TO THEIR CLIENT, THE PARTICIPANT. SO, EVEN  
13 J.V.S. AND THE OTHERS HAD A PROBLEM IN PROVIDING SERVICES TO  
14 BETTER THE LOT OF THE EMPLOYMENT FOR THE INDIVIDUALS. SO THE  
15 ONLY THING I WOULD DISAGREE WITH IS I THINK THERE WAS ONE  
16 TRACK THAT WAS-- EVERYBODY DIDN'T DO VERY WELL AT ALL AND THAT  
17 WAS THE SERVICE. THEY TRIED TO MOVE ALONG THOSE PEOPLE TO  
18 HIGHER LEVELS OF EMPLOYMENT. THERE WAS VERY, VERY LITTLE  
19 EFFORT IN ANY OF THE AGENCIES TO DO THAT. AND, BECAUSE WE HAD  
20 TO SPEND SO MUCH TIME, REMEMBER THERE WAS AN EARLIER CONCERN  
21 OVER SOME OTHER FIRMS THAT COMMITTED FRAUD IN THIS PROGRAM--  
22 NOT INVOLVING THESE 11. WE HAD TO CHANGE-- THEY HAD BEEN GIVEN  
23 THE AUTHORITY TO ISSUE PAYMENTS AND, AS A RESULT OF THAT,  
24 THOSE FRAUDS, WE HAD TO TAKE THAT BACK FROM ALL THE OTHER  
25 AGENCIES. WE DID NOT THINK THAT WAS A VERY GOOD IDEA AND IT



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1 RESULTED IN INCREASING THE COST TO D.P.S.S. THIS PROGRAM, WHEN  
2 IT WAS PUT OUT TO THE R.I.T.E. PROVIDERS, WAS VERY, VERY CLOSE  
3 IN TERMS OF COST EFFECTIVENESS, WHICH IS FAIRLY COST  
4 EFFECTIVE. THE ADDITIONAL SERVICES THAT HAD TO BE PROVIDED BY  
5 D.P.S.S. AND THE ADDITIONAL MONITORING RESULTED IN WHAT  
6 CLEARLY TO US WOULD NOT BE A COST EFFECTIVE CONTRACT SITUATION  
7 ANY MORE AND THAT, PRIMARILY, I HOPE IS AN ANSWER TO YOUR  
8 QUESTION, YOUR OVERALL QUESTION.

9

10 **SUP. YAROSLAVSKY:** BUT YOU JUST SAID THAT IT WAS MARGINALLY  
11 COST EFFECTIVE.

12

13 **TYLER J. MCCAULEY:** VERY MARGINALLY WHEN IT WAS DONE A NUMBER  
14 OF YEARS BACK, WHEN IT WAS CONTRACT-- WHEN THEY ALLOWED THE  
15 CONTRACTORS TO PROVIDE THE SERVICE AS OPPOSED TO THE  
16 DEPARTMENT. IT WAS VERY MARGINALLY COST EFFECTIVE AT THAT  
17 POINT. SO THEY WERE ALLOWED TO HANDLE THEM. AND, AS A RESULT  
18 OF TAKING THE PAYMENTS BACK IN-HOUSE AND WATCHING THEM MORE  
19 CAREFULLY BECAUSE OF THE FRAUD THAT OCCURRED, AND THEN, AS A  
20 RESULT OF THEM NOT PROVIDING THE SERVICES, ONE TYPE OF SERVICE  
21 IN PARTICULAR, WE DIDN'T FEEL THAT IT WAS COST EFFECTIVE TO  
22 CONTINUE TO DO CONTRACT WITH THESE AGENCIES ANY MORE. AND  
23 THAT'S PRIMARILY THE COST EFFECTIVENESS, SUPERVISORS, IS THE  
24 BIG ISSUE NOW.

25



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1    **SUP. YAROSLAVSKY:** WELL, YEAH, I THOUGHT IT WAS PRIMARILY THE  
2    FRAUD, IS THE WAY IT'S COME TO ME.

3

4    **TYLER J. MCCAULEY:** WELL, THE FRAUD WAS JUST RELATED TO TWO  
5    AGENCIES THAT WERE NOT ASSOCIATED WITH ANYBODY THAT TESTIFIED  
6    UP HERE.

7

8    **SUP. YAROSLAVSKY:** I KNOW THAT.

9

10   **TYLER J. MCCAULEY:** AND THEY WERE PROSECUTED.

11

12   **SUP. YAROSLAVSKY:** BUT THEY FEEL THAT THEY'RE KIND OF GETTING  
13   DRAGGED DOWN BECAUSE OF SOME OF THE FOUL-UPS ELSEWHERE.

14

15   **TYLER J. MCCAULEY:** THE ISSUE THEY GOT CAUGHT IN THE SAME IS  
16   THAT WE HAD TO INCREASE TAKE-BACK. THEY HAD BEEN GIVEN  
17   AUTHORITY TO ISSUE A LOT OF PAYMENTS FOR TRANSPORTATION AND  
18   OTHER TYPES OF SERVICES AND WE DECIDED THAT WAS NOT A VERY  
19   GOOD IDEA AND WE TOOK IT BACK, AS A RESULT OF THE FRAUDS BUT  
20   WE DIDN'T THINK IT WAS GOOD TO LEAVE THEM OUT THERE ANYWAY, IT  
21   WAS NOT A GOOD WAY TO DO BUSINESS FOR THE COUNTY.

22

23   **SUP. YAROSLAVSKY:** SEE, COST EFFECTIVENESS IS AN INTERESTING--  
24   YOU KNOW, THIS ISN'T SIMPLY AN ACCOUNTING THING, TO ME. IT'S  
25   ALSO-- WHAT YOU DON'T FACTOR IN WITH COST EFFECTIVENESS IS THE



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1 DISLOCATION THAT IT'S GOING TO CREATE IN THE COMMUNITY, WHICH  
2 HAS GROWN ACCUSTOMED TO THIS INFRASTRUCTURE AND THEY RELY ON--  
3 YOU KNOW, THEY KNOW WHERE TO GO FOR HELP AND THEY'RE THERE AND  
4 THEY'VE BEEN OUT THERE AND THEY'VE BEEN-- YOU KNOW, THERE'S NO  
5 REASON TO BELIEVE THAT OUR PEOPLE ARE GOING TO HAVE-- THAT OUR  
6 IN-HOUSE PEOPLE ARE GOING TO HAVE ANY BETTER OR WORSE OF A  
7 TRACK RECORD AS SOME OF THE AGENCIES HAVE. THEY MAY OR MAY  
8 NOT. I DON'T KNOW AND I GUESS ONE WAY TO DO THAT IS TO, YOU  
9 KNOW, MAYBE YOU DO A DUAL TRACK AND A PARALLEL TRACK AND YOU  
10 FIND OUT. WE'VE DONE THAT ON THE WELFARE-TO-WORK PROGRAM,  
11 WHERE WE TOOK SOME OF IT, KEPT SOME OF IT IN-HOUSE AND SOME OF  
12 IT WE CONTRACTED OUT. I JUST-- I'VE GOT TO TELL YOU THAT I'M  
13 JUST-- I DON'T HAVE A GOOD ANSWER FOR AGENCIES THAT HAVE  
14 WORKED HARD TO PROVIDE A SERVICE, HAVE DONE IT WITH INTEGRITY  
15 AND THEN GET PUNISHED BECAUSE SOMEBODY ELSE DIDN'T MEASURE UP  
16 TO THE SAME STANDARD THAT WE ALL EXPECT. AND, AGAIN, I SAY  
17 SOME OF THEM WHO DIDN'T MEASURE UP ARE MY CONSTITUENTS, TOO,  
18 AND I SAY CUT THEM OFF AT THE KNEES. I DON'T WANT ANY AGENCY  
19 IN MY DISTRICT, I DON'T CARE WHO IT IS, RIPPING THE GOVERNMENT  
20 OFF, BECAUSE, AT THE END, IT HURTS OUR CLIENTS, OUR CITIZENS.  
21 BUT THOSE WHO PERFORM, I DON'T WANT TO SEE THEM HURT AS A  
22 RESULT OF THIS. AND I'M REALLY LOOKING FOR A WAY AND I'M NOT  
23 GOING TO PROLONG THIS BECAUSE I KNOW OTHERS WANT TO BE HEARD,  
24 I'M LOOKING FOR A WAY TO SEE IF WE CAN HAVE IT BOTH WAYS. IF



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1 THERE'S A WAY WE CAN DO IT, TAKE SOME OF IT IN-HOUSE, LEAVE  
2 SOME-- HAVE SOME CRITERIA BY WHICH WE COULD...

3

4 **TYLER J. MCCAULEY:** YOU COULD ALWAYS PILOT THAT, SUPERVISOR, TO  
5 SEE WHETHER OR NOT IT WAS COST EFFECTIVE TO DO IT THAT WAY.  
6 THERE ARE AGENCIES, ALTHOUGH THEY WOULD HAVE TO IMPROVE THEIR  
7 SERVICES TO THE CLIENTS.

8

9 **SUP. YAROSLAVSKY:** WELL-- BUT, APPARENTLY, THAT WAS-- YOU SAID  
10 THAT'S ACROSS THE BOARD AND MAYBE THERE'S SOMETHING GENERIC WE  
11 NEED TO DO ABOUT THAT IF THAT'S THE CASE AND THAT'S-- YOU  
12 KNOW, THAT MAY HAVE ALSO-- IF EVERY AGENCY IN TOWN WAS NOT  
13 PROVIDING A LEVEL OF SERVICE THAT WE EXPECTED, ODDS ARE WE  
14 PROBABLY WOULDN'T HAVE, EITHER, IF WE WERE OPERATING UNDER THE  
15 SAME SET OF CIRCUMSTANCES. SO THERE MAY BE SOMETHING GENERIC  
16 WE NEED TO LOOK AT.

17

18 **TYLER J. MCCAULEY:** I SENSE YOUR FRUSTRATION, SUPERVISOR. IT'S  
19 JUST THAT THE COST EFFECTIVENESS WILL REMAIN AN ISSUE. WE NEED  
20 TO KEEP A HANDLE ON. WHETHER OR NOT AT THE COST EFFECTIVE FOR  
21 THE COUNTY TO DO IT ITSELF OR JUST HIRE OUT JUST PART OF IT,  
22 THAT WOULD BE SOMETHING WE HAVE TO LOOK AT IF YOU CHOSE TO GO  
23 THAT DIRECTION.

24



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1    **SUP. YAROSLAVSKY:** WELL, COULD WE DO A PILOT AS PART OF THIS  
2    ACTION?

3

4    **TYLER J. MCCAULEY:** IT'S YOUR BOARD'S CALL, CERTAINLY.

5

6    **SUP. YAROSLAVSKY:** BUT I'M JUST ASKING YOU, IF WE WANTED TO DO  
7    SO, HOW WOULD WE STRUCTURE IT?

8

9    **TYLER J. MCCAULEY:** YOU COULD TAKE A FEW OF THE AGENCIES THAT  
10   DID PERFORM WELL AND GIVE THE REST TO-- REST OF SERVICES TO  
11   D.P.S.S. AND WE'VE DONE THIS BEFORE IN THE PAST, AS YOU'VE  
12   MENTIONED, A NUMBER OF TIMES.

13

14   **SUP. YAROSLAVSKY:** CAN YOU MAKE A RECOMMENDATION TO US ON HOW  
15   YOU WOULD-- I DON'T WANT TO PICK A NUMBER OR PICK A CRITERIA  
16   BUT COULD YOU STRUCTURE, DURING THE COURSE OF THIS DISCUSSION,  
17   A THRESHOLD THAT WOULD BE APPROPRIATE...

18

19   **SUP. MOLINA:** YOU'RE ASKING HIM TO DO IT TODAY?

20

21   **SUP. YAROSLAVSKY:** WELL, IF YOU WANT. I'M HAPPY TO PUT IT OVER,  
22   IF THAT'S SOMETHING-- I DON'T KNOW WHAT THE TIME DEADLINE IS.

23

24   **TYLER J. MCCAULEY:** THE CONTRACTS ARE ACTUALLY OVERDUE AND HAVE  
25   TO BE EXTENDED DURING...





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. YAROSLAVSKY:** YEAH. WHAT I'M TRYING TO DO, AND IT DOESN'T  
3 HAVE TO BE DONE TODAY, BUT IF WE'RE GOING TO DO A PILOT  
4 PROGRAM WITH A CRITERIA, I'D LIKE TO DO THAT SIMULTANEOUS WITH  
5 THE REST OF THE ACTION. OTHERWISE, I...

6

7 **SUP. MOLINA:** WHY?

8

9 **SUP. YAROSLAVSKY:** BECAUSE I DON'T THINK WE'RE GOING TO SEE THE  
10 LIGHT OF-- IT'S GOING TO BE A LONG TIME BEFORE WE SEE THIS  
11 BACK, IS WHAT I'M AFRAID, AND, IN THE MEANTIME, THE  
12 AGENCIES...

13

14 **SUP. MOLINA:** WELL, WHY DON'T YOU PUT IN A SEPARATION MOTION  
15 ASKING HIM TO DO IT AND BRING IT BACK IN 10 DAYS OR SOMETHING?  
16 BECAUSE I'M CONCERNED...

17

18 **SUP. YAROSLAVSKY:** OKAY. I'M OPEN TO THAT. I'M OPEN-- I'LL...

19

20 **SUP. MOLINA:** BUT WE STILL NEED TO PROVE SEED WITH THE REST OF  
21 THE CONTRACTS.

22

23 **TYLER J. MCCAULEY:** WE CAN LOOK AT A PILOT PROGRAM AND...

24



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1    **SUP. YAROSLAVSKY:** WELL, THERE ARE OTHER PEOPLE WHO WANT TO BE  
2    HEARD. LET ME TALK TO MY STAFF IN THE MEANTIME. THAT MAY WORK.

3

4    **SUP. MOLINA:** MS. BURKE?

5

6    **SUP. BURKE:** I WANT TO LOOK AT THE ISSUE AS FAR AS SERVICES,  
7    PARTICULARLY LANGUAGE AND CULTURAL SERVICES. ONE OF THE THINGS  
8    THAT THESE AGENCIES PROVIDED WAS THE ABILITY TO HAVE  
9    LANGUAGES, MANY OF WHICH ARE UNIQUE AND THERE ARE VERY FEW  
10    PEOPLE WHO SPEAK THOSE LANGUAGES IN THE COUNTY SYSTEM. WHAT I  
11    HAVE BEEN CONCERNED ABOUT, FROM THE TIME WE STARTED LOOKING AT  
12    BRINGING IT INSIDE, IS WHERE WILL WE FIND PEOPLE WHO WILL BE  
13    ABLE TO SPEAK SOME OF THESE LANGUAGES? AND HOW WILL THEY ALSO  
14    HAVE THE KNOWLEDGE OF THE CULTURE, WHICH WAS A UNIQUE THING  
15    THAT THESE COMMUNITY FACILITIES AND THESE AGENCIES PROVIDED?  
16    NOW, THAT'S ONE OF THE THINGS THAT CONCERNS ME AND LET-- COULD  
17    WE ASK THAT QUESTION? THEN I WANT TO GO INTO ONE OTHER ISSUE  
18    THAT I'M WORRIED ABOUT.

19

20    **BRYCE YOKOMIZO:** SUPERVISOR, THAT IS ONE OF THE ISSUES THAT WE  
21    HAD TO CAREFULLY EVALUATE IN MAKING THIS RECOMMENDATION. WE  
22    CURRENTLY HAVE SUFFICIENT BILINGUAL AND BICULTURAL STAFF  
23    WITHIN OUR DEPARTMENT TO HANDLE THIS PARTICULAR CASE. THIS IS  
24    NOT A VERY LARGE CASELOAD. WE'RE ONLY TALKING ABOUT ROUGHLY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 4,000 CASES. SO WE DO HAVE THE STAFF AVAILABLE TO DO THAT.

2 ADDITIONALLY, WE WOULD BE...

3

4 **SUP. BURKE:** ALL THE AFRICAN LANGUAGES?

5

6 **BRYCE YOKOMIZO:** WE DO HAVE AFRICAN LANGUAGE RESOURCES WITHIN  
7 OUR DEPARTMENT BUT WE ALSO HAVE AN ABILITY TO UTILIZE OUTSIDE  
8 RESOURCES IN ORDER TO HANDLE BILINGUAL NEEDS. WE WERE ALSO...

9

10 **SUP. BURKE:** SEE, AT ONE-- PARDON ME. AT ONE TIME, I WAS TOLD  
11 THAT YOU WOULD USE A.T. AND T. TRANSLATION AS PEOPLE CALLED IN  
12 FOR PROBLEMS, AND I WONDER HOW A.T. AND T. TRANSLATION IS  
13 GOING TO BE ABLE TO EFFECTIVELY DEAL WITH THE CULTURAL ISSUES  
14 AND BE ABLE TO RESPOND, BECAUSE THESE ARE OFTEN EMERGENCY  
15 PROBLEMS. WE DON'T HAVE ANY FOOD, WE WANT TO GET A JOB BUT WE  
16 NEED TO HAVE CERTAIN TRAINING. SO SOME OF IT IS TRAINING. AND  
17 HOW WILL THAT BE HANDLED IN SOME OF THESE LANGUAGES THAT ARE  
18 JUST NOT WIDELY SPOKEN?

19

20 **BRYCE YOKOMIZO:** IF WE DON'T HAVE THE ABILITY, IN THAT  
21 PARTICULAR OFFICE, SUPERVISOR, TO ADDRESS A PARTICULAR  
22 LANGUAGE, WE HAVE A BILINGUAL RESOURCE LOG THAT WE UTILIZE TO  
23 DETERMINE WHO ELSE IN THE DEPARTMENT MIGHT SPEAK THAT  
24 LANGUAGE, TO GET THEM THERE TO BE ABLE TO PROVIDE THOSE  
25 SERVICES. IN THE EVENT THAT, HOWEVER, IT COULD BE A LANGUAGE



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1 THAT NO ONE CAN SPEAK, AMONG OUR 12,000 EMPLOYEES, WHAT WE  
2 WOULD DO IS WE WOULD UTILIZE AN A.T. AND T. SYSTEM WHERE THEY  
3 HAVE RESOURCES, BILINGUAL RESOURCES IN ORDER TO ASSIST US IN  
4 MAKING THAT COMMUNICATION POSSIBLE.

5

6 **SUP. BURKE:** NOW MY NEXT QUESTION IS THE EMPLOYEES. WILL ALL OF  
7 THESE EMPLOYEES OF THESE AGENCIES BE DISPLACED OR WILL YOU  
8 BRING SOME OF THEM INTO THE COUNTY SYSTEM? WHICH-- IT SEEMS TO  
9 ME THAT WOULD BE ONE WAY TO ASSURE THAT YOU DO HAVE THE  
10 LANGUAGE CAPABILITY. THESE ARE PEOPLE WHO HAVE BEEN  
11 INDIRECTLY, THEN, PAID BY THE COUNTY OVER ALL OF THESE YEARS.  
12 HOW MANY YEARS IS IT?

13

14 **BRYCE YOKOMIZO:** THE PROGRAM HAS BEEN IN PLACE SINCE 1998 SO  
15 IT'S ABOUT SIX YEARS.

16

17 **SUP. BURKE:** IT'S ABOUT SIX YEARS. WHAT'S GOING TO HAPPEN WITH  
18 THESE DISPLACED EMPLOYEES?

19

20 **BRYCE YOKOMIZO:** WE WILL MAKE AVAILABLE TO THE DISPLACED  
21 EMPLOYEES ACCESS TO OUR GAIN SERVICES WORKER POSITIONS. THEY  
22 CAN OPENLY COMPETE FOR THOSE POSITIONS AND CERTAINLY WE WOULD  
23 BE FOCUSED ON THOSE AGENCIES WHO HAVE DISPLACED WORKERS AND WE  
24 WOULD CERTAINLY BE LOOKING TO BRING THOSE EMPLOYEES IN TO  
25 ASSIST US IN HANDLING THIS CASELOAD.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. BURKE:** HOW MANY PEOPLE ARE WE TALKING ABOUT THAT ARE  
3 EMPLOYED BY THESE AGENCIES THAT WILL BE DISPLACED?

4

5 **BRYCE YOKOMIZO:** SUPERVISOR, I DON'T KNOW WHAT THE NUMBER OF  
6 THE AGENCIES ARE. I KNOW THAT OUR ESTIMATES OF THE NUMBER OF  
7 GAIN SERVICES WORKERS TO DO THE JOB IS APPROXIMATELY 40 OF THE  
8 EMPLOYEES THAT WE WOULD REQUIRE TO DO THE JOB IN-HOUSE BY OUR  
9 DEPARTMENT.

10

11 **SUP. BURKE:** I WOULD LIKE TO HAVE A REPORT BACK AS FAR AS THE  
12 LANGUAGE CAPABILITIES, SOME INDICATION BASED UPON THE PRESENT  
13 AGENCIES AND HOW THEY'RE ADDRESSING IT AND WITH SOME  
14 IDENTIFICATION OF THE NUMBER OF EMPLOYEES IN THE COUNTY WHO  
15 ARE AVAILABLE TO SPEAK THOSE LANGUAGES. ALSO, SOME IDEA OF THE  
16 NUMBER OF POSITIONS THAT WILL BE OPEN AND WHAT THE PLAN IS FOR  
17 THESE DISPLACED EMPLOYEES TO BE ABLE TO FIND POSITIONS IN-  
18 HOUSE.

19

20 **SUP. MOLINA:** MS. BURKE, YOU'RE MAKING THAT AN AMENDMENT TO  
21 THE...?

22

23 **SUP. BURKE:** YES. I'D LIKE TO HAVE A REPORT BACK ON THAT.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA:** ALL RIGHT. SO WHEN-- 30 DAYS? CAN YOU DO THAT--  
2    30/60 DAYS?

3

4    **SUP. BURKE:** 30 DAYS.

5

6    **SUP. MOLINA:** 30 DAYS?

7

8    **J. TYLER MCCAULEY:** YES, MADAM CHAIR, WE CAN DO THAT.

9

10   **SUP. MOLINA:** ALL RIGHT. VERY GOOD. THE ITEM IS BEFORE US.

11

12   **SUP. ANTONOVICH:** LET ME JUST ADD ONE QUESTION FOR BRYCE.

13

14   **SUP. YAROSLAVSKY:** I HAVE AN AMENDMENT.

15

16   **SUP. MOLINA:** MR. ANTONOVICH AND THEN MR. YAROSLAVSKY.

17

18   **SUP. ANTONOVICH:** THAT IS, HOW ARE YOU GOING TO ASSURE THAT THE  
19   SAME LEVEL OF QUALITY SERVICE WILL BE PROVIDED TO THE ARMENIAN  
20   COMMUNITY IN GLENDALE?

21

22   **BRYCE YOKOMIZO:** SUPERVISOR, WE HAVE A LARGE NUMBER OF  
23   CULTURALLY SENSITIVE AS WELL AS BILINGUAL ARMENIAN EMPLOYEES  
24   THAT WORK THROUGHOUT OUR COUNTY OFFICES AND WE WILL BE, WITH  
25   THE APPROVAL OF YOUR BOARD, WE WILL BE LOOKING TO LOCATE STAFF





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The Los Angeles County Board of Supervisors**

1 IN AREAS THAT THEY CAN BEST SERVE THE COMMUNITY, AGAIN, WITH  
2 THE BILINGUAL RESOURCES THAT WOULD BE NECESSARY.

3

4 **SUP. MOLINA:** ALL RIGHT. MR. YAROSLAVSKY?

5

6 **SUP. YAROSLAVSKY:** I DIDN'T HAVE TIME TO GET IT IN WRITING BUT  
7 I'LL READ IT IN. IT'S TAKING YOUR SUGGESTION, MADAM CHAIR. I  
8 WANT TO AMEND THIS AS FOLLOWS. I MOVE THAT THE BOARD APPROVE  
9 THE CONTRACT EXTENSIONS FOR THE R.I.T.E. CONTRACTS TO JANUARY  
10 1ST, 2005 AND DIRECT THE AUDITOR-CONTROLLER TO REPORT BACK TO  
11 THE BOARD IN TWO WEEKS WITH A PILOT PROJECT UTILIZING THE MOST  
12 EFFECTIVE R.I.T.E. PROVIDERS. CAN YOU DO THAT?

13

14 **TYLER J. MCCAULEY:** YES, AND I WOULD SUGGEST THAT WE, AT THE  
15 TIME, BECAUSE ONE OF THE THINGS THAT WAS MOST MISSING WAS  
16 MEASURABLE RESULTS AND OUTCOMES SO THAT WE COULD MEASURE...

17

18 **SUP. MOLINA:** LET ME UNDERSTAND WHAT'S GOING ON. I'M NOT SURE I  
19 UNDERSTOOD WHAT THAT MEANT. THAT MEANS THEY WE'RE GOING TO  
20 ISSUE THE CONTRACTS BUT ONLY UNTIL JANUARY? IS THAT WHAT THAT  
21 MEANS?

22

23 **SUP. YAROSLAVSKY:** RIGHT NOW, WHAT IS THE RECOMMENDATION BEFORE  
24 US? THE RECOMMENDATION BEFORE US WOULD CANCEL THE R.I.T.E.  
25 PROVIDERS CONTRACTS EFFECTIVE WHEN?



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **BRYCE YOKOMIZO:** SUPERVISOR, IT WOULD BE EFFECTIVE THE 31ST OF  
3 DECEMBER AND THE INTENT WOULD BE FOR THE DEPARTMENT OF PUBLIC  
4 SOCIAL SERVICES TO TAKE OVER EFFECTIVE JANUARY 1ST.

5

6 **SUP. YAROSLAVSKY:** ALL RIGHT. SO I THINK THE FIRST PART OF WHAT  
7 I WAS SAYING WAS, JUST TO REITERATE THAT, THE OPERATIVE PART  
8 OF MY MOTION...

9

10 **SUP. ANTONOVICH:** MS. CHAIRMAN, COULD WE HAVE THE AMENDMENT TO  
11 REFLECT ON AND APPROVE THE MOTION AND THEN PUT THE AMENDMENT  
12 ON THE AGENDA SO THAT STAFF CAN REVIEW IT?

13

14 **SUP. MOLINA:** ALL RIGHT. BUT I ALSO WANT TO UNDERSTAND. SOME OF  
15 THESE AGENCIES OWE US A LOT OF MONEY. [ INTERJECTIONS ]

16

17 **SUP. MOLINA:** MILLIONS OF DOLLARS AND I-- I... [ INTERJECTIONS  
18 ]

19

20 **SUP. MOLINA:** ...I WORRY-- I MEAN, IT WAS THE INTENT-- THERE'S  
21 NO DOUBT WE CAN'T, YOU KNOW, BLAME EVERYBODY BECAUSE WE ARE AS  
22 MUCH AT FAULT BUT THE REALITY IS, THERE'S ABOUT 2.9 MILLION  
23 OUTSTANDING?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **TYLER J. MCCAULEY:** I'D HAVE TO ADD IT UP, SUPERVISOR, ALTHOUGH  
2 THE ONLY ONES I HAVE ARE THE SAMPLE ERROR RATES. I KNOW  
3 EXACTLY THOSE THAT I FEEL ARE NOT PROPERLY CHARGED.

4

5 **SUP. MOLINA:** AND THE ABUSE WAS...

6

7 **SUP. BURKE:** (OFF-MIKE)

8

9 **SUP. MOLINA:** ...PRETTY HORRENDOUS AND SO I'M VERY NERVOUS  
10 ABOUT, YOU KNOW-- I WOULD LIKE THOSE SERVICES TO GO OUT THERE,  
11 I'D LIKE THEM TO GO OUT THERE IN A LINGUISTICALLY AND  
12 CULTURALLY PROFICIENT MANNER SO WE'RE PROVIDING THE MOST  
13 SUPPORTIVE SERVICES BUT WE'VE GOT OUT-AND-OUT CROOKS IN THIS  
14 BUSINESS, SO WE GOT TO WATCH OUT. AND SO I, I... [ INTERJECTIONS ]

15

16  
17 **SUP. MOLINA:** YES, WE DO. WHEN YOU'VE GOT PEOPLE THAT ARE BEING  
18 PROSECUTED ON THIS, IT'S SERIOUS. [ INTERJECTIONS ]

19

20 **SUP. MOLINA:** SO, BEFORE WE PROCEED IN THAT DIRECTION...

21

22 **SUP. YAROSLAVSKY:** MADAM CHAIR, COULD I MAKE A SUGGESTION? IS  
23 THERE ANY HARM IN CONTINUING THE ENTIRE MATTER FOR TWO WEEKS  
24 SO THAT YOU CAN COME BACK AND ADDRESS ALL OF THE ISSUES THAT  
25 HAVE BEEN RAISED?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **BRYCE YOKOMIZO:** SUPERVISOR, I WOULD RECOMMEND THAT THE BOARD  
3 AT LEAST TAKE ACTION TO EXTEND THESE CONTRACTS BECAUSE THEY DO  
4 EXPIRE...

5

6 **SUP. YAROSLAVSKY:** FINE. WE NEED TO DO THAT BECAUSE THEY EXPIRE  
7 WHEN? AT THE END OF WHAT?

8

9 **BRYCE YOKOMIZO:** THEY EFFECTIVE OCTOBER 1ST IS WHEN WE'LL NEED  
10 AN EXTENSION.

11

12 **SUP. YAROSLAVSKY:** ALL RIGHT. SO, MADAM CHAIR, I'LL MOVE THAT  
13 WE EXTEND THE CONTRACTS THROUGH DECEMBER 31ST AND THEN  
14 CONTINUE THE MATTER FOR TWO WEEKS AND THEN IT CAN ADDRESS MR.  
15 ANTONOVICH, MS. BURKE'S AND MY CONCERN AS WELL AS YOURS.

16

17 **SUP. MOLINA:** THAT INCLUDES MS. BURKE'S AMENDMENT?

18

19 **SUP. YAROSLAVSKY:** YES.

20

21 **SUP. MOLINA:** I NEED THE NUMBERS.

22

23 **SUP. MOLINA:** MR. ANTONOVICH, IS THAT EFFECTIVE?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** THAT WE CONTINUE THE CONTRACTS AND BRING BACK  
2   THE MOTION SO WE CAN DISCUSS THAT...

3

4   **SUP. MOLINA:** RIGHT.

5

6   **SUP. ANTONOVICH:** ...AND HAVE STUFF DO AN ANALYSIS...

7

8   **SUP. MOLINA:** IN A COUPLE OF WEEKS. ALL RIGHT. THE AMENDED  
9   MOTION IS BEFORE US. IS THERE ANY OBJECTION TO THE AMENDMENT?  
10  IF NOT, SO ORDERED. THANK YOU SO MUCH.

11

12  **SUP. ANTONOVICH:** MADAM CHAIR, WE HAVE AN 11:00 A.M. SET ITEM.

13

14  **SUP. MOLINA:** YES. LET'S MOVE...

15

16  **SUP. BURKE:** DID THAT ALSO INCLUDE A PROP A ANALYSIS OF THE  
17  COST EFFECTIVENESS OR HAS THAT ALREADY BEEN-- IS THAT ALREADY  
18  GOING TO BE DETERMINED?

19

20  **J. TYLER MCCAULEY:** : WE MAY NOT BE ABLE TO COMPLETE ONE ON A  
21  PILOT. THAT IS NOT AS YOUR BOARD HAS APPROVED PILOTS IN THE  
22  PAST WHERE IT WAS NOT KNOWN UNTIL WE DO A PERIOD OF TIME. SO  
23  IT'S POSSIBLE THAT MAY BE THE APPROACH.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** VERY GOOD. THANK YOU. ALL RIGHT. NEXT WE HAVE A  
2   SET ITEM, AT 11:00. I'D LIKE TO INVITE UP THE CHILDREN'S  
3   PLANNING COUNCIL TO PRESENT ON THIS ITEM.

4

5   **SUP. YAROSLAVSKY:** WHICH ITEM IS THAT?

6

7   **SUP. MOLINA:** IT'S A SET ITEM THAT WE HAD. THEY HAVE PROMISED  
8   TO BE BRIEF. WE APOLOGIZE THAT WE HAVE SO MANY ITEMS ON OUR  
9   AGENDA. PLEASE.

10

11   **BRYCE YOKOMIZO:** YES, MADAM CHAIR, MEMBERS OF THE BOARD, BRYCE  
12   YOKOMIZO, DIRECTOR OF DEPARTMENT OF PUBLIC SOCIAL SERVICES.  
13   JOINING ME TODAY IS THE EXECUTIVE DIRECTOR OF THE CHILDREN'S  
14   PLANNING COUNCIL, YOLIE FLORES AGUILAR. IN JUNE, MY DEPARTMENT  
15   BROUGHT STAKEHOLDER RECOMMENDATIONS BEFORE YOUR BOARD IN THE  
16   AMOUNT OF \$22.7 MILLION. OF THAT FUNDING, THERE WAS A SET-  
17   ASIDE OF APPROXIMATELY \$500,000 OVER A TWO-YEAR PERIOD OF TIME  
18   FOR AN EARNED INCOME TAX CREDIT CAMPAIGN. THE EARNED INCOME  
19   TAX CREDIT CAMPAIGN IS A MAJOR BOOST TO LOW INCOME FAMILIES.  
20   IT CAN ACTUALLY PROVIDE THE EQUIVALENT OF UP TO \$2 PER HOUR  
21   FOR A LOW INCOME WAGE-EARNING FAMILY. ADDITIONALLY, LAST YEAR,  
22   IN LOS ANGELES COUNTY, OVER \$1.4 BILLION WAS CLAIMED BY LOW  
23   INCOME FAMILIES THROUGH THE EARNED INCOME TAX CREDIT. IT'S A  
24   MAJOR WIN-WIN PROPOSITION FOR BOTH LOW INCOME FAMILIES AND OUR  
25   LOCAL ECONOMY HERE IN LOS ANGELES COUNTY. HOWEVER, LAST YEAR,





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1 AN ESTIMATED 78,000 LOW INCOME FAMILIES FAILED TO APPLY AND  
2 GET THE EARNED INCOME TAX CREDIT AND THAT'S SOMETHING THAT  
3 WE'RE VERY CONCERNED ABOUT AND THAT'S SOMETHING THAT WE'RE  
4 HOPING TO CORRECT. YOLIE FLORES AGUILAR WILL NOW TELL YOU A  
5 LITTLE BIT MORE ABOUT OUR EARNED INCOME TAX CREDIT CAMPAIGN,  
6 ITS DELIVERABLES AND HOW WE HOPE TO IMPROVE IN THIS AREA.

7

8 **YOLIE FLORES AGUILAR:** GOOD MORNING, SUPERVISORS. I AM PLEASED  
9 TO BE HERE THIS MORNING TO ADD A FEW MORE DETAILS ON THE  
10 E.I.T.C. CAMPAIGN AND THE E.I.T.C. PARTNERSHIP EFFORT THAT WE  
11 ARE PROPOSING TO SUPPORT IN OUR GOAL TO INCREASE THE NUMBER OF  
12 FAMILIES WITH CHILDREN FILING-- FAMILIES WITH CHILDREN FILING  
13 AND CLAIMING THE E.I.T.C. CREDIT BY 20,000. SPECIFICALLY, I'D  
14 LIKE TO SHARE WITH YOU HOW THE RESOURCES WILL BE ALLOCATED  
15 AND, MORE IMPORTANTLY, WHAT OUR PERFORMANCE TARGETS ARE.  
16 SHOULD YOU APPROVE TODAY'S BOARD MOTION, THE CHILDREN'S  
17 PLANNING COUNCIL WILL MANAGE THE RESOURCES BUT WILL WORK IN  
18 PARTNERSHIP WITH THE E.I.T.C. CAMPAIGN PARTNERSHIP AND WITH  
19 THE DEPARTMENT OF PUBLIC SOCIAL SERVICES. WE WILL ALLOCATE  
20 107,000 TOWARD MARKETING AND OUTREACH; WE WILL ALLOCATE 50,000  
21 TO ENHANCE THE CAPACITY OF THE VOLUNTEER INCOME TAX ASSISTANCE  
22 SITES TO EXPAND ELECTRONIC FILING CAPABILITIES; WE WILL  
23 ALLOCATE 53,000 TO HIRE AN E.I.T.C. CAMPAIGN COORDINATOR AND  
24 40,000 TO COMMUNITY-BASED AND FAITH-BASED ORGANIZATIONS TO  
25 HELP WITH THE OUTREACH. IN TERMS OF OUR PERFORMANCE TARGETS,



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1 OUR PRIMARY PERFORMANCE TARGET WILL BE TO INCREASE BY 20,000  
2 THE NUMBER OF FAMILIES THAT FILE AND CLAIM THE E.I.T.C. OUR  
3 SECONDARY PERFORMANCE TARGETS ARE AS FOLLOWS: WE WILL REACH  
4 38,400 INDIVIDUALS THROUGH OUR OUTREACH AND TRAINING, WHICH IS  
5 A TRAIN THE TRAINER ELEMENT. WE WILL REACH 741,000 INDIVIDUALS  
6 THROUGH OUR MAILINGS. WE WILL REACH 661,000 INDIVIDUALS  
7 THROUGH T.V. AND PRINT MEDIA. WE WILL RECEIVE 15,000 CALLS  
8 THROUGH THE E.I.T.C. HOTLINE, AND WE WILL INCREASE TO 13,200  
9 THE NUMBER OF TAX FILINGS THROUGH THE VITA SITES. THESE  
10 TARGETS REPRESENT A 10% INCREASE OVER LAST YEAR AND WE HOPE TO  
11 SURPASS THAT, IN FACT. IN CLOSING, LET ME JUST ADD THAT THE  
12 INVESTMENT WILL COST APPROXIMATELY \$12 PER FAMILY WITH AN  
13 AVERAGE E.I.T.C. BENEFIT OF \$1,400. THESE EQUALS \$116 IN  
14 BENEFITS FOR EACH DOLLAR SPENT. IF ONLY 180 ADDITIONAL  
15 FAMILIES FILE AND CLAIM THE E.I.T.C. AT A RATE OF \$1,400 PER  
16 REFUND, THEIR E.I.T.C. BENEFITS WOULD EQUAL THE ENTIRE AMOUNT  
17 OF THE RECOMMENDED FUNDING FOR THIS CAMPAIGN. SO, CLEARLY, WE  
18 BELIEVE THIS REPRESENTS A HUGE RETURN ON OUR INVESTMENT. WE  
19 WOULD BE HAPPY TO ANSWER ANY QUESTIONS YOU MAY HAVE.

20

21 **SUP. MOLINA:** THANK YOU. I HAVE A MOTION ON THIS. WHILE THERE  
22 IS CLEAR EVIDENCE THAT E.I.T.C. HAS GREAT VALUE, NOT ONLY TO  
23 THE FAMILIES THAT RECEIVE THE REFUND BUT ALSO TO THE COUNTY AS  
24 WELL AND THE CHILDREN, THE REALITY IS, IT'S HARD TO UNDERSTAND  
25 HOW TO HAVE ANY REAL ACCOUNTABILITY AS TO WHETHER THIS PROGRAM



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1 AND OUR OUTREACH EFFORTS ARE WORKING EFFECTIVELY. AND, WHILE  
2 PERFORMANCE INCENTIVE FUNDS ARE USED AND SHOULD BE USED IN  
3 THIS KIND OF DIRECTION, AT THE SAME TIME, WE NEED TO CLOSELY  
4 MONITOR WHAT'S GOING ON. SO I HAVE A MOTION BEFORE YOU AND I'M  
5 ASKING THAT THE BOARD OF SUPERVISORS APPROVE 250,000 IN  
6 PERFORMANCE INCENTIVE NET COUNTY COST FUNDING FOR THE E.I.T.C.  
7 CAMPAIGN FROM OCTOBER 2004 TO SEPTEMBER 2005 AND DIRECT THE  
8 C.A.O. TO PLACE THIS FUNDING IN THE BOARD OF SUPERVISORS'  
9 BUDGET, TO DELEGATE THE AUTHORITY TO THE EXECUTIVE OFFICE TO  
10 EXECUTE THE NEEDED AMENDMENT TO CONTRACT BETWEEN THE  
11 CHILDREN'S PLANNING COUNCIL AND THE COUNTY AND TO ADD THE  
12 250,000 FOR THE E.I.T.C. OUTREACH CAMPAIGN. AGAIN, THE SAME  
13 250,000. INSTRUCT THE CHILDREN'S PLANNING COUNCIL TO REPORT  
14 BACK TO THE BOARD BY JULY 15TH OF 2005 ON THE RESULTS OF THE  
15 2005 TAX SEASON CAMPAIGN WITH A RECOMMENDATION REGARDING THE  
16 REMAINING 250,000 TO CONTINUE THE CAMPAIGN THROUGH THE 2006  
17 TAX SEASON. THAT AMENDMENT IS BEFORE YOU.

18

19 **SUP. ANTONOVICH:** OKAY. I'LL SECOND THAT. QUESTION.

20

21 **SUP. MOLINA:** YES, MR. ANTONOVICH?

22

23 **SUP. ANTONOVICH:** QUESTION: HOW DO YOU PLAN TO HAVE AN  
24 EFFECTIVE OUTREACH, SAY, OUT TO THE ANTELOPE VALLEY?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **YOLIE FLORES AGUILAR:** THROUGH THE E.I.-- THE CURRENT E.I.T.C.  
2 CAMPAIGN PARTNERSHIP HAS A NUMBER OF PARTNERS AND THOSE  
3 PARTNERS HAVE, IN THE LAST TWO YEARS, ALREADY ENGAGED WITH US  
4 IN DOING THE OUTREACH AND THE TRAINING. SO THEY WILL COME BACK  
5 TO THE TABLE AND THEY ARE READY TO SUPPORT OUR WORK. WE WILL  
6 ALSO ENGAGE EACH OF THE EIGHT SERVICE PLANNING AREA COUNCILS,  
7 INCLUDING THE SPA 1 COUNCIL AND THE AMERICAN-INDIAN CHILDREN'S  
8 COUNCIL TO REACH OUT TO EVERY REGION OF THE COUNTY AND WE WILL  
9 ENGAGE FOUR TO NINE COMMUNITY-BASED ORGANIZATIONS. OUR GOAL IS  
10 TO HAVE ONE IN EACH REGION OF THE COUNTY AS WELL.

11

12 **SUP. ANTONOVICH:** HOW DO YOU SELECT THE OR THE BASIS OF THE  
13 SELECTION FOR YOUR FAITH-BASED COMMUNITY GROUPS?

14

15 **YOLIE FLORES AGUILAR:** WE WILL DEVELOP A SELECTION PROCESS.  
16 WHAT WE WOULD LIKE TO DO IS TO LOOK AT FOUR ORGANIZATIONS THAT  
17 CURRENTLY PLAY AN ORGANIZATIONAL ROLE WITH OTHER ORGANIZATIONS  
18 AND SO THAT THEY HAVE FAR REACH THROUGH THE COMMUNITY BUT ALSO  
19 THROUGH OTHER NETWORKS, WHETHER THEY'RE FAITH-BASED  
20 ORGANIZATIONS OR OTHER C.B.O.S, ORGANIZATIONS THAT THEY'RE  
21 ALREADY NETWORKED AND WORKING WITH. WE WANT FOR THERE TO BE A  
22 HISTORY WITH THE E.I.T.C. OR ASSET BUILDING FOR THESE  
23 ORGANIZATIONS AND THERE WILL BE AN OPEN REQUEST FOR PROPOSALS.  
24 SO WE WILL INVITE INDIVIDUALS TO LET US KNOW IF THEY'RE  
25 INTERESTED IN BEING A PARTNER WITH US.



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1

2 **SUP. ANTONOVICH:** AND THEN IT WILL BE MONTHLY MONITORING OF THE  
3 FUNDS TO SEE THAT THEY'RE BEING SPENT ACCORDINGLY?

4

5 **YOLIE FLORES AGUILAR:** YES, WE WILL BE TRACKING THE DATA  
6 THROUGH THE-- THE HOTLINE, THROUGH THE-- THE WALK-INS TO THE  
7 VITA SITES, THROUGH THE TRAININGS. AS WE'VE DONE IN THE PAST,  
8 WE WILL COORDINATE AND DOCUMENT THE COLLECTION OF THE DATA  
9 MONTHLY AND QUARTERLY AND THEN PRESENT IT TO YOU AT THE END OF  
10 THE YEAR.

11

12 **SUP. ANTONOVICH:** THANK YOU.

13

14 **SUP. MOLINA:** ALL RIGHT. WE HAVE A MOTION BEFORE US. MOVED BY  
15 MYSELF, IT'S SECONDED BY MR. ANTONOVICH. IS THERE ANY QUESTION  
16 OR COMMENT ON THE MOTION? ANY OBJECTION? IF NOT, SO ORDERED.  
17 THANK YOU SO VERY MUCH. MR. ANTONOVICH, ARE YOU GOING TO TAKE  
18 UP ITEM NUMBER 32?

19

20 **SUP. ANTONOVICH:** ITEM NUMBER 32.

21

22 **SUP. MOLINA:** ALL RIGHT. WE'RE GOING TO TAKE UP ITEM 32. [  
23 APPLAUSE ]

24



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1   **SUP. MOLINA:** WE'RE GOING TO HAVE-- THERE IS NO APPLAUSE. WE  
2   APPRECIATE IT. FIRST OF ALL, I'M GOING TO ASK MR. GARTHWAITE  
3   TO JOIN US TO MAKE A PRESENTATION ON ITEM NUMBER 32. THEN THE  
4   BOARD WILL HAVE AN OPPORTUNITY TO ASK QUESTIONS OF MR.  
5   GARTHWAITE AND THEN WE HAVE ABOUT 60 SPEAKERS AND WE ARE GOING  
6   TO TRY AND ACCOMMODATE EVERY SINGLE SPEAKER. WE'RE GOING TO  
7   ASK THEM TO ACCOMMODATE EACH OTHER BY LIMITING THEIR REMARKS  
8   AS MUCH AS POSSIBLE; OTHERWISE, WE'LL BE HERE ALL AFTERNOON,  
9   SO IT'S IMPORTANT. IF WE COULD ASK MR. GARTHWAITE TO PLEASE  
10  JOIN US.

11

12   **SUP. BURKE:** MADAM CHAIRMAN, COULD WE HAVE ALSO CAROL MEIERS UP  
13   AT THE SAME TIME, SINCE SHE'S BEEN VITALLY INVOLVED IN THIS?

14

15   **SUP. MOLINA:** THAT'S CORRECT. THAT'S FINE.

16

17   **SUP. BURKE:** I THINK FRED LEAF AND CAROL MEIERS WOULD BE  
18   APPROPRIATE.

19

20   **SUP. MOLINA:** COULD WE ASK THE AUDIENCE TO PLEASE COOPERATE  
21   WITH US AND KEEP YOUR DISCUSSION TO A MINIMUM. MR.-- DR.  
22   GARTHWAITE.

23

24   **DR. THOMAS GARTHWAITE:** THANK YOU VERY MUCH, MADAM CHAIRPERSON,  
25   SUPERVISORS. I'D LIKE TO JUST MAKE A FEW COMMENTS TO TRY TO





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1 CLARIFY WHAT I THINK HAS BEEN A WEEK OF MUCH DEBATE, SOME  
2 CONFUSION AND SOME MISINFORMATION. WE ARE RECOMMENDING THAT,  
3 IN ORDER TO SAVE KING DREW MEDICAL CENTER, THAT WE SEND SIX  
4 PATIENTS A DAY TO THREE OR FOUR OTHER TRAUMA CENTERS. THAT  
5 DOESN'T SOUND LIKE A LOT BUT EACH OF THOSE PATIENTS DEMAND A  
6 LOT OF RESOURCES OF OUR HOSPITAL AND OUR HOSPITAL'S NOT STABLE  
7 AT THIS MOMENT. MANY PEOPLE HAVE ASKED ME, "WELL, WHY CLOSE  
8 TRAUMA? WHAT IS THAT GOING TO DO?" I WANT TO REMIND YOU THAT  
9 KING DREW MEDICAL CENTER IS A MEDICAL CENTER THAT IS IN  
10 TROUBLE. IT HAS A-- WE'RE CONSIDERING TODAY OR YOU'RE  
11 CONSIDERING TODAY A LAST CHANCE AGREEMENT WITH THE CENTERS FOR  
12 MEDICARE AND MEDICAID FOR OUR FUNDING FOR MEDICAID. WE HAVE A  
13 PROPOSED DENIAL ON ACCREDITATION FROM THE JOINT COMMISSION ON  
14 THE ACCREDITATION OF HEALTHCARE ORGANIZATIONS. WE HAVE AN  
15 UNFAVORABLE INSTITUTIONAL ACCREDITATION AND LOSS OF SURGERY  
16 AND RADIOLOGY FROM THE AMERICAN-- I'M SORRY, THE ACCREDITATION  
17 COUNCIL OF GRADUATE MEDICAL EDUCATION. SO ALL OF THOSE THINGS,  
18 PLUS WE HAVE SIGNIFICANT STAFFING NEEDS AT KING DREW MEDICAL  
19 CENTER. UP TO HALF OF OUR NURSES IN KEY AREAS ARE TEMPORARY  
20 NURSES BUT WE ALSO USE TEMPORARY AND REGISTRY EMPLOYEES IN  
21 PHARMACY, IN RESPIRATORY THERAPY AND WE HAVE DIFFICULTY  
22 RETAINING AND RECRUITING PHYSICIANS AND I HAVE TO USE  
23 CONTRACTS IN MANY CASES. IF WE CANNOT ALLEVIATE THE STRESS WE  
24 ARE EXPERIENCING AT KING DREW, I DON'T KNOW HOW WE'RE GOING TO  
25 BE ABLE TO MAINTAIN OUR FUNDING OR OUR ACCREDITATION. THESE



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1 ARE KEY THINGS THAT WE HAVE TO DO. WE HAVE TO TAKE SOME  
2 DRASTIC ACTION. WE NEED TO TAKE SOME EFFECTIVE ACTION TO  
3 MAINTAIN THIS HOSPITAL. SINCE 80% OF ADMISSIONS AT KING DREW  
4 ARE THROUGH THE EMERGENCY ROOM AND SINCE 4% OF THE PATIENTS  
5 ARE TRAUMA PATIENTS AND 96% ARE THROUGH THE REGULAR E.R., IT  
6 IS NOT POSSIBLE FOR THE EMERGENCY MANAGEMENT SYSTEM TO RESPOND  
7 AND DIVERT THE PATIENTS COMING THROUGH THE E.R. WE CANNOT  
8 CLOSE THE E.R. WE BELIEVE THERE IS SOME BUFFERING CAPACITY,  
9 ALBEIT REQUIRING ADDITIONAL RESOURCES IN THE PRIVATE SECTOR,  
10 TO TAKE THE TRAUMA PATIENTS. SO, WE'VE MADE THIS  
11 RECOMMENDATION. IT'S NOT AN EASY RECOMMENDATION BUT WE THINK  
12 IT'S A NECESSARY ONE. WITH REGARDS TO A SECOND OPINION,  
13 THERE'S BEEN SOME QUESTION AS TO WHETHER WE SHOULD GET SOME  
14 OTHER IDEAS AND OTHER EXPERTS WEIGHING IN ON THIS DECISION. I  
15 WOULD SAY THAT THE TIME FRAME THAT WE'VE LAID OUT AND THAT WE  
16 IMAGINE TODAY ALLOWS ADEQUATE TIME FOR A SECOND OPINION. WE  
17 WILL BE PUTTING TOGETHER ADDITIONAL DATA AND PLANS OVER THE  
18 NEXT 30 TO 45 DAYS AND, AS SOON AS WE'RE ABLE TO GIVE THE  
19 BOARD THE ADEQUATE DATA, WE THINK THAT-- THEN WE WOULD  
20 SCHEDULE THE BEILENSON AND THEN WE WOULD HAVE THE  
21 IMPLEMENTATION PHASE IF THE BOARD APPROVES AND WISHES TO GO  
22 FORWARD. SO I DON'T THINK WE HAVE TIME TO DELAY THIS DECISION  
23 BUT WE ALSO WANT TO DO IT EXTREMELY THOUGHTFULLY AND WE OWE  
24 YOU THE KIND OF DATA THAT WOULD ALLOW YOU TO MAKE THIS  
25 DECISION IN AN INFORMED MANNER. SO, WITH THAT, I'M GOING TO



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1 STOP AND IF EITHER FRED LEAF, WHO'S OUR CHIEF OPERATING  
2 OFFICER, AND JIM LOTT, FROM THE HOSPITAL ASSOCIATION, MIGHT  
3 LIKE TO MAKE COMMENTS AS WELL.

4

5 **SUP. MOLINA:** ALL RIGHT. MR. LOTT.

6

7 **JIM LOTT:** GOOD MORNING, MADAM CHAIR AND MEMBERS. MY NAME IS  
8 JIM LOTT AND I REPRESENT THE HOSPITAL ASSOCIATION OF SOUTHERN  
9 CALIFORNIA. AND, FOR OUR PURPOSES HERE TODAY, I REPRESENT THE  
10 TRAUMA CENTERS LOCATED THROUGHOUT SOUTHERN CALIFORNIA. AND THE  
11 REASON WHY I'M HERE IS BECAUSE TRAUMA IS ONE SERVICE THAT IS  
12 TRULY A COLLABORATIVE. WE DON'T HAVE MUCH OF A HEALTHCARE  
13 SYSTEM IN LOS ANGELES COUNTY BUT, WHEN IT COMES TO TRAUMA,  
14 WE'VE BEEN WORKING ON THIS WITH THE COUNTY FOR OVER A DECADE  
15 AND THE SYSTEM WORKS WELL, IT REALLY WORKS VERY WELL. WE  
16 SUPPORT DR. GARTHWAITE'S RESCUE PLAN BECAUSE KING DREW TRULY  
17 NEEDS TO BE DECOMPRESSED SO THAT IT CAN LEARN HOW TO BE A  
18 HOSPITAL ALL OVER AGAIN, IT NEED TO LEARN HOW TO PROVIDE BASIC  
19 SERVICES. [ INTERJECTIONS ]

20

21 **SUP. MOLINA:** EXCUSE ME! EXCUSE ME! HEY, HEY, HEY!! EXCUSE  
22 ME!!!

23

24 **AUDIENCE:** [ INTERJECTIONS AND BOOING ] [ GAVEL ] [  
25 INTERJECTIONS CONTINUE ]



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1

2 **SUP. MOLINA:** THIS IS GOING TO BE A PUBLIC MEETING AND WE ARE  
3 GOING TO LISTEN TO EVERY SPEAKER TODAY. YOU... [ INTERJECTIONS  
4 ]

5

6 **SUP. MOLINA:** EXCUSE ME! EXCUSE ME! [ INTERJECTIONS CONTINUE ]

7

8 **SUP. MOLINA:** WE WILL INSTRUCT THE DEPUTIES VERY SOON THAT, IF  
9 YOU DO NOT EXTEND A COURTESY TO THE SPEAKER WHO IS SPEAKING,  
10 YOU WILL BE ESCORTED OUT. THAT IS... [ INTERJECTIONS ]

11

12 **SUP. MOLINA:** THAT IS THE FIRST WARNING. IS IT CLEARLY  
13 UNDERSTOOD? [ INTERJECTIONS ]

14

15 **SUP. MOLINA:** PLEASE! YOU ARE NOT ALLOWED, NOT HERE, TO CONDUCT  
16 YOURSELF IN THAT MANNER. WE WILL HAVE AN OPPORTUNITY TO LISTEN  
17 TO EVERY SPEAKER. I'M SORRY, MR. LOTT. PLEASE PROCEED.

18

19 **JIM LOTT:** WE HAVE HAD EXTENSIVE DISCUSSIONS WITH STATE  
20 REGULATORS AND WITH THE REGION NINE ADMINISTRATOR FOR HEALTH  
21 AND HUMAN SERVICES REGARDING THE POTENTIAL FOR KING DREW  
22 LOSING ITS MEDICARE CERTIFICATION, WHICH WOULD BE ABSOLUTELY  
23 DEVASTATING AND THEY HAVE ENUMERATED NUMEROUS, NUMEROUS  
24 PATIENT SAFETY ISSUES AS THE CAUSE FOR THAT POTENTIAL--  
25 POTENTIALITY OCCURRING. NOW, TAKING TRAUMA SERVICES OFFLINE AT



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1 KING DREW CAN WORK FOR TWO REASONS. ONE IS WE DO HAVE THE  
2 ACTUAL PHYSICAL CAPACITY IN THE REMAINING PART OF THE NETWORK  
3 TO ABSORB WHAT IS GOING ON CURRENTLY AT KING DREW BUT,  
4 SECONDLY, AS I ALLUDED TO EARLIER, WE HAVE AN A-PLUS RECORD OF  
5 WORKING COLLABORATIVELY TO MAKE TRAUMA WORK IN LOS ANGELES  
6 COUNTY. AS AN EXAMPLE, WE DON'T HAVE PEDIATRIC TRAUMA IN THE  
7 SAN FERNANDO VALLEY. THAT'S NOT A GOOD THING BUT THE REST OF  
8 OUR SYSTEM HAS BEEN ABLE TO ADEQUATELY COMPENSATE FOR THAT. WE  
9 DON'T HAVE TRAUMA SERVICES IN EAST COUNTY. WE DON'T HAVE A  
10 HOSPITAL IN EAST COUNTY THAT DOES TRAUMA BUT WE HAVE BEEN ABLE  
11 TO WORK AND MAKE THAT WHOLE-- MAKE THE SYSTEM WHOLE AND MAKE  
12 THE SYSTEM BE ABLE TO TAKE CARE OF THE NEEDS OF THOSE KIDS IN  
13 THE VALLEY AND OF THE RESIDENTS LIVING IN EAST COUNTY. THE  
14 SAME THING CAN BE DONE HERE. WE'RE GOING TO HAVE A HARD TIME,  
15 WE'RE GOING TO HAVE A VERY HARD TIME MAKING THIS WORK BUT I  
16 PROMISE YOU, I COMMIT TO YOU, THE HOSPITAL INDUSTRY IN THIS  
17 COUNTY IS SOLIDLY COMMITTED TO WORKING WITH YOU AND DR.  
18 GARTHWAITE IN MAKING THIS WORK FOR THE BENEFIT OF THE PEOPLE  
19 SERVED BY KING DREW. THANK YOU. [ INTERJECTIONS ]

20

21 **SUP. MOLINA:** AGAIN, PLEASE. THANK YOU, MR. LOTT. FRED, DID YOU  
22 WANT TO ADD ANYTHING TO IT OR...

23

24 **FRED LEAF:** I JUST WANTED TO HIGHLIGHT THE FACT THAT, SINCE  
25 I'VE BEEN OUT THERE FOR SEVERAL MONTHS NOW, THAT THE SITUATION



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1 AT KING IS EXTREMELY SERIOUS. I THINK THERE ARE A LOT OF VERY  
2 HARDWORKING NURSES, DOCTORS, AND OTHER STAFF OUT THERE THAT  
3 ARE REALLY PUTTING THEMSELVES INTO THIS TURNAROUND BUT THEY  
4 CANNOT DO IT IN THE CURRENT ENVIRONMENT. THEY NEED RELIEF IN  
5 TERMS OF DE-STRESSING THE HOSPITAL. SO I CAN'T OVEREMPHASIZE  
6 THE NEED FOR THAT AND, WITH THAT, I BELIEVE CAROL WOULD LIKE  
7 TO PRESENT SOME INFORMATION ON THE TRAUMA SYSTEM.

8

9 **SUP. MOLINA:** ALL RIGHT.

10

11 **CAROL MEIERS:** SUPERVISORS, I'D LIKE TO...

12

13 **SUP. YAROSLAVSKY:** YOU SHOULD USE A MIKE AND IDENTIFY YOURSELF.

14

15 **SUP. MOLINA:** WE HAVE A PORTABLE MIKE WE'RE GOING TO BRING UP  
16 TO YOU RIGHT NOW.

17

18 **CAROL MEIERS:** THANK YOU. I'M CAROL MEIERS, THE DIRECTOR... [   
19 SCATTERED APPLAUSE ]

20

21 **CAROL MEIERS:** I'M CAROL MEIERS, THE DIRECTOR OF THE EMERGENCY  
22 MEDICAL SERVICES AGENCY FOR THE COUNTY OF LOS ANGELES. AS PART  
23 OF MY JOB, I AM RESPONSIBLE FOR COORDINATING THE TRAUMA SYSTEM  
24 IN LOS ANGELES COUNTY. THE TRAUMA SYSTEM IS A PUBLIC/PRIVATE  
25 PARTNERSHIP THAT WORKS VERY, VERY CLOSELY AND MR. LOTT HAS





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1 ALREADY INDICATED THAT WE HAVE HAD YEARS OF EXPERIENCE WORKING  
2 THIS SYSTEM TO MAKE IT WORK AND TO ENSURE ACCESS FOR EVERY  
3 CITIZEN OF LOS ANGELES COUNTY TO A TRAUMA CENTER. IF YOU LOOK,  
4 AND I PROVIDED THE SUPERVISORS WITH COPIES OF THESE MAPS, IF  
5 YOU LOOK AT THIS MAP, THE ANTELOPE VALLEY DOES NOT HAVE A  
6 TRAUMA CENTER, AS YOU WELL KNOW. THE SAN GABRIEL VALLEY DOES  
7 NOT HAVE A TRAUMA CENTER. WE HELICOPTER THOSE PATIENTS INTO  
8 THE BASIN TO ASCERTAIN THAT THEY HAVE ACCESS TO A TRAUMA  
9 CENTER. IF YOU LOOK AT THE MAP, YOU WILL NOTICE THAT THE SAINT  
10 FRANCIS HOSPITAL AREA GOES WAY OFF TO THE EAST SIDE OF THE  
11 BOUNDARY OF LOS ANGELES COUNTY AND THOSE PATIENTS ARE  
12 TRANSFERRED, TRANSPORTED BY E.M.S. PROVIDERS ALL THE WAY TO  
13 ST. FRANCIS MEDICAL CENTER. YOU WILL FIND OTHER PARTS OF THE  
14 COUNTY WHERE THE TRANSPORT TIMES OFTENTIMES ARE LONGER THAN IF  
15 YOU WERE NEXT DOOR TO A TRAUMA CENTER. WE CAN'T EXPECT THERE  
16 TO BE A TRAUMA CENTER ON EVERY CORNER. IF WE HAVE TOO MANY  
17 TRAUMA CENTERS, THE EXPERTISE OF OUR PHYSICIANS IS DILUTED.  
18 THEREFORE WE HAVE... [ INTERJECTIONS ]

19

20 **SUP. MOLINA:** AGAIN! ALL RIGHT! I'M GOING TO ASK THE DEPUTIES  
21 TO BEGIN REMOVING INDIVIDUALS WHO ARE NOT GOING TO ALLOW THE  
22 SPEAKERS TO SPEAK.

23

24 **CAROL MEIERS:** THEREFORE, IT IS IMPORTANT THAT WE HAVE TRAUMA  
25 CENTERS THAT WE WORK TOGETHER WITHIN A TIGHT SYSTEM AND WE



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1 HAVE BEEN DOING THAT FOR MANY YEARS. NOW, THE AREA THAT WE'RE  
2 TALKING ABOUT FOR M.L.K. IS AN AREA THAT, IN FEBRUARY, WE  
3 REDUCED IN ORDER TO TRY TO DE-STRESS THE HOSPITAL. THE AREA  
4 HERE IN THE SOUTHERN PORTION OF M.L.K.'S TRAUMA CENTER WAS  
5 MOVED DOWN TO HARBOR-U.C.L.A. MEDICAL CENTER. AND, IN  
6 ADDITION, THE AREA HERE TO THE WEST PART OF M.L.K.'S PREVIOUS  
7 TRAUMA AREA WAS MOVED UP TO U.C.L.A. MEDICAL CENTER. WE  
8 BELIEVE, AND THIS ALBEIT NOT BEING THE MOST WONDERFUL SCENARIO  
9 IN THE WORLD, IF WE COULD HAVE ALL THE TRAUMA CENTERS THAT WE  
10 WANT AND WE COULD PUT THEM IN EXACTLY THE PLACE THAT WE WANT  
11 THEM, THEN WE WOULD HAVE THAT. BUT WE DON'T HAVE THAT  
12 SITUATION. WE SEE THAT IT IS VERY LIKELY THAT CALIFORNIA  
13 MEDICAL CENTER IS GOING TO COME INTO THIS SYSTEM, THEY HAVE  
14 BEEN WORKING ON THIS FOR EIGHT MONTHS AND, EVEN YEARS BEFORE  
15 THAT, THEY HAVE BEEN TALKING ABOUT THAT, AND WE ARE WORKING  
16 VERY CLOSE WITH THEM. THEIR C.E.O.'S STATEMENT TO ME YESTERDAY  
17 WAS, "WE ARE WORKING TOWARDS BECOMING A TRAUMA CENTER." [  
18 INTERJECTIONS ]

19

20 **CAROL MEIERS:** 1,000 PATIENTS FROM THE M.L.K. AREA COULD BE  
21 TRANSPORTED TO CALIFORNIA WITHOUT DISRUPTING L.A.C./U.S.C.  
22 MEDICAL CENTER'S CATCHMENT AREA. IN ADDITION, FROM THE  
23 CRENSHAW AREA DOWN, PATIENTS COULD BE TRANSPORTED TO ST.  
24 FRANCIS MEDICAL CENTER, HARBOR GENERAL-- U.C.L.A. MEDICAL  
25 CENTER AND LONG BEACH MEMORIAL. I'D LIKE TO TALK A LITTLE BIT



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1 ABOUT TRAUMA BECAUSE IT-- AND PLEASE INDULGE ME A LITTLE BIT,  
2 SUPERVISORS. THERE SEEMS TO BE A LOT OF MISUNDERSTANDING ON  
3 THE PART OF THE PUBLIC AND THE MEDIA ON WHAT TRAUMA IS, SO  
4 BEAR WITH ME FOR A MINUTE. [ INTERJECTIONS ]

5

6 **CAROL MEIERS:** TRAUMA IS AN INJURY OR WOUND THAT OCCURS  
7 EXTERNAL TO THE BODY. [ INTERJECTIONS ]

8

9 **CAROL MEIERS:** SO TRAUMA IS A LACERATION, A TRAUMA IS A BLOW TO  
10 THE BODY AND MANY TRAUMA PATIENTS GO TO ALL 80 OF OUR  
11 EMERGENCY ROOMS IN LOS ANGELES COUNTY. ONLY A VERY SMALL  
12 NUMBER OF PATIENTS GO TO A TRAUMA CENTER. THE MAJOR TRAUMA  
13 OCCURRENCES ARE CAR CRASHES THAT ARE SIGNIFICANT. NOT EVERY  
14 CAR CRASH INDIVIDUAL GOES TO A TRAUMA CENTER. PATIENTS WHO  
15 FALL FROM VERY HIGH HEIGHTS GO TO A TRAUMA CENTER. SO, IF YOU  
16 FALL OFF A ROOF, YOU WILL PROBABLY GO TO A TRAUMA CENTER. IF  
17 YOU FALL OFF A LADDER, YOU WILL NOT GO TO A TRAUMA CENTER. [  
18 INTERJECTIONS ]

19

20 **CAROL MEIERS:** IF YOU HAVE A GUNSHOT WOUND TO THE CHEST OR IF  
21 YOU HAVE A GUNSHOT WOUND TO THE BACK, YOU GO TO A TRAUMA  
22 CENTER. IF YOU HAVE A GUNSHOT WOUND TO THE ARM OR THE LEG, YOU  
23 GENERALLY DO NOT GO TO A TRAUMA CENTER. SO THE TRAUMA CENTER  
24 HAS A VERY FINITE GROUP OF PATIENTS THAT ARE TRANSPORTED TO  
25 IT. IN 2003, JUST LAST YEAR, THIS IS THE ENTIRE EMBODIMENT OF



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1 THE PATIENTS THAT ARE TRANSPORTED BY OUR FIREFIGHTERS, OUR  
2 PARAMEDICS AND OUR AMBULANCE PERSONNEL FROM THE 911 SYSTEM. AS  
3 YOU CAN SEE, ONLY 26% OF ALL OF THE PATIENTS TRANSPORTED HAVE  
4 A TRAUMA COMPLAINT. OF THAT GROUP, IN ALL OF THESE PATIENTS,  
5 MANY OF THESE GET TRANSPORTED TO 80 HOSPITALS. OF THIS NUMBER  
6 OF PATIENTS, ONLY 14% OF 26% GO TO A TRAUMA CENTER. IT IS A  
7 VERY SMALL PORTION OF PATIENTS AND WE ARE TALKING ABOUT FIVE  
8 OR SIX PATIENTS PER DAY GOING FROM M.L.K. OR BEING REDIRECTED  
9 FROM M.L.K. TO ANOTHER TRAUMA CENTER IN THE REGION AROUND  
10 M.L.K. I THINK THE OTHER VERY IMPORTANT POINT-- THE IMPORTANT  
11 POINT THAT I NEED TO MAKE, AS THE DIRECTOR OF THE E.M.S.  
12 AGENCY, IS THAT WE NEED TO LOOK AT THE BIG PICTURE AND THAT  
13 BIG PICTURE IS KING DREW MEDICAL CENTER TREATS SOME 47,000  
14 PATIENTS IN THEIR EMERGENCY ROOM EVERY YEAR. THIS IS A HUGE  
15 VOLUME OF PATIENTS. WE NEED MARTIN LUTHER KING HOSPITAL TO  
16 CONTINUE TO HAVE ITS EMERGENCY ROOM OPEN. THIS PORTION OF  
17 PATIENTS RIGHT HERE, THIS LITTLE SLIVER, 1,800 PATIENTS, IS  
18 THE VOLUME OF TRAUMA CENTER PATIENTS THAT HAVE GONE TO MARTIN  
19 LUTHER KING MEDICAL CENTER. WE CAN DEAL, IN OUR E.M.S. SYSTEM,  
20 WITH THIS SLICE OF PATIENTS. WE CANNOT DEAL WITH THIS. WE  
21 CANNOT DEAL WITH THAT AND WE CANNOT DEAL WITH THE CONTINUED  
22 CLOSURE OF EMERGENCY ROOMS THROUGHOUT LOS ANGELES COUNTY. [  
23 INTERJECTIONS ]

24



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1   **SUP. MOLINA:** YOU KNOW, I'M GOING TO ASK THIS AUDIENCE TO BE  
2   COOPERATIVE ONE MORE TIME. YOU'RE NOT ALLOWED TO BOO AND I'M  
3   GOING TO ASK THE DEPUTIES, INSTEAD OF STANDING THERE GUARDING  
4   THE DOORS, WHY DON'T YOU STEP FORWARD SO YOU CAN MONITOR OUR  
5   AUDIENCE. YOU HAVE NO PROBLEM HOLDING UP YOUR SIGNS, WE HAVE  
6   NO PROBLEM YOU RAISING UP YOUR HANDS BUT, PLEASE, NO APPLAUSE  
7   AND NO BOOING. WE'RE TRYING TO GET AS MUCH OF THE INFORMATION  
8   AS WELL TO BE UNDERSTANDING AND RESPECTFUL TO EVERYONE WHO HAS  
9   JOINED US HERE SO WE CAN LISTEN TO EVERY SPEAKER.

10

11   **SUP. BURKE:** MADAM CHAIRMAN?

12

13   **SUP. MOLINA:** ALL RIGHT, PLEASE, MS. BURKE?

14

15   **SUP. BURKE:** YES. THE MOST IMPORTANT THING, FIRST OF ALL, THAT  
16   I THINK WE NEED TO GET OUT OF THE WAY IS THIS AGREEMENT WITH  
17   C.M.S. AND I REALLY WOULD THINK THAT WE SHOULD HEAR, WHAT IS  
18   THIS AGREEMENT GOING TO PROVIDE? AND MY UNDERSTANDING IS THAT  
19   WE'RE GOING TO ENTER INTO AN M.O.U. FOR THEM TO JOINTLY, WITH  
20   US, SELECT AN OUTSIDE CONSULTANT TO COME IN TO PROVIDE  
21   SERVICES AND MANAGEMENT SERVICES TO THE HOSPITAL. NOW, I'D  
22   LIKE-- I THINK, BEFORE WE GET INTO ANYTHING ELSE, IT'S VERY  
23   IMPORTANT FOR US TO GET THIS OUT OF THE WAY AND TO GET IT  
24   UNDERSTOOD EXACTLY WHAT WE'RE AGREEING TO DO. WHEN WILL THEY  
25   BE COMING ON? WHAT WILL BE THE PROCESS? WHAT WILL BE THEIR



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1 RESPONSIBILITY? AND I SAY THAT BECAUSE, AS FAR AS I'M  
2 CONCERNED, I'M BEING HIGHLY MOTIVATED, IN TERMS OF MY POSITION  
3 ON THIS WHOLE ISSUE, BY THE FACT THAT WE'RE GETTING READY TO  
4 PAY MILLIONS, MILLIONS TO THIS OUTSIDE CONSULTANT, WHO IS A  
5 TURNAROUND SPECIALIST, WHO IS SUPPOSED TO ADDRESS THE VERY  
6 ISSUE OF HOW WE SAVE THE HOSPITAL. I THINK ALL OF US AGREE.  
7 MARTIN LUTHER KING HOSPITAL MUST STAY OPEN, WE'RE GOING TO DO  
8 WHATEVER IT TAKES TO KEEP IT OPEN AND THAT THAT'S WHAT WE'RE  
9 ALL FOR, EVERY MEMBER OF THIS BOARD, SO LET'S FIRST GET THAT  
10 UNDERSTOOD. WHAT'S GOING TO HAPPEN? WHAT IS THIS M.O.U.? AND  
11 HOW IS IT GOING TO IMPACT THE WHOLE SITUATION?

12

13 **DR. THOMAS GARTHWAITE:** THE CENTERS FOR MEDICARE AND MEDICAID  
14 SERVICES PROVIDE OUR MEDICAID FUNDING WHICH, FOR THE  
15 DEPARTMENT, FOR KING, IS ABOUT \$200 MILLION PER YEAR. HAVE  
16 OFFERED US, REALLY, TWO CHOICES. ONE WOULD BE THAT WE WOULD DO  
17 THE CONVENTIONAL THING AND THAT WOULD BE THAT THEY WOULD COME  
18 BACK AND INSPECT ALL THE CONDITIONS OF PARTICIPATION AND  
19 DECIDE WHETHER WE CAN CONTINUE THAT FUNDING OR NOT. OR THAT  
20 THEY CAN COME BACK AND THEY RECHECK AND INSPECT THE CONDITIONS  
21 THAT WE ARE OUT OF COMPLIANCE ON AND, IF WE PASS THAT AND  
22 ENTER INTO THIS AGREEMENT TO BRING IN A MANAGEMENT TURNAROUND  
23 TEAM AND QUALITY OF CARE CONSULTANTS AND IF THOSE REPORTS FROM  
24 THAT GROUP COMES TO BOTH THE DEPARTMENT AND TO THE CENTERS FOR  
25 MEDICARE AND MEDICAID SERVICES, I'LL CALL THEM MEDICAID FOR





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1 SHORT, THEN THEY WOULD NOT COME BACK AND DO THAT FULL  
2 ACCREDITATION SURVEY FOR A YEAR. IT REALLY DOES TWO THINGS. IT  
3 INFUSES A SET OF NEW OUTSIDE EYES, EXPERTS IN THE FIELD IN  
4 BOTH MANAGEMENT, TURNAROUND OF HOSPITALS AND QUALITY ASSURANCE  
5 MECHANISMS INTO THE MEDICAL CENTER, RELIEVING SOME OF THE  
6 PEOPLE WE'VE DRAWN FROM OTHER PARTS OF THE DEPARTMENTS TO TRY  
7 TO DO THAT ALREADY AND IT ALSO PROVIDES US SOME INCREASED  
8 SECURITY, I THINK, OF FUNDING FOR A YEAR WHILE WE CONTINUE  
9 THIS LONG TURNAROUND PROCESS.

10

11 **SUP. BURKE:** HOW LONG WILL IT TAKE BEFORE WE CAN GET THEM  
12 SELECTED AND GET THEM THERE?

13

14 **DR. THOMAS GARTHWAITE:** I THINK FRED'S BEEN TALKING TO SOME OF  
15 THE PEOPLE THAT ARE INTERESTED PROBABLY IN, WHAT, A MONTH?

16

17 **FRED LEAF:** YEAH. WELL, ACTUALLY, WE HAVE, UNTIL OCTOBER 19TH  
18 TO MAKE THAT DECISION. SO WE MUST COMPLETE THIS PROCESS BY  
19 OCTOBER 19TH. WE'RE CURRENTLY IN DISCUSSIONS WITH TWO OF THE  
20 LARGEST FIRMS IN THE COUNTRY, THE MOST WELL- KNOWN FIRMS IN  
21 THE COUNTRY, WHO PERFORM THE SERVICE. THEY WILL BE COMING OUT  
22 PROBABLY NEXT WEEK FOR A SITE VISIT. WE'RE ALSO LOOKING AT  
23 SEVERAL OTHER FIRMS TO SEE IF THEY HAVE THE DEPTH TO PROVIDE  
24 THE KIND OF SERVICE WE NEED, WHICH IS LITERALLY A FIRM THAT  
25 CAN PROVIDE SPECIALISTS IN ALL AREAS OF HOSPITAL OPERATIONS



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1 AND CLINICAL OPERATIONS. SO THAT SHOULD BE COMPLETED WITHIN  
2 THE NEXT WEEK AND A HALF, THAT IS, LOOKING AT FIRMS AND THE  
3 FIRMS COMING OUT TO VISIT THE FACILITY, THOSE WHO CHOOSE TO,  
4 AND WE SHOULD MAKE A SELECTION SOMETIME IN THE SECOND--  
5 PROBABLY THE SECOND WEEK, END OF THE FIRST WEEK OF OCTOBER TO  
6 THE SECOND WEEK IN OCTOBER AND BRING IT TO YOUR BOARD, YOU  
7 KNOW, AROUND THE 15TH, PROBABLY THE 15TH AGENDA.

8

9 **SUP. MOLINA:** MR. YAROSLAVSKY?

10

11 **SUP. BURKE:** WELL, I WOULD MOVE THAT WE GO FORWARD WITH THE  
12 M.O.U. AND WE SIGN THIS AGREEMENT WITH C.M.S. TO GO FORWARD IN  
13 HIRING THIS OUTSIDE CONSULTANT.

14

15 **SUP. MOLINA:** MR. YAROSLAVSKY?

16

17 **SUP. YAROSLAVSKY:** I THINK THAT'S ON THE AGENDA AS PART OF THE  
18 RECOMMENDATION SO, MADAM CHAIR, I THINK IT'S VERY IMPORTANT TO  
19 UNDERSTAND, AS ALL OF US HAVE TRIED FOR MANY MONTHS NOW TO  
20 UNDERSTAND WHAT'S GOING ON AT KING AND HOW WE CAN BRING IT  
21 BACK TO A LEVEL THAT DOESN'T HAVE US-- DOESN'T HAVE IT  
22 THREATENED WITH CLOSURE BY REGULATORY AGENCIES AND I-- I  
23 REALLY APPEAL TO THE MEDIA AND THE PRESS, AS WELL AS TO THE  
24 AUDIENCE AND OTHERS WITHIN THE SOUND OF OUR VOICES, TO LISTEN  
25 CAREFULLY TO WHAT'S BEING SAID BY THE PEOPLE WHO ARE PAID TO



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1 MAKE THESE DECISIONS OR TO MAKE RECOMMENDATIONS FOR US TO  
2 DECIDE BECAUSE I THINK THERE'S BEEN A LOT OF-- A LOT OF-- TO  
3 PUT IT MILDLY, MISINFORMATION AND STOKING OF EMOTIONS ON THIS  
4 ISSUE. IT'S UNDERSTANDABLE. WE ALL FEEL THAT SENSE OF  
5 OBLIGATION TO THIS HOSPITAL. I CERTAINLY DO. I WAS BORN AND  
6 RAISED IN THIS CITY. I KNOW THE-- I DIDN'T REALIZE THAT WOULD  
7 BE A CONTROVERSIAL STATEMENT. [ LAUGHTER ]

8

9 **SUP. YAROSLAVSKY:** MAY HAVE A WEIRD NAME BUT IT'S STILL BORN  
10 AND RAISED IN LOS ANGELES. [ LIGHT LAUGHTER ]

11

12 **SUP. YAROSLAVSKY:** AND I THINK IT'S IMPORTANT THAT WE JUST--  
13 THAT WE GET AS MUCH OF THIS OVER AND OVER AGAIN OUT. AND I  
14 APPRECIATE CAROL MEIERS' DESCRIPTION OF THE DIFFERENCE BETWEEN  
15 TRAUMA AND EMERGENCY BECAUSE, FRANKLY, BEFORE I WAS A COUNTY  
16 SUPERVISOR AND PROBABLY FOR A FEW YEARS AFTER I WAS A COUNTY  
17 SUPERVISOR, IF YOU HAD ASKED ME TO DEFINE THE DIFFERENCE  
18 BETWEEN TRAUMA AND EMERGENCY, I WOULD HAVE DONE WHAT I DID IN  
19 COLLEGE A LOT, WHICH IS WING IT. WE CAN'T-- WE NOW UNDERSTAND  
20 FULLY WHAT THE DISTINCTIONS ARE AND JIM LOTT HAS ARTICULATED,  
21 AND CAROL HAS AND TOM GARTHWAITE HAS. NOW, WHAT DROVE US TO  
22 THIS POINT IS THE THREAT BY A NUMBER OF AGENCIES, NOT JUST  
23 C.M.S., BUT THE FEDERAL GOVERNMENT THREATENING TO PULL THE  
24 FUNDING FROM MARTIN LUTHER KING HOSPITAL BECAUSE OF



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1 QUALITATIVE DEFICIENCIES THAT THEY FOUND ON A NUMBER OF  
2 OCCASIONS, A NUMBER OF SITE VISITS. IS THAT CORRECT?

3

4 **DR. THOMAS GARTHWAITE:** CORRECT.

5

6 **SUP. YAROSLAVSKY:** WE'VE RECENTLY RECEIVED, AT LEAST IN AUGUST--  
7 - THE LATTER PART OF AUGUST, A LETTER FROM-- OR A DRAFT  
8 LETTER, WHICH IS NOW A FINAL LETTER, FROM THE JOINT  
9 ACCREDITATION GROUP, JAYCO, WHICH HAS THE RESPONSIBILITY TO  
10 ACCREDIT HOSPITALS AND IT'S THE GOOD HOUSEKEEPING SEAL OF  
11 APPROVAL, I SUPPOSE, IN A LAYMAN'S LANGUAGE, FOR HOSPITALS.  
12 AND THEIR LETTER HAS ESSENTIALLY SAID THEY'RE GOING TO PULL  
13 THAT ACCREDITATION BY MID OCTOBER UNLESS OUR APPEAL IS GRANTED  
14 AND WE HAVE FILED AN APPEAL OR ABOUT TO. IS THAT CORRECT?

15

16 **FRED LEAF:** YES, WE HAVE, YES.

17

18 **SUP. YAROSLAVSKY:** WE HAVE FILED AN APPEAL. BUT THE ODDS OF OUR  
19 WINNING THAT APPEAL ARE PROBABLY LESS THAN 50/50? IS THAT THE--  
20 - ARE THOSE THE ODDS?

21

22 **C.A.O. JANSSEN:** YEAH, I THINK SO.

23

24 **SUP. YAROSLAVSKY:** OKAY. WHAT ARE THE PRACTICAL IMPLICATIONS,  
25 DR. GARTHWAITE, OF LOSING BOTH THE CENTER FOR MEDICAID



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1 SERVICES FUNDING AND THE JAYCO ACCREDITATION? WHAT IS THE  
2 PRACTICAL CONSEQUENCE OF THAT TO MARTIN LUTHER KING HOSPITAL?  
3 NOT TRAUMA BUT THE WHOLE COMPLEX?  
4

5 **DR. THOMAS GARTHWAITE:** YOU CAN RUN A HOSPITAL WITHOUT JOINT  
6 COMMISSION ACCREDITATION BUT IT MAKES IT MUCH HARDER. YOU  
7 CANNOT RUN TRAINING PROGRAMS WITHOUT SOME ACCREDITATION,  
8 EITHER JOINT COMMISSION OR ANOTHER SIMILAR ACCREDITING BODY  
9 BUT ALMOST EVERY HOSPITAL IN THE UNITED STATES THAT RUNS A  
10 TRAINING PROGRAM IS JOINT COMMISSION ACCREDITED, SO IT'S  
11 REALLY IMPORTANT TO SUPPORTED THE TRAINING PROGRAM AS WELL. SO  
12 THESE ARE VERY IMPORTANT VOTES OF CONFIDENCE. THEY DEMONSTRATE  
13 THAT WE MEET, ON A DAY-TO-DAY BASIS, STANDARDS THAT OTHER  
14 HOSPITALS MEET. WE'RE ABLE TO COMPLY WITH THOSE STANDARDS. IN  
15 TERMS OF FUNDING, \$200 MILLION TAKEN OUT OF THE SYSTEM WHERE  
16 WE'VE JUST WORKED FOR A YEAR AND A HALF OR MORE TO TRY TO GET  
17 SOME MODEST CIVILITY BACK INTO THE SYSTEM, I DON'T-- WE'VE HAD  
18 MANY DEBATES ABOUT THE IMPACT OF AMOUNTS SMALLER THAN THAT ON  
19 OUR SYSTEM. IT WOULD RIPPLE THROUGHOUT THE COUNTY HEALTH  
20 SYSTEM AND AFFECT EVERY PRIVATE HOSPITAL AS WELL.  
21

22 **SUP. YAROSLAVSKY:** COULD THE HOSPITAL-- GO AHEAD, FRED.  
23

24 **FRED LEAF:** IN ADDITION, TO YOU DON'T REGAIN JAYCO  
25 ACCREDITATION, IF JAYCO ACCREDITATION WERE TO CONTINUE FOR A



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1 LONG PERIOD OF TIME, IT ALSO IS REQUIRED TO RUN A TRAUMA  
2 CENTER, ONE, AND, TWO, TO PROVIDE TEACHING PROGRAMS IN THE  
3 FACILITY. OTHERWISE, YOU NEED TO GET SOME SPECIAL DISPENSATION  
4 FROM A.C.G.M.E. TO RUN THE TEACHING PROGRAM IN A HOSPITAL THAT  
5 IS NOT ACCREDITED AND THERE ARE SOME WAYS YOU CAN GET  
6 EXCEPTIONS WITH THE TRAUMA NETWORK TO-- I MEAN, TRAUMA SYSTEM  
7 TO RUN A TRAUMA CENTER THERE BUT YOU WOULD HAVE TO GET THESE  
8 EXCEPTIONS.

9

10 **SUP. YAROSLAVSKY:** THE PRACTICAL-- AS A PRACTICAL MATTER, IF  
11 YOU LOSE FUNDING FROM C.M.S. AND THE FEDERAL GOVERNMENT, THE  
12 \$200 MILLION IN FUNDING AND YOU LOSE JAYCO, IF YOU LOSE BOTH,  
13 CAN THE HOSPITAL CONTINUE TO FUNCTION?

14

15 **DR. THOMAS GARTHWAITE:** I THINK IT WOULD BE EXTREMELY DIFFICULT  
16 UNDER THOSE CIRCUMSTANCES. I THINK IT WOULD BE HARD TO RECRUIT  
17 STAFF, I THINK MANY STAFF THAT WOULD NOT WANT TO WORK IN SUCH  
18 AN UNSTABLE ENVIRONMENT. IT'S ALREADY UNSTABLE BUT THAT WOULD  
19 MAKE IT SO MUCH WORSE.

20

21 **SUP. YAROSLAVSKY:** WHAT ARE THE PROBLEMS AT THE FEDERAL AND  
22 JAYCO SITE VISITS HAVE IDENTIFIED IN THE HOSPITAL? CAN YOU, IN  
23 LAYMAN'S LANGUAGE, DON'T GIVE ME CARDIOTHORACIC STUFF BUT, YOU  
24 KNOW, SOMETHING THAT I CAN UNDERSTAND, WHAT HAVE THEY FOUND?  
25 WHAT IS THE NATURE OF THE PROBLEM AT KING DREW HOSPITAL THAT





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1 THEY HAVE FOUND SO EGREGIOUS THAT THEY HAVE DETERMINED THAT  
2 THEY WANT TO PULL THE PLUG?

3

4 **DR. THOMAS GARTHWAITE:** I THINK THESE VARY FROM-- SOME ARE VERY  
5 SIGNIFICANT THINGS RELATING TO HOW MEDICATIONS WERE  
6 ADMINISTERED. THERE WAS A CASE IN THE PRESS ABOUT GLEEVAC, A  
7 MEDICATION FOR DIABETES. WE HAVE FIXED, I THINK, A SIGNIFICANT  
8 PART OF HOW DRUGS ARE GIVEN AND I THINK THAT OUR PHARMACY HAS  
9 IMPROVED BUT THAT WAS CERTAINLY SOMETHING THAT THEY HAVE SHOWN  
10 GREAT CONCERN ABOUT. THERE WAS CONCERN ABOUT OUR TELEMETRY  
11 UNIT AND WE TOOK THAT DOWN AND WE BROUGHT THAT BACK UP. THAT'S  
12 IMPROVED. THINGS THAT THEY STILL HAVE CONCERNS ABOUT ARE THE  
13 CROWDING IN OUR PSYCHIATRIC EMERGENCY ROOM UNIT, THE  
14 CONDITIONS THERE, THE USE OF TASERS TO RESTRAIN VIOLENT  
15 PATIENTS IN THE EMERGENCY ROOM. THEY'VE HAD CONCERNS ABOUT  
16 STAFFING LEVELS. THEY HAVE CONCERNED ABOUT THE ADEQUACY OF  
17 DOCUMENTATION IN THE MEDICAL RECORD. THERE'S BEEN A CONCERN  
18 ABOUT OUR USE OF ABBREVIATIONS. IF DOCTORS AND OTHERS, IN THE  
19 MEDICAL CHART, ABBREVIATE CERTAIN THINGS THAT ARE EASILY  
20 MISREAD, IT'S NOT AS SAFE FOR PATIENTS BECAUSE IT MIGHT BE  
21 MISREAD, THE WRONG DOSES CAN BE GIVEN AND SO FORTH, THERE ARE  
22 STANDARDS OF USING ABBREVIATIONS OR NOT. WE ARE NOT GOOD  
23 ENOUGH AT NOT USING THE BAD ABBREVIATIONS. THERE WERE SOME  
24 FIRE AND SAFETY ISSUES. THERE ARE ISSUES ABOUT MAINTAINING  
25 EQUIPMENT AND THE DOCUMENTATION AND LOGS WITH REGARDS TO



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1 WHETHER THE EQUIPMENT IS MAINTAINED AND SAFE. A VARIETY OF  
2 OTHER ONES...

3

4 **FRED LEAF:** YEAH, THERE'S A SIGNIFICANT PORTION ON NURSING  
5 SKILLS AS WELL AS PHYSICIAN OVERSIGHT ISSUES.

6

7 **DR. THOMAS GARTHWAITE:** RIGHT. THERE WAS ISSUES ABOUT THE  
8 BYLAWS OF PHYSICIANS, THE QUALITY ASSURANCE MECHANISM. IS IT  
9 EFFECTIVE? IT'S NOT JUST ENOUGH TO IDENTIFY PROBLEMS, YOU MUST  
10 COMPLETE A LOOP, YOU MUST IDENTIFY THE PROBLEMS, IDENTIFY THE  
11 SOLUTION AND THEN GO BACK OUT AND RESURVEY AND RETEST AND SEE  
12 IF THE SOLUTION WAS EFFECTIVE AND, ALTHOUGH WE HAVE COMMITTEE  
13 STRUCTURES AND GOOD POLICIES, COMPLETING THAT LOOP HAS BEEN A  
14 WEAKNESS FOR A LONG PERIOD OF TIME.

15

16 **SUP. YAROSLAVSKY:** IS THE FACT THAT THE A.C.G.M.E., WHAT'S THAT  
17 ACRONYM? AMERICAN...

18

19 **DR. THOMAS GARTHWAITE:** THE ACCREDITATION COUNCIL ON GRADUATE  
20 MEDICAL EDUCATION.

21

22 **SUP. YAROSLAVSKY:** ...MEDICAL EDUCATION. THE FACT THAT THEY  
23 REPEALED THE ACCREDITATION OF DREW UNIVERSITY FOR SURGERY AND  
24 RADIOLOGY, DID THAT HAVE AN IMPACT ON THE QUALITY OF SERVICE  
25 AT THE HOSPITAL?



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1

2 **DR. THOMAS GARTHWAITE:** YEAH. I THINK IT DOES HAVE AN IMPACT.  
3 CERTAINLY, WE HAVE FEWER TRAINED INDIVIDUALS IN THE HOSPITAL  
4 AT ANY GIVEN TIME. CLEARLY, IT'S EASIER FOR US TO ATTRACT  
5 PHYSICIANS FOR TEACHING AND YOU HAVE JUST MORE INDIVIDUALS  
6 WITH GREATER EDUCATION AT ANY GIVEN MOMENT WORKING ON THE  
7 PATIENTS. SO I THINK IT IS HELPFUL TO HAVE EDUCATIONAL  
8 INSTITUTIONS. IT IS POSSIBLE TO RUN HOSPITALS WITHOUT THEM BUT  
9 I THINK...

10

11 **SUP. YAROSLAVSKY:** BUT THAT HOSPITAL HAS RUN WITH THEM FOR A  
12 LONG TIME.

13

14 **DR. THOMAS GARTHWAITE:** RIGHT. YEAH. IT ADDS TO THE STRESS. IT  
15 DOES ADD TO THE STRESS, NO QUESTION.

16

17 **SUP. YAROSLAVSKY:** IS THE RECOMMENDATION YOU'RE MAKING TO  
18 SUSPEND TRAUMA AT KING BEING DONE FOR BUDGETARY REASONS?  
19 THAT'S AN ALLEGATION THAT'S BEEN MADE BY A NUMBER OF PEOPLE  
20 THAT WE'RE DOING THIS TO SAVE MONEY.

21

22 **DR. THOMAS GARTHWAITE:** ABSOLUTELY NOT.

23

24 **SUP. YAROSLAVSKY:** ARE WE GOING TO SAVE MONEY BY CLOSING THE  
25 TRAUMA DOWN?



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1

2 **DR. THOMAS GARTHWAITE:** NO, I DON'T THINK WE'LL SAVE MONEY. IT  
3 MAY COST US A LITTLE MORE TO PAY FOR THE PATIENTS IN THE  
4 PRIVATE SECTOR.

5

6 **SUP. YAROSLAVSKY:** SO WHAT IS THE REASON YOU WOULD CLOSE THE  
7 TRAUMA DOWN?

8

9 **DR. THOMAS GARTHWAITE:** I THINK VERY CLEARLY TO TAKE SOME OF  
10 THE STRESS OFF. THIS IS A HOSPITAL WHERE WE HAVE TO-- WE HAVE  
11 TO GET THE RIGHT STAFF PROPERLY TRAINED, IN THE RIGHT PLACES  
12 TO DO THEIR JOB EVERY DAY. RIGHT NOW, FOR INSTANCE, ONE...

13

14 **SUP. YAROSLAVSKY:** DON'T WORRY ABOUT THAT.

15

16 **DR. THOMAS GARTHWAITE:** THE ULTIMATE QUESTION THAT I HAVE TO  
17 ASK MYSELF IS, IS THIS A SAFE HOSPITAL? IS-- WHEN YOU'RE IN A  
18 TRAUMA AMBULANCE AND YOU HAVE A CHOICE OF TWO HOSPITALS, ONE  
19 MAY BE A LITTLE FARTHER AWAY AND ONE MAY BE A LITTLE CLOSER,  
20 DO YOU GO TO THE CLOSEST ONE OR DO YOU GO TO THE ONE THAT'S  
21 READY TO TAKE CARE OF YOU? AND I'M NOT SAYING THAT THE TRAUMA  
22 CENTER ISN'T READY TO TAKE CARE OF THE PERSON THAT COMES IN  
23 BUT THIS HOSPITAL, OVERALL, IS STRESSED. THERE'S NO RESERVE,  
24 THERE'S NO SAFETY MARGIN. IT'S LIKE DRIVING YOUR CAR RIGHT ON



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1 THE EDGE OF A CLIFF. ANYTHING CAN JUST PUSH IT OVER, AND WE--  
2 IN ORDER TO... [ INTERJECTIONS ]

3

4 **SUP. MOLINA:** AGAIN, ON THE AUDIENCE, YOU'VE BEEN DOING REALLY  
5 WELL. THERE'S NO NEED TO BE DISRUPTIVE. PLEASE.

6

7 **DR. THOMAS GARTHWAITE:** SO, YOU KNOW, THIS, TO ME, IS WE'VE  
8 LOST ANY SAFETY MARGIN WE HAVE. WE NEED THE TIME TO BUILD BACK  
9 PERMANENT STAFF, ESPECIALLY IN NURSING AND PHARMACY AND OTHER  
10 PLACES, WE NEED TIME TO MAKE SURE THAT THEY'RE ALL TRAINED AND  
11 DEPLOYED APPROPRIATELY AND WE NEED TIME TO GET ALL THE  
12 PROCESSES THAT WE'VE BEEN CRITICIZED OR NOT ADEQUATE TO MEET  
13 STANDARDS, ADEQUATE TO MEET STANDARDS. SO, IN ESSENCE, YOU'RE  
14 TRYING TO FIX YOUR CAR WHILE YOU'RE TRAVELING. WE NEED TO BACK  
15 OFF ENOUGH, SLOW DOWN, PUT IT UP ON THE RACK AND FIX IT, GET  
16 IT BACK INTO OPERATIONS AND BUILD IT BACK AT A REASONABLE  
17 PACE.

18

19 **SUP. YAROSLAVSKY:** LET ME JUST ASK YOU A QUESTION OR TWO ON  
20 TRAUMA, THE TRAUMA CENTER. WHEN I BECAME A SUPERVISOR ALMOST  
21 TEN YEARS AGO, MARTIN LUTHER KING HOSPITAL WAS ONE OF FIVE  
22 LEVEL 1 TRAUMA CENTERS IN LOS ANGELES COUNTY. SOMETIME IN THE  
23 LAST YEAR OR LESS THAN A YEAR, M.L.K. HAS LOST ITS LEVEL ONE  
24 TRAUMA DESIGNATION. ARE YOU AWARE OF THAT?

25



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1    **DR. THOMAS GARTHWAITE:** YES.

2

3    **SUP. YAROSLAVSKY:** WHY DID IT LOSE ITS LEVEL ONE TRAUMA  
4    DESIGNATION?

5

6    **DR. THOMAS GARTHWAITE:** I THINK THEY NEED THREE THINGS  
7    ADDITIONAL TO GO FROM LEVEL-- BACK UP FROM 2 TO 1, THEY WOULD  
8    NEED TO...

9

10   **SUP. YAROSLAVSKY:** LEVEL 1 IS THE HIGHEST STANDARD?

11

12   **DR. THOMAS GARTHWAITE:** LEVEL 1'S THE HIGHEST AND LEVEL 1--  
13   WHAT DISTINGUISHES LEVEL 1 FROM LEVEL 2 IS LEVEL 1 WOULD HAVE  
14   RESEARCH AND EDUCATION. WE'VE LOST THE SURGERY RESIDENCY. YOU  
15   ALSO HAVE TO BE ABLE TO DO RE-PLANTATION. IN OTHER WORDS, IF  
16   SOMEONE LOSES A FINGER OR ARM, TO BE ABLE TO SEW THAT BACK ON  
17   AND YOU ALSO NEED TO BE ABLE-- OH, I'M FORGETTING. OH, YEAH,  
18   YOU NEED TO HAVE THE ABILITY TO GO ON CARDIOPULMONARY BYPASS  
19   AND HAVE A THORACIC SURGERY PRESENCE.

20

21   **SUP. YAROSLAVSKY:** AND THAT'S NOT POSSIBLE ANY LONGER? IS  
22   THAT...

23





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1 **DR. THOMAS GARTHWAITE:** I THINK WE'VE-- WELL, THE PRIMARY TO  
2 LOSE IT FOR KING DREW, I BELIEVE, WAS THE LOSS OF THE  
3 EDUCATIONAL PROGRAM.

4

5 **SUP. YAROSLAVSKY:** THE ACADEMIC?

6

7 **DR. THOMAS GARTHWAITE:** YES.

8

9 **SUP. YAROSLAVSKY:** IN-- WE HAVE-- BEFORE KING DREW LOST ITS  
10 TRAUMA DESIGNATION-- LEVEL 1 TRAUMA DESIGNATION, IT WAS ONE OF  
11 FIVE. THE OTHER FOUR WERE CEDARS, U.C.L.A., COUNTY U.S.C., AND  
12 HARBOR U.C.L.A. AND KING WAS THE FIFTH. ALL FIVE OF THOSE  
13 ORIGINALLY, WHEN THEY CAME ON LINE AS A TRAUMA CENTER, AS I  
14 UNDERSTAND IT, RECEIVED ACCREDITATION FROM THE AMERICAN  
15 COLLEGE OF SURGEONS, IS THAT CORRECT?

16

17 **DR. THOMAS GARTHWAITE:** CORRECT.

18

19 **SUP. YAROSLAVSKY:** DID MARTIN LUTHER KING'S TRAUMA CENTER  
20 RETAIN ITS ACCREDITATION FROM THE AMERICAN COLLEGE OF SURGEONS  
21 THROUGH THE-- THROUGHOUT THE PERIOD THAT IT WAS A LEVEL 1  
22 TRAUMA CENTER?

23

24 **DR. THOMAS GARTHWAITE:** THEY WERE NOT VERIFIED, RE-VERIFIED IN  
25 THE LAST TWO CYCLES.



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1

2 **SUP. YAROSLAVSKY:** WHAT DOES THAT MEAN, VERIFIED? REACCREDITED?

3

4 **DR. THOMAS GARTHWAITE:** YEAH. ESSENTIALLY, IT'S-- YEAH. IT'S  
5 THE TERMINOLOGY THEY USE. I APOLOGIZE FOR ALL THE DIFFERENT  
6 TERMINOLOGY. BUT THE AMERICAN COLLEGE OF SURGEONS SENDS OUT A  
7 TEAM AND REVIEWS THE PROGRAMS AND THEN EITHER VERIFIES THEM OR  
8 NOT. IT IS NOT UNCOMMON FOR TRAUMA CENTERS NOT TO GET RE-  
9 VERIFIED. MOST OF OUR LEVEL 2 TRAUMA CENTERS IN THE COUNTY ARE  
10 NOT VERIFIED, IN PART BECAUSE THERE'S SOME STRICT DEMANDS  
11 ABOUT QUALITY MEETINGS AND STRICT REQUIREMENTS ABOUT  
12 ATTENDANCE, VERY HARD TO GET SOMETIMES SOME OF THE SPECIALISTS  
13 IN THE PRIVATE SECTOR TO COME TO EVERY MEETING. SO THESE HAVE  
14 BEEN-- BUT, IN TERMS OF THE LEVEL 1 TRAUMA CENTERS, IT IS TRUE  
15 THAT, FOR THE LAST SIX YEARS, I THINK, THEY'VE ALL BEEN  
16 CERTIFIED EXCEPT FOR KING.

17

18 **SUP. YAROSLAVSKY:** EXCEPT FOR KING. WHY WASN'T KING CERTIFIED  
19 IN 1999 AND 2002 BY THE AMERICAN COLLEGE OF SURGEONS AT THE  
20 TRAUMA CENTER?

21

22 **DR. THOMAS GARTHWAITE:** ACCORDING TO THE REPORTS, THERE WERE  
23 JUST DEFICIENCIES IN MEETING CERTAIN REQUIREMENTS.

24



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1   **SUP. YAROSLAVSKY:** SUCH AS? I MEAN, WERE THEY QUALITY--

2   QUALITY-RELATED, OR... [ INTERJECTIONS ]

3

4   **DR. THOMAS GARTHWAITE:** YEAH, I BELIEVE THERE WERE SEVERAL  
5   ISSUES. I'D HAVE TO LOOK SPECIFICALLY AT THE REPORT. ONE OF  
6   THEM WAS THE QUALITY IMPROVEMENT MECHANISM IN TERMS OF CLOSING  
7   LOOPS WITH REGARD TO QUALITY. OVERSIGHT OF RESIDENTS WAS  
8   ANOTHER CITATION OR CONCERN THAT THEY HAD OR WEAKNESS IN THE  
9   PROGRAM.

10

11   **SUP. YAROSLAVSKY:** ALL RIGHT. LAST THING I WANT TO ASK AND THEN  
12   I'LL SURRENDER THE MIKE HERE. DR. GARTHWAITE, OBVIOUSLY, YOUR  
13   RECOMMENDATION IS A SERIOUS ONE AND ONE WHICH EVERYBODY IS  
14   TAKING QUITE SERIOUSLY. I JUST WANT TO UNDERSTAND THE  
15   CHRONOLOGY. IF WE VOTE TODAY TO APPROVE YOUR RECOMMENDATION,  
16   THAT WOULD START A PROCESS WHEREBY THERE WOULD BE A SUBSEQUENT  
17   PUBLIC HEARING UNDER THE BEILENSON HEARING REQUIREMENTS AND  
18   YOU'RE SUGGESTING THAT THAT MIGHT BE WHEN? IN EARLY NOVEMBER?  
19   EARLY TO MID NOVEMBER?

20

21   **DR. THOMAS GARTHWAITE:** I THINK-- YEAH, IT'S GOING TO-- RIGHT.  
22   I THINK IT'S GOING TO TAKE US ABOUT-- AT LEAST 30 DAYS, MAYBE  
23   A LITTLE LONGER, FOLLOWING WHICH THEN WE WOULD HAVE TO NOTICE  
24   THE BEILENSON HEARING, WHICH IS A MINIMUM OF 14 DAYS. SO I  
25   THINK WE'RE OUT 45 TO 60 DAYS BEFORE THE BEILENSON, TO MAKE



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1 THAT DECISION. THE WORK WE WILL DO BETWEEN NOW AND THEN WILL  
2 HELP IN THE IMPLEMENTATION PHASE BUT I THINK WE'RE WISE TO DO  
3 A LOT OF THAT PREPARATORY WORK BEFORE THE BEILENSEN SO WE  
4 COULD INFORM THE BEILENSEN PROCESS. IT WOULD ALSO INFORM ANY  
5 ACTIONS WE TAKE OUT OF THE BEILENSEN PROCESS.

6

7 **SUP. YAROSLAVSKY:** BUT TO POSTPONE A DECISION TODAY ON STARTING  
8 THIS PROCESS WOULD SIMPLY MEAN THAT, IF WE EVER DID HAVE TO GO  
9 DOWN THIS LINE-- DOWN THIS ROAD, WE WOULD BE THAT MANY WEEKS  
10 BEHIND IN A...

11

12 **DR. THOMAS GARTHWAITE:** RIGHT.

13

14 **SUP. YAROSLAVSKY:** ...IN OUR RACE AGAINST C.M.S. AND OTHER  
15 REGULATORS, IS THAT CORRECT?

16

17 **DR. THOMAS GARTHWAITE:** I DON'T THINK WE HAVE THE LUXURY OF  
18 TIME IN DECOMPRESSING THE HOSPITAL. I THINK ANY GOOD DOCTOR  
19 WELCOMES A SECOND OPINION BECAUSE IT'S IN THE BEST INTERESTS  
20 OF THE PATIENT. I WELCOME A SECOND OPINION. I WELCOME OTHER  
21 EXPERTS WALKING IN AND TELLING ME THAT, HEY, TRY THIS OR THAT.  
22 ANYONE LOOK AT THE CARDS THAT WE'RE DEALT AND, IF THEY KNOW  
23 THEM ALL, I THINK THEY'RE GOING TO SEE THAT THIS IS A LOGICAL  
24 DECISION BUT I'M VERY OPEN TO OTHER IDEAS...

25



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1    **SUP. YAROSLAVSKY:** AND IF THERE IS SOME BETTER DECISION OR  
2    BETTER RECOMMENDATION THAT COMES ALONG BETWEEN NOW AND THE  
3    MIDDLE OF NOVEMBER, YOU'D BE IN A POSITION, AT THAT TIME, TO--  
4    ALL OF US, COLLECTIVELY, WOULD BE IN A POSITION TO EITHER  
5    ACCEPT IT OR REJECT IT AT THAT TIME?

6

7    **DR. THOMAS GARTHWAITE:** CORRECT.

8

9    **SUP. YAROSLAVSKY:** TODAY IS A NECESSARY BUT NOT SUFFICIENT STEP  
10   TO SUSPEND TRAUMA AT KING DREW AND TO START THE RESCUE PLAN?

11

12   **DR. THOMAS GARTHWAITE:** RIGHT.

13

14   **SUP. YAROSLAVSKY:** DO YOU BELIEVE THAT THE HOSPITAL IS A SAFE  
15   HOSPITAL, DR. GARTHWAITE, RIGHT NOW? OR AS SAFE AS ALL OF OUR  
16   OTHER HOSPITALS IN OUR SYSTEM?

17

18   **DR. THOMAS GARTHWAITE:** I DO NOT BELIEVE IT AS SAFE AS ALL  
19   OTHER HOSPITALS. I BELIEVE IT IS SAFE BUT I DO BELIEVE THAT  
20   THERE'S A MINIMAL MARGIN OF SAFETY.

21

22   **SUP. YAROSLAVSKY:** DO YOU THINK PEOPLE ARE AT GREATER RISK AT  
23   THIS HOSPITAL THAN IN OTHER HOSPITALS? [ INTERJECTIONS ]

24



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1   **DR. THOMAS GARTHWAITE:** YEAH. I-- I THINK THAT, ON AVERAGE,  
2   PROBABLY THEY'RE AT A LITTLE GREATER RISK BECAUSE HALF OF OUR  
3   NURSES ARE TEMPORARY AND THERE'S SO MANY STRESSES IN THE  
4   HOSPITAL. I'M NOT SAYING THAT CARE-- THAT TO DELIVER THERE IS  
5   BAD BUT, IF YOU'RE DRIVING ALONG A STREET, AND ONE STREET--  
6   AND THERE'S A DROP-OFF ON THE SIDE AND, IN ONE PLACE THERE'S A  
7   GUARDRAIL AND ANOTHER PLACE THERE ISN'T, YOU'RE AT A GREATER  
8   RISK WHERE THERE'S NO GUARDRAIL. WE DON'T HAVE A GUARDRAIL  
9   HERE. WE DON'T HAVE ANY EXTRA CAPACITY. WE'RE PUSHING PEOPLE  
10   TO THE LIMIT, WE'RE USING STAFF THAT ARE JUST TRAINED ENOUGH,  
11   YOU KNOW, THAT WE WISH WE COULD EVEN HAVE LONGER BECAUSE, AS  
12   THEY GET TO KNOW THE HOSPITAL, YOU'RE MORE EFFECTIVE AND  
13   EFFICIENT AS AN EMPLOYEE. BUT MANY OF OUR PATIENTS ARE TURNING  
14   OVER EVERY SIX TO EIGHT WEEKS. IT'S JUST-- IT'S A SITUATION  
15   BECAUSE OF THE OUTSIDE SCRUTINY, BECAUSE OF THE CONCENTRATION  
16   ON MEETING ALL THE DEMANDS AND STANDARDS FROM THE INSPECTORS  
17   AND FROM, YOU KNOW, FROM ALL THE TURMOIL THERE. WE JUST DON'T  
18   HAVE THAT GUARDRAIL.

19

20   **SUP. YAROSLAVSKY:** THANK YOU.

21

22   **SUP. MOLINA:** ALL RIGHT. MR. GARTHWAITE, FRED, AND MR. LOTT, IF  
23   YOU'D JOIN US OVER HERE, WE HAVE A NUMBER OF ELECTED OFFICIALS  
24   THAT ARE JOINING US THIS MORNING. WELL, NOW, ALMOST THIS  
25   AFTERNOON TO SPEAK. [ INTERJECTIONS ]





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1

2 **SUP. MOLINA:** MADAM CHAIR-- I'M SORRY, YOU'RE NOT ENTITLED.  
3 COULD YOU ASK THE DEPUTY YOUR QUESTION? NEXT, I'M GOING TO  
4 CALL ON SPEAKER FABIAN NUNEZ TO JOIN US, SPEAKER EMERITUS HERB  
5 WESSON, ASSEMBLYMAN MERVYN DYMALLY AND ASSEMBLYWOMAN JACKIE  
6 GOLDBERG, IF THEY WOULD JOIN US, PLEASE. [ APPLAUSE ]

7

8 **SUP. MOLINA:** SPEAKER NUNEZ, PLEASE PROCEED.

9

10 **FABIAN NUNEZ:** MADAM CHAIR AND MEMBERS OF THE BOARD, WE ARE ALL  
11 FULLY AWARE OF THE ENORMOUS CHALLENGES THAT YOU FACE AT KING  
12 DREW. I SHOULD SAY WE ARE ALL FULLY AWARE OF THE ENORMOUS  
13 CHALLENGES THAT WE ALL FACE AT KING DREW BECAUSE THIS IS NOT  
14 SIMPLY YOUR PROBLEM, THIS IS THE PROBLEM OF THE COUNTY, THE  
15 STATE AND ALL OF US NEED TO WORK TOGETHER TO ADDRESS IT. I  
16 KNOW THAT YOU WOULD NOT BE CONTEMPLATING THIS ACTION UNLESS  
17 YOU TRULY FEARED FOR THE VERY SURVIVAL OF KING DREW HOSPITAL  
18 AND I ACKNOWLEDGE THE DEEP CLINICAL AND OPERATIONAL FAILURES  
19 THAT HAVE GOTTEN US TO THIS VERY SAD DAY HERE. BUT HUMAN  
20 BEINGS WERE HURT BECAUSE OF MANY OF THOSE FAILURES AND WE MUST  
21 NOT FORGET THAT. BUT YOU AND DR. GARTHWAITE HAVE INITIATED A  
22 NUMBER OF CRITICAL REFORMS THAT HAVE SIGNALLED TO STATE AND  
23 FEDERAL REGULATORS OF YOUR COMMITMENT TO DO EVERYTHING IN YOUR  
24 POWER TO SAVE KING DREW AND RESTORE PATIENT SAFETY. THE  
25 AGREEMENT WITH C.M.S. BRINGS, IN TURN-- OR TURNAROUND, I



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1 SHOULD SAY, EXPERTS, FULLY COMMITTED TO RESTORING QUALITY AND  
2 STABILITY AT THE HOSPITAL'S OPERATIONS. AND, IN MY VIEW, IT IS  
3 A KEY COMPONENT TO REPAIRING THE TRUST. BUT I WOULD URGE YOU,  
4 BEFORE MAKING THE DECISION TO CLOSE THE TRAUMA CENTER, TO  
5 ALLOW THESE TURNAROUND EXPERTS TO FULLY ASSESS THE HOSPITAL'S  
6 OPERATIONS AND TO FIND OUT WHERE THERE TRULY IS SUFFICIENT  
7 CAPACITY OUTSIDE OF KING DREW TO DEAL WITH THE OVER 2,000  
8 VISITS THAT THE TRAUMA CENTER SERVES ANNUALLY. IF YOU ARE ALL  
9 AWARE, THIS, OF COURSE, IS A COMMUNITY WHERE HOMICIDE IS THE  
10 LEADING CAUSE OF DEATH FOR CHILDREN OVER FIVE AND ADULTS UNDER  
11 45. AND WHERE SERIOUS INJURIES, SUCH AS MOTOR VEHICLE  
12 ACCIDENTS, ARE THE SECOND LEADING CAUSE OF DEATH FOR CHILDREN  
13 AND YOUTH IN CALIFORNIA. SURVIVAL FOR MOST TRAUMA PATIENTS  
14 DEPENDS ON IMMEDIATE ATTENTION OR WHAT DOCTORS CALL THE,  
15 QUOTE, UNQUOTE, "GOLDEN HOUR". AS YOU KNOW, TRAVEL TO  
16 U.C.L.A., HARBOR OR ST. FRANCIS WOULD EAT UP PRECIOUS-- A  
17 PRECIOUS 10 TO 15-MINUTE DRIVE THAT WOULD, OBVIOUSLY, IMPACT  
18 THE ABILITY FOR MANY PATIENTS TO GET THE ACUTE ATTENTION THAT  
19 THEY DESERVE. AND I ALSO BELIEVE THAT IT IS IMPERATIVE THAT  
20 THE COUNTY LOOK AT EVERY OTHER OPTION PRIOR TO CLOSURE. I  
21 PERSONALLY PLEDGE TO YOU TO ASSIST YOU IN ANY WAY POSSIBLE  
22 THAT WE CAN WORK TOGETHER TO SOLVING THIS CRISIS. I WILL BE  
23 APPOINTING THE TASK FORCE IN THE COMING DAYS TO ADDRESS NOT  
24 ONLY THIS ISSUE, BUT THE LARGER ISSUE OF THE CRISIS IN L.A.  
25 COUNTY HEALTHCARE SYSTEM. I WILL ALSO BE CALLING THE GOVERNOR,



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1 AFTER I LEAVE HERE TODAY, TO URGE HIM TO TAKE THIS ISSUE  
2 SERIOUSLY AND TO WORK WITH ALL OF US SO THAT WE CAN FIND A  
3 SOLUTION TO KING DREW AND ALSO TO ADDRESS THE QUESTION OF THE  
4 FAILURE OF ADEQUATE HEALTHCARE FOR PEOPLE IN LOS ANGELES  
5 COUNTY. I KNOW, BOARD MEMBERS, THAT THE CHALLENGES ARE GREAT  
6 BUT WE CAN ONLY GET THERE IF WE WORK TOGETHER. I URGE YOU TO  
7 GIVE THIS ISSUE SOME TIME, TO ALLOW US TO WORK TOGETHER TO  
8 FIND A SOLUTION THAT IS MUTUALLY BENEFITING, THAT SECURES THAT  
9 EACH AND EVERY ONE OF THESE PATIENTS THAT DEPENDS UPON THAT  
10 TRAUMA CENTER WILL BE ABLE TO GET ADEQUATE CARE. AND, IN THE  
11 END, I WILL SAY TO YOU THAT IT IS EASY FOR PEOPLE TO POINT  
12 FINGERS AND THOSE OF US IN THE LEGISLATURE THAT ARE HERE ARE  
13 NOT HERE TO POINT FINGERS AT ANYBODY. WE ACKNOWLEDGE HOW  
14 DIFFICULT IT IS FOR YOU TO EVEN CONSIDER THE CLOSURE OF THE  
15 TRAUMA CENTER AT KING DREW BUT WE ALSO UNDERSTAND THE VALUE OF  
16 PROVIDING CARE TO PEOPLE WHO ARE IN NEED AND WE WANT TO WORK  
17 WITH YOU, WE WANT TO NOT ONLY EXTEND OUR ASSISTANCE BUT TO  
18 CALL UPON YOU TO WORK WITH US AND, YESTERDAY, SUPERVISOR  
19 MOLINA AND I SPOKE FOR ABOUT 30 MINUTES ON THE PHONE AND WE  
20 DISCUSSED A LOT OF THE ISSUES THAT YOU'RE FACING WITH THIS  
21 DIFFICULT DECISION THAT'S BEFORE YOU BUT WE WOULD ONLY HOPE  
22 THAT, IN THE PROCESS OF THE NEXT COUPLE OF DAYS, WE CAN SIT  
23 DOWN, FIGURE OUT A SOLUTION, ASSESS WHAT ROLE WE, AT THE STATE  
24 LEVEL, CAN PLAY TO TRY AND ASSIST YOU IN THIS PROCESS AND WORK  
25 TOGETHER AS A TEAM TO FIND A SOLUTION TO KEEP KING DREW OPEN,



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1 TO FIX THE PROBLEMS, THE ADMINISTRATIVE AND THE MANAGEMENT  
2 PROBLEMS... [ APPLAUSE ]

3

4 **FABIAN NUNEZ:** ...THAT THAT HOSPITAL...

5

6 **SUP. MOLINA:** PLEASE!

7

8 **FABIAN NUNEZ:** ...TO FIX THE ADMINISTRATIVE AND MANAGEMENT  
9 PROBLEMS THAT THAT HOSPITAL HAS ENDURED OVER THE LAST SEVERAL  
10 YEARS AS WE ALL KNOW. THERE ARE SOME SERIOUS PROBLEMS AT KING  
11 DREW AND WE MUST DEAL WITH THOSE PROBLEMS. BUT WE'RE HOPEFUL  
12 THAT WE CAN COME TO SOME AGREEMENT HERE TODAY, AN AGREEMENT  
13 WHICH WE CAN ALL BE PROUD OF. THANK YOU VERY MUCH, SUPERVISOR  
14 MOLINA AND BOARD MEMBERS, FOR YOUR ATTENTIVENESS. [ APPLAUSE ]

15

16 **SUP. MOLINA:** THANK YOU. SPEAKER NUNEZ, I APPRECIATE YOU COMING  
17 AND JOINING US TODAY. I ALSO WELCOME THE OPPORTUNITY TO WORK  
18 NOT ONLY WITH MEMBERS OF THE ASSEMBLY BUT ALSO MEMBERS OF THE  
19 SENATE AS WELL. WE NEED TO UNDERSTAND THAT, AS WE WORK  
20 TOGETHER, WE NEED TO START WITH THE BASIC BASELINE, AND THE  
21 BASIC BASELINE IS CLEAR AND CONCISE FACTS THAT WE CAN WORK  
22 FROM AND, HOPEFULLY, PUT TOGETHER SOME SOLUTIONS. WE ARE  
23 TRYING MIGHTILY TO SPEAK TO PEOPLE ABOUT WHAT IS-- ARE THE  
24 FACTS, THE PRESENTATION THIS MORNING AS WELL. WE CAN'T



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1 DISCOUNT WHAT IS BEFORE US. SO WE WELCOME THE OPPORTUNITY TO  
2 DO SO. ASSEMBLYMAN WESSON?

3

4 **ASSEMBLYMAN HERB WESSON, JR.:** THANK YOU, MADAM CHAIR AND  
5 MEMBERS. I FIND MYSELF IN A UNIQUE SITUATION TODAY. FOR SIX  
6 YEARS, I STOOD BEHIND MANY OF YOU BECAUSE I WAS THE CHIEF  
7 DEPUTY FOR SUPERVISOR BURKE AT THAT POINT IN TIME, AND I  
8 RECOGNIZED, I REALIZED HOW DIFFICULT YOUR JOB IS. I KNOW THAT  
9 YOU'RE COMMITTED TO SERVE THE COMMUNITY. I HAVE SEEN YOU MAKE  
10 THE PAINFUL DECISIONS AND I'M PROUD TO HAVE BEEN AFFILIATED  
11 WITH YOU FOR THOSE SIX YEARS. I ALSO RECOGNIZE AND AM NOT  
12 ASHAMED TO SAY THAT THERE ARE PROBLEMS AT THE KING DREW  
13 MEDICAL CENTER. WE ALL KNOW THAT. THERE ARE PROBLEMS THAT, FOR  
14 THE SIX YEARS THAT I WAS HERE, I SAW YOU DO THE BEST THAT YOU  
15 CAN TO ADDRESS. SO I DON'T WANT YOU TO THINK THAT I'M COMING  
16 HERE NOT AWARE OF WHAT YOU DO OR HOW YOU DO IT BUT WHAT MAKES  
17 ME OR PUTS ME IN A UNIQUE SITUATION IS BECAUSE OF AN INCIDENT  
18 THAT OCCURRED ALMOST EIGHT YEARS AGO, IN FACT, EIGHT YEARS AGO  
19 IN OCTOBER. I RECEIVED THAT ONE TELEPHONE CALL THAT NO PARENT  
20 EVER WANTS TO RECEIVE AND EVERYBODY SITTING AT THIS DIAS IS A  
21 PARENT AND I'M SURE YOU CAN SYMPATHIZE WITH THAT MOMENT. THE  
22 CALL WAS SIMPLE, THE CALL WAS SHORT AND IT SAID, "MR. WESSON,  
23 I HAVE TWO OF YOUR SONS HAVE BEEN IN A VERY SERIOUS AUTOMOBILE  
24 ACCIDENT. COME QUICK." NOW, I'M GLAD THAT THAT WAS ABOUT EIGHT  
25 YEARS AGO BECAUSE, EN ROUTE TO THE HOSPITAL, I BROKE EVERY



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1 SPEED LAW ON THE BOOKS BECAUSE I MUST HAVE GOTTEN THERE WITHIN  
2 FIVE MINUTES. I DON'T HAVE THE WORDS TO DESCRIBE WHAT IT'S  
3 LIKE TO WALK INTO A ROOM AND SEE TWO OF YOUR SONS, FLESH OF  
4 YOUR FLESH, BLOODIED AND BRUISED AND BROKEN. MY SON, PATRICK,  
5 BROKE OVER 20 BONES IN HIS BODY. MY SON, HERB, III, HIS ENTIRE  
6 BODY WAS SHATTERED. HE HAD MULTIPLE BREAKS IN THE LOWER PART  
7 OF HIS LEGS, MULTIPLE BREAKS IN THE UPPER PART OF THIS LEGS,  
8 HE HAD BROKEN RIBS, HE HAD A CRACKED TAILBONE AND HE HAD  
9 SEVERE BRUISES TO THE CHEST. HE HAD TO HAVE A BLOOD  
10 TRANSFUSION AND THEY HAD TO PUT A TUBE IN HIS MOUTH TO HELP  
11 HIM BREATHE. THEY DID NOT KNOW IF HE WAS GOING TO LIVE OR IF  
12 HE WAS GOING TO DIE. IF IT WAS NOT FOR THE TRAUMA TEAM AT KING  
13 DREW MEDICAL CENTER... [ CHEERS AND APPLAUSE ]

14

15 **ASSEMBLYMAN HERB WESSON, JR.:** NO, PLEASE, PLEASE! BECAUSE I'M  
16 NOT HERE MAKING THIS STORY FOR YOU, IT'S NOT FOR YOU, IT'S NOT  
17 FOR THE PRESS. IT'S ABOUT A FATHER WHO ALMOST SAW ONE OF HIS  
18 SONS DIE. IT'S ABOUT ANYBODY TRAVELING ANYWHERE IN THIS COUNTY  
19 THAT IS IN AN AUTOMOBILE ACCIDENT. IT'S ABOUT THE OTHER 12  
20 TRAUMA CENTERS THAT WE HAVE IN OUR NETWORK. AND MY CONCERN IS,  
21 WE NEED TO BE CAREFUL THAT, IF WE MOVE FORWARD AND MOVE  
22 FORWARD TOO QUICKLY, THAT WE ADVERSELY AFFECT THE TRAUMA  
23 NETWORK THROUGHOUT THIS STATE. SO I'M HERE TODAY TO URGE YOU  
24 TO SUPPORT ANY KIND OF MOTION THAT WOULD AFFORD THIS TRAUMA  
25 CENTER MORE TIME. WE, AS ELECTED OFFICIALS, ARE HELD MAYBE AT





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1 A HIGHER STANDARD. NOW, I DON'T KNOW IF THAT'S RIGHT, I DON'T  
2 KNOW IF THAT'S WRONG. ALL I KNOW IS THAT WE ARE ORDINARY  
3 PEOPLE THAT HAVE BEEN GIVEN AN EXTRAORDINARY JOB. POLITICIANS  
4 ARE NOT INFALLIBLE. WE MAKE OUR DECISIONS BASED ON THE  
5 INFORMATION, BASED ON THE FACTS THAT ARE PRESENTED TO US. AND  
6 WHAT I HAVE HEARD EARLIER TODAY AND WHAT I HAVE HEARD THROUGH  
7 THE WEEK, I THINK THE FACTS CRY OUT FOR CAUTION. I DON'T THINK  
8 THAT WE CAN CLOSE A TRAUMA CENTER AND NOT KNOW FOR SURE, FOR  
9 POSITIVE WHERE WE'RE GOING TO ROUTE ALL OF THOSE BODIES. I  
10 DON'T THINK WE CAN CLOSE A TRAUMA CENTER WHEN ONE OF OUR  
11 ALTERNATIVES DON'T EVEN HAVE THEIR TRAUMA CENTER UP AND  
12 OPERATING AS OF YET. [ APPLAUSE ]

13

14 **ASSEMBLYMAN HERB WESSON, JR.:** I DON'T THINK THAT WE CAN CLOSE  
15 A TRAUMA CENTER WHEN YOU HEAR FROM PARAMEDICS CONCERNS ABOUT  
16 POSSIBLE PRECIOUS MOMENTS LOST IN THE TRANSPORTING OF PATIENTS  
17 TO OTHER FACILITIES. AND I ALSO THINK THAT IT IS IMPORTANT  
18 THAT WE GIVE AN EAR TO THE COMMUNITY THAT, BY YOUR RECORDS,  
19 HAS THE HIGHEST NEED FOR THIS FACILITY. WITH THAT SAID, I JOIN  
20 WITH MY OTHER COLLEAGUE, SPEAKER NUNEZ THAT'S HERE AND MERV  
21 DYMALLY AND JACKIE GOLDBERG AND WE HAVE STATE SENATORS. WE ARE  
22 IN THIS WITH YOU. WE PROMISE TO WORK WITH YOU ON THESE ISSUES  
23 AND WE WILL RECRUIT GOVERNOR SCHWARZENEGGER TO HELP US IN THIS  
24 ENDEAVOR. AND, AT THIS POINT IN TIME, I CAN'T THINK OF TOO  
25 MANY PEOPLE THAT HAVE A BETTER RELATIONSHIP AT WASHINGTON,



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1 D.C. THAN GOVERNOR SCHWARZENEGGER AT THIS POINT IN TIME.  
2 AGAIN, FOR ME, MY CONCERN IS NOT JUST THIS TRAUMA CENTER, EVEN  
3 THOUGH IT WAS VERY GOOD TO ME AND MY FAMILY. BUT I RECOGNIZE,  
4 I AM A TRAUMA CENTER SURVIVOR AND I KNOW, IF THIS HAPPENS TO  
5 ANYBODY IN THIS ROOM, ALL YOU WANT TO KNOW IS THAT YOUR LOVED  
6 ONE IS GOING TO BE TAKEN SOMEWHERE QUICKLY AND BE HANDLED IN  
7 AN EFFICIENT MANNER. [ APPLAUSE ]

8

9 **SUP. MOLINA:** THANK YOU, ASSEMBLYMAN. NEXT WE HAVE ASSEMBLYMAN  
10 MERV DYMALLY.

11

12 **ASSEMBLYMAN MERVYN DYMALLY:** THANK YOU VERY MUCH, MADAM CHAIR  
13 AND MEMBERS OF THE BOARD. I SHALL BE VERY BRIEF AND TO THE  
14 POINT. I'M HERE TO SUPPORT SUPERVISOR BURKE'S RESOLUTION TO  
15 POSTPONE ANY FINAL DECISION TODAY AND WAIT ON, "A", BEILENSON  
16 AND, TWO, THE MANAGEMENT TEAM THAT IS BEING PROPOSED TO STUDY  
17 THE SITUATION. BEYOND THAT, MADAM CHAIR, PERMIT ME TO JUST  
18 DELVE INTO A LITTLE HISTORICAL BACKGROUND. WHEN THE CRISIS  
19 FIRST BEGAN AT KING WITH THE CLOSING OF THE RADIOLOGY AND,  
20 SUBSEQUENTLY, THE SURGERY CENTER, THE SPEAKER CAME TO ME AS A  
21 REPRESENTATIVE OF THAT DISTRICT AND ASKED IF I WOULD CHAIR A  
22 SELECT COMMITTEE ON KING DREW. WE HELD TWO HEARINGS. AT THE  
23 FIRST HEARING, MRS. BURKE APPEARED AND GAVE US SOME REASON TO  
24 BE VERY OPTIMISTIC THAT A TASK FORCE HEADED BY DR. SATCHER WAS  
25 GOING TO LOOK AT THE SITUATION. DR. GARTHWAITE WAS ON THAT



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1 TASK FORCE BUT THE TASK FORCE CONCENTRATED ON THE SCHOOL, NOT  
2 THE HOSPITAL, AND THE QUESTION I RAISED YESTERDAY IN OUR  
3 HEARING, WHAT INFORMATION DID DR. GARTHWAITE GIVE DR. SATCHER  
4 THAT PREVENTED HIM FROM LOOKING AT THE HOSPITAL? FURTHER, AS  
5 THE SITUATION BECAME WORSE, THE PRESENT SPEAKER, NUNEZ, CAME  
6 TO ME AND ASKED IF I WILL EXPAND THE OVERSIGHT RESPONSIBILITY  
7 OF THE SELECT COMMITTEE AND CHANGE THE NAME FROM KING DREW TO  
8 THE SELECT COMMITTEE ON THE STATUS OF HEALTH FACILITIES. AND  
9 WE HELD TWO HEARINGS, THE LAST ONE OF WHICH WAS YESTERDAY.  
10 NOW, YESTERDAY, THE TESTIMONY FROM THE FEDERAL DIRECTOR OF  
11 H.H.S. WAS VERY TELLING. IN RESPONSE TO A DIRECT QUESTION I  
12 POSED TO HIM, "DID YOU GIVE THE COUNTY AN ULTIMATUM THAT, IF  
13 YOU DON'T CLOSE THE TRAUMA CENTER, WE WILL PULL THE FUNDS?" HE  
14 SAID, EMPHATICALLY "NO."

15

16 **SUP. MOLINA:** ASSEMBLYMAN, I DON'T KNOW THAT ANYONE ON THIS  
17 BOARD HAS EVER STATED THAT FACT.

18

19 **ASSEMBLYMAN MERVYN DYMALLY:** I DID NOT SAY THAT. MADAM, I DID  
20 NOT SAY THAT.

21

22 **SUP. MOLINA:** I WANT YOU TO KNOW THAT. IT WAS NOT-- OUR  
23 DECISION WAS NOT BASED...

24



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1 **ASSEMBLYMAN MERVYN DYMALLY:** I DID NOT SAY THAT, MADAM CHAIR. I  
2 SAID, ALL I'M SAYING, WHAT HAPPENED YESTERDAY. I ASKED HIM A  
3 DIRECT QUESTION AND HE RESPONDED. I AM NOT ACCUSING ANYONE AT  
4 ALL. I AM JUST REPEATING WHAT HAPPENED YESTERDAY. NOW, DR.  
5 GARTHWAITE HAS ASKED FOR SOME TIME. ALMOST A YEAR AGO, D.H.S.  
6 TOOK OVER THE HOSPITAL AND THE SITUATION HAS BECOME WORSE  
7 SINCE THEIR TAKEOVER AND THAT IS A FACT OF LIFE THAT WE HAVE  
8 TO DEAL WITH. THE ACCREDITATION COMMISSION CAME IN MAY AND  
9 POINTED OUT SOME DEFICIENCIES, MINOR DEFICIENCIES: DIRTY X-RAY  
10 ROOM, SPRINKLERS. THEY WERE NEVER ATTENDED TO. AND SO THE  
11 SITUATION HAS NOT IMPROVED WITH TIME AND I DON'T KNOW WHAT  
12 TIME IS GOING TO DO FOR MR. GARTHWAITE. NOW, THE QUESTION OF  
13 RESEARCH WAS RAISED. LET ME POINT OUT TO YOU, MADAM CHAIR AND  
14 MEMBERS OF THE BOARD, OF THE 125 MEDICAL SCHOOLS IN THE UNITED  
15 STATES, DREW MEDICAL SCHOOL IS 85. OF THE 2,814 GRANTS GIVEN  
16 BY THE N.I.H., DREW, KING DREW IS JUST BELOW RAND, ABOVE  
17 U.C.L.A. HARBOR, ABOVE HOPE, ABOVE CHILDREN'S HOSPITAL,  
18 ABOVE... [ APPLAUSE ]

19

20 **ASSEMBLYMAN MERVYN DYMALLY:** ...ABOVE SINAI. SO A GREAT-- THAT  
21 IS NOT COVERED BY THE MEDIA AND I DON'T KNOW IF IT'S TAKEN  
22 INTO ACCOUNT BY OTHERS CONCERNED. THE HOSPITAL IS DOING SOME  
23 VERY, VERY GREAT WORK QUIETLY. LET ME CLOSE WITH THIS  
24 OBSERVATION. THE MEMBERS OF THE LEGISLATURE, IN A BIPARTISAN  
25 MANNER, ARE VERY, VERY CONCERNED ABOUT KING DREW AND THE



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1   SPEAKER HAS BEEN INFORMED BY ME THAT WE ARE GOING TO LOOK AT  
2   THE WHOLE QUESTION OF THE WAIVER, WHAT CAN THE STATE DO TO  
3   ENHANCE YOUR REQUEST TO ELIMINATE ANY CAPS FROM THE WAIVER? SO  
4   WE COME TO YOU WITH A MEASURE OF PROFOUND CONCERN, AND I CLOSE  
5   BY URGING YOU NOT TO TAKE ANY DRASTIC ACTION TODAY. AS A  
6   MATTER OF HISTORICAL TRIVIA, I REMEMBER CLEARLY THE ORIGIN OF  
7   BEILENSON. IT ORIGINATED IN BUTTE COUNTY, WHERE BUTTE WANTED  
8   TO GO PRIVATE AND DIVORCE THEMSELVES FROM THE STATUTORY  
9   RESPONSIBILITY TO PROVIDE SERVICES FOR THE PEOPLE OF THAT  
10   COUNTY. I WAS ON THE COMMITTEE WITH THEM AND WE SERVED  
11   TOGETHER. AND SO I CONCLUDE BY ASKING YOU TO POSTPONE ANY  
12   DECISION TODAY, GIVE BEILENSON AN OPPORTUNITY AND GIVE THE  
13   PROPOSED MANAGEMENT TEAM AN OPPORTUNITY. AND THEN, AFTER THEN,  
14   WHEN WE HAVE THE FACTS, WE CAN MAKE A DECISION. THANK YOU.

15

16   **SUP. MOLINA:** THANK YOU, ASSEMBLYMAN. NEXT WE HAVE  
17   ASSEMBLYWOMAN JACKIE GOLDBERG.

18

19   **ASSEMBLYWOMAN JACKIE GOLDBERG:** THANK YOU VERY MUCH, MADAM  
20   CHAIR AND MEMBERS. IT'S REALLY WITH THE SAME DEGREE OF CONCERN  
21   THAT I JOIN MY COLLEAGUES HERE IN JOINING YOU IN TRYING TO  
22   COME TO SOME CONCLUSIONS ABOUT WHAT IS THE BEST WAY TO GO  
23   FORWARD. WE-- IN THE HEARING YESTERDAY, SEVERAL THINGS BECAME  
24   APPARENT TO ME. ONE WAS IS THAT THERE IS A CRISIS OF  
25   CONFIDENCE IN THE COMMUNITY ABOUT WHETHER OR NOT THEY'RE



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1 GETTING ALL OF THE INFORMATION THEY NEED TO UNDERSTAND WHAT'S  
2 GOING ON. AND SO THE FIRST THING I'M HERE TO URGE YOU TO DO IS  
3 THAT, IF AND WHEN YOU DECIDE TO HAVE A BEILENSON HEARING, THAT  
4 YOU HAVE THAT HEARING IN THE COMMUNITY. I THINK THAT WHAT THAT  
5 WILL DO, AGAIN, GIVES PEOPLE AN OPPORTUNITY TO NOT HAVE TO  
6 FIGURE OUT HOW TO GET DOWNTOWN BUT CAN GO RIGHT, MAYBE EVEN AT  
7 THE HOSPITAL, AND HAVE AN OPPORTUNITY TO HEAR ALL OF THE  
8 FACTS, BECAUSE I THINK THERE'S A CRISIS OF CONFIDENCE, AND  
9 THAT, WHATEVER THE DECISIONS ARE THAT YOU MAKE TODAY OR THEN  
10 OR IN THE FUTURE, IT'S ALWAYS HELPFUL FOR THE PUBLIC TO FEEL  
11 THAT ALL OF THE FACTS ARE BEING PRESENTED TO THEM IN A PLACE  
12 AND A TIME THAT'S CONVENIENT TO THEM. SECONDLY, I WOULD SAY  
13 THAT ONE OF THE THINGS WE HEARD A LOT ABOUT YESTERDAY IS THE  
14 NURSING CRISIS AT M.L. KING AND, AS WE ASKED QUESTIONS, WE  
15 FOUND OUT THAT, REALLY, A VERY LARGE AMOUNT OF MONEY IS BEING  
16 PAID ON TRAVELING AND REGISTRY NURSES, WHICH IS, YOU KNOW,  
17 AMONGST THE MOST EXPENSIVE WAYS TO DO THIS. [ APPLAUSE ]

18

19 **ASSEMBLYWOMAN JACKIE GOLDBERG:** SO I WOULD-- I WOULD URGE AND  
20 THIS IS, BELIEVE ME, WITHOUT TAKING ANY SIDES ON THE ISSUE, I  
21 WOULD URGE YOU TO TRY TO COME TO A CONCLUSION ON YOUR CONTRACT  
22 NEGOTIATIONS, BECAUSE I THINK IT'S IMPOSSIBLE TO RECRUIT  
23 NURSES IN A STABLE, PERMANENT POSITION AS LONG AS THEY DON'T  
24 KNOW WHAT THE CONDITIONS ARE GOING TO BE. AND SO I WOULD URGE--  
25 - I UNDERSTAND IT'S BEEN GOING ON FOR A WHILE. I'M NOT TAKING





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1 A POSITION ON WHAT THE POINTS ARE BUT I WOULD URGE YOU TO TAKE  
2 WHATEVER EFFORTS IT TAKES TO BRING THAT TO A CONCLUSION. I DO  
3 NOT BELIEVE YOU CAN, WITHOUT BEING COMPETITIVE IN THE  
4 MARKETPLACE, WITHOUT HAVING SOME STABILITY OF A CONTRACT, I  
5 DON'T THINK IT WILL BE POSSIBLE TO RECRUIT PERMANENT NURSES.  
6 AND IT SEEMED TO ME THAT ONE OF THE SEVERE PROBLEMS THAT YOU  
7 WERE DEALING WITH IS A REAL SHORTAGE OF PEOPLE WILLING TO WORK  
8 WHO ARE NURSES AT KING DREW. NUMBER THREE, I WOULD SAY TO YOU  
9 THAT, BECAUSE OF THE FIRST TWO POINTS, THAT, IN-- WE HAVE A  
10 COPY OF THE LETTER, I GUESS, TO ALL OF YOU THAT'S, I GUESS,  
11 PART OF WHAT YOU WILL BE VOTING ON TODAY AND THE  
12 RECOMMENDATION NUMBER 2 IN THAT SEPTEMBER 15TH LETTER FROM-- I  
13 BELIEVE THIS IS FROM DR. GARTHWAITE, INSTRUCTS THE DEPARTMENT  
14 OF HEALTH SERVICES TO TAKE THE NECESSARY STEPS TO RELINQUISH  
15 KING DREW MEDICAL CENTER'S TRAUMA DESIGNATION, INCLUDING  
16 NOTICING OF THE REQUISITE BEILENSEN HEARING. IT SEEMS TO ME,  
17 IF YOU WERE TO CHANGE THE WORDING OF THAT JUST SLIGHTLY, YOU  
18 WOULD NOT SLOW DOWN THE PROCESS BUT YOU WOULD, IN FACT, DO  
19 WHAT I BELIEVE THE BEILENSEN PROCESS IS DESIGNED TO DO, WHICH  
20 IS TO NOT MAKE THE DECISION PRIOR TO HAVING ALL OF THE FACTS.  
21 AND SO... [ APPLAUSE ]

22

23 **ASSEMBLYWOMAN JACKIE GOLDBERG:** ...I WOULD URGE YOU TO AMEND  
24 THAT TO SAY, "TAKE THE STEPS NECESSARY TO SERIOUSLY CONSIDER  
25 THE RELINQUISHING OF KING DREW MEDICAL CENTER'S TRAUMA



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1 DESIGNATION" SO THAT WHAT YOU'RE SAYING TO THE COMMUNITY IS  
2 THE DECISION IS NOT MADE. WE'RE TELLING YOU ALL THE REASONS  
3 WHY WE'RE GOING IN THAT DIRECTION. WE'RE GOING TO HAVE THE  
4 BEILENSON HEARING, WE'RE GOING TO HEAR ALL THE FACTS. MAYBE  
5 THIS WILL BE THE DECISION THAT IS MADE BUT THE DECISION IS NOT  
6 MADE BEFORE THE BEILENSON HEARING. SO I WOULD URGE THAT CHANGE  
7 TO THIS LANGUAGE BECAUSE THE BEILENSON HEARING DOES NOT  
8 REQUIRE YOU TO HAVE MADE THE DECISION PRIOR TO HAVING THE  
9 HEARING. I DID CHECK ON THAT ONE POINT. [ LIGHT LAUGHTER ]

10

11 **ASSEMBLYWOMAN JACKIE GOLDBERG:** FINALLY, I JUST WANT TO JOIN MY  
12 COLLEAGUES AND ALL OF YOU IN SAYING THAT, IF NOTHING ELSE, THE  
13 CRISIS HAS MADE IT CLEAR TO EVERYBODY HOW IMPORTANT THIS  
14 HOSPITAL IS AND THE SAVING IT IS, I KNOW, YOUR HIGHEST  
15 PRIORITY AND NOW, BECAUSE OF ALL OF THE THINGS THAT HAVE  
16 HAPPENED, WE ARE SIGNING UP TO JOIN IN SEEING WHAT WE CAN DO  
17 TO BE HELPFUL. I APOLOGIZE ON MY OWN BEHALF FOR NOT HAVING  
18 SIGNED UP BEFORE IT GOT TO THIS POINT.

19

20 **SUP. MOLINA:** THANK YOU.

21

22 **ASSEMBLYWOMAN JACKIE GOLDBERG:** WELL, YOU KNOW ME, I'M NOTHING  
23 BUT CANDOR BUT I ALSO AM EMBARRASSED A LITTLE THAT ALL OF YOU  
24 LET IT GET TO THIS POINT. I THINK THERE'S... [ ENTHUSIASTIC  
25 CHEERS AND APPLAUSE ]



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1

2 **ASSEMBLYWOMAN JACKIE GOLDBERG:** I MEAN THAT IN THE MOST SINCERE  
3 WAY. WHEN THESE CRISES HAPPEN, IT DOES MEAN THAT ALL OF US  
4 SOMEHOW DID NOT DO THE THINGS THAT NEEDED TO BE DONE. [  
5 INTERJECTIONS ]

6

7 **ASSEMBLYWOMAN JACKIE GOLDBERG:** AND I INCLUDE MYSELF IN THAT,  
8 NOT JUST YOU. AND I HOPE THAT, HOWEVER, HAVING SAID ALL OF  
9 THAT, WE ARE AT A POINT IN TIME WHERE, BECAUSE WE ALL BELIEVE  
10 AND HAVE SUCH FAITH AND THE NEED FOR THAT HOSPITAL, FOR IT TO  
11 BE STRONG AND HEALTHY AND HAVE THAT GUARDRAIL AND BE A PLACE  
12 THAT IS A BEACON IN THE COMMUNITY, THAT WE SHOULD ALL FIND A  
13 WAY TO WORK TOGETHER TO MAKE THIS COME OUT THE BEST WAY  
14 POSSIBLE.

15

16 **SUP. MOLINA:** THANK YOU, ASSEMBLYWOMAN. LET ME JUST SAY... [  
17 APPLAUSE ]

18

19 **SUP. MOLINA:** EXCUSE ME. I WANT TO CONGRATULATE THE SPEAKERS  
20 THAT HAVE JOINED US. WE HAVE OTHER ELECTED OFFICIALS WHO ARE  
21 GOING TO JOIN US BUT I WANT TO SAY THIS. IT IS VERY IMPORTANT  
22 THAT WE DO COOPERATE WITH ONE ANOTHER. YOU HAVE SEEN ME IN THE  
23 LEGISLATIVE HALLS, WHEN WE ASKED FOR A SPECIAL HEARING, I  
24 REMEMBER CORRECTLY, ASSEMBLYWOMAN JACKIE GOLDBERG JOINED US  
25 AND ASSEMBLYMAN MERVYN DYMALLY SHOWED UP AT THE HEARING AND



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1 TWO OTHER MEMBERS OF THE DELEGATION. THAT'S ALL THE PEOPLE  
2 THAT ATTENDED. IF WE ARE GOING TO HAVE COOPERATION, AND WE  
3 REALLY WANT TO DO THIS, AND, YOU'RE RIGHT, WE SHOULD BE  
4 EMBARRASSED, ALL OF US COLLECTIVELY, BECAUSE WE HAVE FAILED  
5 THE COMMUNITY AND WE NEED TO SAVE THE HOSPITAL AND SAVE OUR  
6 SYSTEM BUT IT BEGINS WITH THE BASELINE OF FACTS. AND IT IS  
7 IMPORTANT THAT WE UNDERSTAND THE FACTS BEFORE US. THE FACTS  
8 THAT WERE PRESENTED THIS MORNING BY E.M.S. ARE CRITICAL.  
9 AGAIN, WE ARE NOT TRYING TO SHORTCHANGE ANYONE. WE'RE TRYING  
10 TO RECONSTRUCT AND DECOMPRESS THIS HOSPITAL SO THAT WE CAN  
11 SAVE IT IN TOTALITY. THE OTHER PART OF IT IS THE ISSUES OF THE  
12 ANTELOPE VALLEY AND THE EAST SAN GABRIEL VALLEY ARE VERY REAL.  
13 I WAS IN THE LEGISLATURE WHEN HOSPITALS VIED FOR TRAUMA  
14 DESIGNATION. IT WAS SIGNIFICANT, IT BROUGHT ABOUT INTEGRITY  
15 BUT THE REALITY, AS WE HAVE SEEN, THE LACK OF DOLLARS COMING  
16 INTO NOT ONLY NONPROFIT BUT ALSO INTO PRIVATE HOSPITALS,  
17 PEOPLE ARE DISMISSING THAT DESIGNATION BECAUSE THEY CAN'T  
18 SUSTAIN IT. THEY'D LIKE TO HAVE IT BUT THEY CAN'T SUSTAIN IT.  
19 AND YOU'RE RIGHT, IT IS A VITAL PART OF IT. THIS BOARD OF  
20 SUPERVISORS STOOD FIRM AND STRONG AND ASKED THE VOTERS OF THIS  
21 COUNTY WHEN IT COULD NOT GET THE LEGISLATURE TO ASSIST US, TO  
22 ASSIST US IN LETTING US PASS SOME KIND OF A RESOLUTION SO WE  
23 COULD HAVE A SYNTAX TO PAY FOR OUR TRAUMA AND OUR EMERGENCY  
24 ROOM, THE LEGISLATURE WOULD NOT EVEN LISTEN TO OUR PLEAS. THIS  
25 BOARD WENT TO THE VOTERS OF ITS COUNTY AND WE ASKED THEM TO



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1 PASS THEIR OWN TAX ON THEIR OWN PROPERTY TO ALLOW TRAUMA FUNDS  
2 TO BE UTILIZED AND THE VOTERS HAD THE CONFIDENCE IN THEMSELVES  
3 AND IN THE SYSTEM TO MAINTAIN IT. WHEN WE ASK FOR COOPERATION,  
4 PLEASE UNDERSTAND IT'S ON BOTH SIDES OF THE STREET.

5 ASSEMBLYMAN DYMALLY, IT COULD BE MISINTERPRETED THAT WHAT YOU  
6 SAID, EVEN THOUGH IT WAS A FACT, THIS BOARD HAS NEVER MADE A  
7 DECISION AND HAS NEVER STATED IN ANY PUBLIC FORUM WHATSOEVER  
8 THAT WE DECIDED TO DO THIS BECAUSE C.M.S. TOLD US TO. WE HAVE  
9 NEVER SAID SO. IT IS APPROPRIATE THAT THIS DETERMINATION BE  
10 MADE ON THE FACTS THAT WERE PRESENTED TO US AND THOSE FACTS  
11 WERE PRESENTED BY DR. GARTHWAITE AND HIS TEAM, AND IT IS  
12 IMPORTANT... [ INTERJECTIONS ]

13

14 **SUP. MOLINA:** ...AND IT IS IMPORTANT THAT, IF WE'RE GOING TO  
15 HAVE A COOPERATIVE RELATIONSHIP, THAT WE UNDERSTAND A BASELINE  
16 OF FACTS. THERE ARE MANY PEOPLE THAT DON'T WANT TO HEAR THE  
17 FACTS. THERE ARE MANY PEOPLE WHO DON'T WANT TO CONFRONT THE  
18 REALITY OF THE SITUATION. BUT I AM READY AND PREPARED. IF YOU  
19 WANT ME, TOMORROW MORNING, TO ATTEND A JOINT MEETING WITH ALL  
20 OF YOU, LET'S START SHARING FACTS AND LET'S START PROPOSING  
21 SOLUTIONS COLLECTIVELY. [ APPLAUSE ]

22

23 **SUP. MOLINA:** THANK YOU. NEXT WE HAVE...

24



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1 **ASSEMBLYMAN HERB WESSON, JR.:** THANK YOU VERY MUCH, SUPERVISOR  
2 MOLINA. WE WILL TAKE YOU UP ON YOUR OFFER.

3

4 **SUP. MOLINA:** PLEASE. I LOOK FORWARD TO THE CALL.

5

6 **ASSEMBLYMAN MERVYN DYMALLY:** JUST ONE OBSERVATION.

7

8 **SUP. MOLINA:** YES, SIR.

9

10 **ASSEMBLYMAN MERVYN DYMALLY:** IT TAKES TWO-THIRDS VOTES IN THE  
11 ASSEMBLY FOR A TAX INCREASE AND THE REPUBLICANS HAVE  
12 ABSOLUTELY REFUSED...

13

14 **SUP. MOLINA:** SIR, I WOULD HAVE BEEN HAPPY IF I WOULD HAVE JUST  
15 HAD A COUPLE OF ASSEMBLY PEOPLE JOIN WITH ME. I WASN'T EVEN  
16 ALLOWED TO SPEAK THAT DAY.

17

18 **ASSEMBLYMAN MERVYN DYMALLY:** I CAME TO SEE YOU.

19

20 **SUP. MOLINA:** NEXT WE HAVE SENATOR GILBERT CEDILLO AND SENATOR  
21 RICHARD ALARCON. IF THEY WOULD JOIN US, PLEASE. AGAIN, IF THE  
22 AUDIENCE WOULD ALLOW, WE HAVE SPEAKERS THAT WE NEED TO LISTEN  
23 TO. IF YOU WOULD PLEASE HAVE A SEAT. SENATOR CEDILLO, IF YOU'D  
24 BEGIN.

25





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1   **SENATOR GILBERT CEDILLO:** SUPERVISOR, LET ME SAY I'M PLEASED TO  
2   SEE YOU AND SUPERVISOR BURKE, MR. ANTONOVICH, THE REST OF THE  
3   COUNTY FAMILY. IT'S BEEN SOME TIME SINCE I'VE BEEN HERE BUT,  
4   IN SOME RESPECTS, THINGS HAVE NOT CHANGED. LET ME SUGGEST THAT  
5   AND I DON'T SAY IT FOR THIS AUDIENCE OR FOR YOU SUPERVISORS,  
6   BUT THE CHALLENGES THAT CONFRONT US ARE REALLY THE CHALLENGES  
7   OF LEADERSHIP. WE HAVE A CRISIS OF LEADERSHIP IN THIS COUNTRY,  
8   IN THIS STATE, IN THIS COUNTY. IT'S NOT A REFERENCE TO YOU,  
9   BUT JUST IN GENERAL AS A COLLECTIVE, AS A BODY, BECAUSE  
10   CALIFORNIA IS INCREDIBLE AND LOS ANGELES COUNTY IS INCREDIBLE.  
11   CALIFORNIA IS THE FIFTH LARGEST ECONOMY IN THE WORLD. I THINK  
12   L.A. COUNTY IS, LIKE, THE 13TH OR THE 20TH. THAT'S INCREDIBLE.  
13   THAT MEANS THERE'S OVER 200 NATIONS LINED UP BEHIND US. AND  
14   YET-- AND WE'RE HOME TO HALF OF AMERICA'S BILLIONAIRES, A  
15   QUARTER OF AMERICA'S MILLIONAIRES LIVE WITHIN OUR COMMUNITY,  
16   AND SO IT'S INCREDIBLE THAT, WITH ALL THE RESOURCES, WITH ALL  
17   THE POTENTIAL CAPACITY, WITH THIS TREMENDOUS HISTORY AND ALL  
18   THE HUMAN CAPITAL THAT EXISTS HERE, THAT WE HAVE THIS CRISIS,  
19   THAT WE HAVE MILLIONS OF PEOPLE WITHOUT ACCESS TO HEALTHCARE  
20   AND THAT THERE'S A DISCUSSION THAT, AT A TIME WHEN THERE'S A  
21   GREATER NEED FOR HEALTHCARE AND A GROWING NEED, THAT THERE'S A  
22   DISCUSSION ABOUT CLOSING A TRAUMA UNIT. I MEAN, IT'S JUST--  
23   IT'S INCREDIBLE. AND SO WHAT I SUGGEST, IN PART, IS THAT THERE  
24   REALLY IS A CHALLENGE FOR US, A CHALLENGE OF VISION, OF  
25   PROGRAM, OF PLANNING. I HAVE TREMENDOUS RESPECT FOR DR.



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1 GARTHWAITE, JUST A TREMENDOUS JOB THAT HE'S TAKEN ON. I  
2 REMEMBER WHEN HE WAS FIRST HIRED, I THOUGHT, GEE, WHAT'S HIS  
3 PROBLEM, RIGHT? BECAUSE IT'S JUST SO DIFFICULT, THE CHALLENGES  
4 THAT WE CONFRONT HERE IN THE COUNTY. BUT, NONETHELESS, HE'S  
5 TAKEN THIS JOB AND I HAVE TREMENDOUS RESPECT FOR HIM AND  
6 SUPPORT FOR HIS EFFORTS BUT I DO HAVE TO SAY THAT I AM HERE TO  
7 DISAGREE WITH THE PROPOSAL TO SUPPORT THE PROPOSAL OF MS.  
8 BURKE AND LET ME SUGGEST TO YOU THAT-- I WOULD BEGIN BY SAYING  
9 WHAT I'VE SAID BEFORE WHEN I STOOD BEFORE YOU, IS THAT, GIVEN  
10 THE CRITICAL NATURE OF THIS DECISION AND GIVEN THE, AS YOU  
11 SUGGEST, THE NEED TO HAVE ALL THE FACTS AND THE AWARENESS OF  
12 WHAT THE CONSEQUENCES ARE OF THIS DECISION, GIVEN THE COMPACT  
13 THAT WE'VE MADE WITH OUR COMMUNITY, THOSE WHO VOTED FOR PROP  
14 B, THE 73% OF OUR COMMUNITY WHO SAID, YOU KNOW WHAT, TAX  
15 OURSELVES SO THAT WE DO HAVE, IN PLACE, A TRAUMA NETWORK, AN  
16 EMERGENCY NETWORK. GIVEN THAT WE ARE NOW IN A COMPACT WITH  
17 THEM, I THINK THAT WE'RE COMPELLED, AS I WOULD ALWAYS SAY, A  
18 GOOD DECISION, THAT I WOULD SUGGEST THAT WE LOOK AT PERHAPS A  
19 MORATORIUM, THAT WE TAKE A TIME PERIOD AND SAY, LET'S STEP  
20 BACK. WE'VE COME TO THE EDGE. WE'VE GOTTEN THE ATTENTION. WE  
21 HAVE THE CRITICAL MASS. WE HAVE EVERYBODY HERE. LET'S STEP  
22 BACK AND REALLY EVALUATE THIS AGAIN. LET'S NOT MOVE FORWARD.  
23 WE'RE NOT COMPELLED. THERE'S NOT AN URGENT NEED WITH RESPECT  
24 TO FINANCES. WE'RE NOT DOING THIS, WE'VE HEARD, BECAUSE OF A  
25 FINANCIAL SITUATION. WE'RE DOING IT BECAUSE WE'RE REALLY



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1 CONCERNED ABOUT THE FUNCTION AND CAPACITY OF MARTIN LUTHER  
2 KING HOSPITAL, AN IMPERFECT HOSPITAL IN AN IMPERFECT WORLD,  
3 THOUGH. AND SO WE HAVE TO ALWAYS KEEP THINGS WITHIN THEIR  
4 APPROPRIATE CONTEXT. AND THEN LET'S SEE IF-- WITH STEPPING  
5 BACK IN A TIME PERIOD, A MORATORIUM AND THE TYPE OF SUPPORT WE  
6 DIDN'T HAVE THE LAST TIME I WAS HERE IN FRONT OF YOU IN 1995,  
7 WE DIDN'T HAVE A GOVERNOR FROM LOS ANGELES WHO WAS INTERESTED  
8 IN THIS ISSUE. WE DIDN'T HAVE A SPEAKER WHO GAVE YOU THE DUE  
9 RESPECT THAT YOU DESERVED WHEN YOU WENT TO THE CAPITAL AND  
10 TODAY WE HAVE A SPEAKER SITTING HERE IN FRONT OF YOU WHO SAID,  
11 "I'M WILLING TO MARSHAL THE INTELLECTUAL AND FISCAL AND  
12 POLITICAL RESOURCES OF THE STATE TO HELP ADDRESS THIS  
13 PROBLEM." WE DIDN'T HAVE THAT SITUATION IN 1995. [  
14 INTERJECTIONS ]

15

16 **SUP. MOLINA:** FIVE YEARS AGO. JUST A LITTLE CORRECTION.

17

18 **SENATOR GILBERT CEDILLO:** I'M TALKING ABOUT 1995. WHEN I WAS  
19 HERE WITH LOCAL 660 S.E.I.U. [ WHISTLES AND APPLAUSE ]

20

21 **SENATOR GILBERT CEDILLO:** WE DIDN'T HAVE THOSE RESOURCES THAT  
22 WE HAVE TODAY. A SPEAKER FROM LOS ANGELES SITTING IN FRONT OF  
23 YOU SAYING WE WILL MARSHAL THE POLITICAL, THE FISCAL AND THE  
24 HUMAN CAPITAL TO SOLVE THIS PROBLEM. SO THE CIRCUMSTANCES HAVE  
25 CHANGED DRAMATICALLY. WE DIDN'T SEE ALL THE LEGISLATORS



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1 SITTING UP HERE WHEN WE WERE TRYING TO SAVE THE HEALTHCARE  
2 SYSTEM IN 1995. AND GUESS WHAT? THERE WERE MANY PEOPLE WHO  
3 SAID, "WE HAVE TO SHUT IT DOWN." SUPERVISOR ANTONOVICH, YOU  
4 REMEMBER THE PEOPLE WHO SAID, "WE HAVE TO SHUT DOWN HIGH  
5 DESERT," RIGHT?

6

7 **SUP. ANTONOVICH:** WE DID.

8

9 **SENATOR GILBERT CEDILLO:** OLIVE VIEW, WE HAVE TO SHUT DOWN BIG  
10 G, WE HAVE TO SHUT DOWN M.L.K., WE HAVE TO SHUT DOWN HARBOR  
11 AND ALWAYS WE SAID, "YOU KNOW WHAT? THAT IS THE LAST CHOICE,  
12 THAT'S THE LAST OPTION. WE CAN'T SURRENDER, WE CAN'T GIVE UP,  
13 WE CAN'T QUIT BECAUSE THIS IS ESSENTIAL, THIS IS THE SAFETY  
14 NET." AND SO A PROPOSAL TO CUT A HOLE IN THE SAFETY NET IS A  
15 PROPOSAL AND A PRECEDENT THAT IS TOO DANGEROUS FOR THOSE WHO  
16 RELY ON THAT. WE CAN'T LET ANYONE SLIP THROUGH. THAT IS TOO  
17 DANGEROUS. AND SO PEOPLE SAY, WELL, YOU KNOW, GIL, THE  
18 HOSPITALS, WE HAVE PROBLEMS. WELL, LET'S FOCUS ON THOSE  
19 PROBLEMS. WELL, WE HAVE TOO MANY TEMPORARY NURSES. WELL, THEN,  
20 LET'S MAKE THEM PERMANENT! THAT'S EASY. [ APPLAUSE ]

21

22 **SENATOR GILBERT CEDILLO:** THE SOLUTION TO TOO MANY TEMPORARY  
23 NURSES IS TO HAVE TOO MANY PERMANENT NURSES. THAT'S THE  
24 SOLUTION. [ INTERJECTIONS ]

25



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1   **SENATOR GILBERT CEDILLO:** I MEAN, I'M JUST NOT AS SMART AS THE  
2   REST OF YOU UP HERE. I MEAN, I JUST-- TO ME, IT'S PRETTY  
3   SIMPLE. [ LAUGHTER AND APPLAUSE ]

4

5   **SENATOR GILBERT CEDILLO:** THE SOLUTION TO A NURSING SHORTAGE IS  
6   TO HIRE MORE NURSES AND TO DO MORE TRAINING AND TO DO MORE  
7   INVESTMENT AND THEN TO THINK ABOUT, WELL, HOW DO WE RESTORE  
8   OUTPATIENT IN A SCENARIO SO THAT WE DON'T HAVE EVERYBODY  
9   RACING TO THE EMERGENCY ROOM? AND THEN HOW DO WE BUILD AN  
10   INFRASTRUCTURE OF PRIMARY CARE DELIVERY? AND SO LET'S TAKE  
11   THIS MOMENT OF CHALLENGE AND CRISIS AND MOVE TO COLLABORATION  
12   AND COOPERATION, BECAUSE THAT IS THE OPPORTUNITY THAT  
13   CONFRONTS US NOW. I'VE NEVER SEEN THE TYPE OF RESOURCES HERE  
14   AND WE CAN BRING THE UNIONS, WE CAN BRING THE CLERGY, WE CAN  
15   BRING THE CHAMBER, WE CAN BRING THE POLITICAL LEADERSHIP AND  
16   STEP BACK. AS WE WOULD SAY IN THE CAPITOL, THIS IS A DISTRICT  
17   BILL, IN MANY RESPECTS, FOR SUPERVISOR BURKE. STEP BACK, GIVE  
18   HER THE DUE RESPECT AS THE REPRESENTATIVE OF HER DISTRICT TO  
19   SAY, LET'S TAKE THE TIME. WHAT DO WE HAVE TO LOSE TO TAKE THE  
20   TIME TO EVALUATE AND BE PRUDENT IN OUR DECISION? SUPERVISOR  
21   MOLINA, YOU'RE ABSOLUTELY RIGHT. WE HAVE TO DEAL WITH THE  
22   FACTS BUT THE FACTS IS, IS THAT HISTORY TELLS US THAT, WHEN  
23   THERE'S A WILL, THERE'S A WAY. [ APPLAUSE ]

24



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1 **SENATOR GILBERT CEDILLO:** HISTORY TELLS US THAT, WHEN WE COMMIT  
2 OURSELVES TO SAVING THESE CRITICAL RESOURCES, THAT WE HAVE  
3 ALWAYS FOUND A WAY AND THAT'S A FACT. THAT'S A HISTORICAL FACT  
4 THAT WE SHOULD PAY ATTENTION TO. AND SO PLEASE LET ME  
5 REITERATE MY COMMITMENT TO YOU AND TO ALL OF YOU. LET ME SAY  
6 HOW PROUD I AM TO RETURN WITH AN OPPORTUNITY TO COMMIT MYSELF  
7 TO DO ALL THAT WE CAN IN THE CAPITAL. FOR EXAMPLE, I JUST WANT  
8 TO SAY THIS BECAUSE PEOPLE DON'T KNOW, WE DIDN'T GET THE TYPE  
9 OF RESOURCES WE WANTED BUT YOUR SENATOR WROTE A BILL THAT  
10 BROUGHT IN \$1.5 BILLION TO THE STATE COFFERS SO THAT WE  
11 WOULDN'T HAVE TO HAVE THESE TYPES OF CUTS OR DISCUSSIONS, SO  
12 THAT WE CAN HAVE THE TYPES OF RESOURCES THAT WE NEED TO MAKE  
13 SURE THAT EVERY MEMBER OF OUR COMMUNITY IS TREATED WITH THE  
14 DIGNITY AND RESPECT THAT THEY DESERVE. COUNT ON ME. [ APPLAUSE  
15 ]

16

17 **SUP. MOLINA:** SENATOR CEDILLO, LET ME REMIND YOU, ONE OTHER  
18 CLICHE, LEADERSHIP STARTS AT HOME. [ INTERJECTIONS ]

19

20 **SUP. MOLINA:** SENATOR ALARCON?

21

22 **SENATOR RICHARD ALARCON:** SUPERVISORS, IT IS... [ INTERJECTIONS  
23 ]

24

25 **SENATOR RICHARD ALARCON:** IT'S NOT WORKING?





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1

2 **SUP. MOLINA:** YOU GET YOUR VERY OWN MIKE, SENATOR.

3

4 **SENATOR RICHARD ALARCON:** SUPERVISORS, I FELT IT IMPORTANT FOR  
5 THERE TO BE BROAD REPRESENTATION OF THE LEGISLATIVE  
6 REPRESENTATIVES FROM LOS ANGELES HERE TODAY. I REPRESENT, AS  
7 YOU KNOW, A DISTRICT THAT ENCOMPASSES ABOUT 60% OF THE SAN  
8 FERNANDO VALLEY, ABOUT 1.8 MILLION PEOPLE IN TOTAL IN THE SAN  
9 FERNANDO VALLEY, AND THEY DO NOT HAVE A TRAUMA CENTER. AND I  
10 SHARE THE TRAUMA THAT HERB WESSON SHARED WITH YOU. AS MANY OF  
11 YOU KNOW, MY SON WAS KILLED IN A CAR ACCIDENT AND I CAN'T SAY  
12 FOR CERTAIN THAT HE WOULD HAVE SURVIVED IF HE HAD NOT BEEN  
13 FLOWN IN A HELICOPTER TO CHILDREN'S HOSPITAL, IF HE HAD A  
14 CLOSER TRAUMA CENTER THAT HE COULD HAVE BEEN TO AND I CHOOSE  
15 TO BELIEVE THAT HE DIDN'T HAVE A CHANCE AND CHILDREN'S  
16 HOSPITAL WAS OUTSTANDING. BUT I WONDER HOW MANY PARENTS WOULD  
17 SUFFER THE SAME CONSEQUENCES UNDER THIS DECISION. IT'S HARD  
18 FOR ME TO SEPARATE MY ROLE AS SENATOR AND LOOKING AT ALL THE  
19 PRAGMATIC ISSUES FROM THE REALITY OF HUMAN LOSS OF LIFE WHEN,  
20 IN FACT, I DID GET THAT PHONE CALL THAT HERB WESSON INDICATED.  
21 IN FACT, THEN COUNCIL MEMBER MOLINA WAS-- I WORKED FOR YOU IN  
22 THE SENSE THAT I WORKED FOR THE CITY OF LOS ANGELES. AND SO WE  
23 CANNOT GIVE UP ON THE NOTION THAT WE ARE A HUMANITY, THAT WE  
24 ARE, IN FACT, DRIVEN MORE BY OUR HUMANITY THAN BY OUR FISCAL  
25 BOTTOM LINE, THAT WE, IN FACT, CAN RISE ABOVE THE ISSUES OF



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1 THE DAY WITH REGARD TO BUDGETING AND ADMINISTRATION AND RISE  
2 TO A NEW LEVEL OF UNDERSTANDING. YOU HAVE CERTAINLY SENT A  
3 LOUD AND IMPACTFUL MESSAGE THAT HAS BEEN HEARD THROUGHOUT NOT  
4 JUST L.A. COUNTY BUT THROUGHOUT CALIFORNIA AND THAT IS AN  
5 IMPORTANT MESSAGE AND I GRANT YOU THAT AND I APPLAUD YOU THAT.  
6 YOU'VE BITTEN THE BULLET AND SAID, "WE MAY SHUT THIS CENTER  
7 DOWN." BUT NOW THAT YOU HAVE CAUSED A REACTION, HEED THAT  
8 REACTION, EMBRACE THAT REACTION, TAKE THE WILL OF THE PEOPLE.  
9 NOW THAT WE HAVE COME TOGETHER AS A COMMUNITY, LET'S EMBRACE  
10 THIS INTO ENERGY AND LET'S SAY THAT WE WILL NOT FALL VICTIM TO  
11 THE BOTTOM LINE, THAT WE, IN FACT, WILL CREATE A SYSTEM THAT  
12 PROVIDES SERVICES AND THAT HEALS WOUNDS, NOT CREATES WOUNDS,  
13 THAT GIVES LIFE WHERE LIFE WILL BE LOST. WE CAN DO THAT IF WE  
14 COME TOGETHER. AND SO I JOIN WITH MY COLLEAGUES, RECOGNIZING  
15 THAT NOT ONE OF US WOULD TRADE PLACES WITH YOU AT THIS  
16 PARTICULAR MOMENT BECAUSE WE RECOGNIZE HOW DIFFICULT THIS  
17 CHALLENGE IS. BUT WE ASK THAT YOU GIVE THE ALTERNATIVE A  
18 CHANCE. YES, LET'S CONDUCT THE BEILENSEN HEARINGS. LET'S MOVE  
19 FORWARD WITH THAT PROCESS SO THAT WE CAN ALL HAVE A BETTER  
20 UNDERSTANDING OF WHAT OUR CHALLENGES ARE. BUT LET'S NOT PUT  
21 THE CART BEFORE THE HORSE. LET'S NOT GIVE UP ON THAT PROCESS  
22 BEFORE WE GIVE IT A CHANCE TO SHED SOME LIGHT ON SOME POSSIBLY  
23 NEW OPPORTUNITY TO BRING THIS STATE TOGETHER, TO BRING THIS  
24 COUNTY TOGETHER, TO FIND NEW RESOURCES WHERE THERE WERE NONE.  
25 I BELIEVE IN YOU BECAUSE YOU HAVE SAVED THIS SYSTEM BEFORE. I



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1 BELIEVE IT IS TIME FOR YOU TO SAVE IT AGAIN. BUT THIS TIME, WE  
2 ARE WITH YOU TO HELP YOU IN THAT ENDEAVOR. I RECOGNIZE THAT WE  
3 HAVE NOT ALWAYS BEEN ABLE TO DELIVER TO YOU AND I RECOGNIZE  
4 THAT, IF IT WERE AMONGST THE MAJORITY OF US HERE, WE WOULD  
5 CERTAINLY TAX THE WEALTHY TO COVER THE LACK OF FUNDS IN SO  
6 MANY DIFFERENT RESPECTS. WE WOULD CERTAINLY CREATE  
7 OPPORTUNITIES TO INCREASE YOUR BUDGETS IF WE COULD BUT, GIVEN  
8 THE SCENARIO THAT WE'RE IN, WE NEVERTHELESS COMMIT THAT WE  
9 WANT TO WORK WITH YOU MOVING FORWARD, NOT JUST FROM SOUTH  
10 CENTRAL L.A. THIS IS NOT ABOUT SOUTH CENTRAL L.A. IT IS ABOUT  
11 OUR HUMANITY. AND SO I PLEDGE TO WORK WITH YOU TO SALVE THIS  
12 SOLUTION. I URGE YOU TO NOT VOTE FOR THE CLOSURE OF THE TRAUMA  
13 CENTER. I URGE YOU TO SUPPORT THE MOTION BY SUPERVISOR  
14 BRATHWAITE-BURKE AND WE ALSO PLEDGE, AS A GROUP, TO WORK WITH  
15 YOU TO SOLVE THIS CRISIS TO THE EXTENT THAT WE CAN AND TO KEEP  
16 THE TRAUMA CENTER OPEN. WE RECOGNIZE THAT MANAGEMENT IN  
17 HEALTHCARE IS ONE OF THE MOST DIFFICULT CHALLENGES FACING OUR  
18 SOCIETY AND GIL AND I DID WORK ON A PIECE OF LEGISLATION THAT  
19 GENERATED NEW REVENUE THAT MIGHT PROVIDE OPPORTUNITIES TO  
20 AVOID TRAUMATIC CARE NEEDS. WE ALSO RECOGNIZE THAT THERE ARE A  
21 COUPLE OF BALLOT MEASURES THAT WILL GREATLY IMPACT OUR MEDICAL  
22 CARE SYSTEM AND PERHAPS PROVIDE FOR OPPORTUNITIES FOR US TO  
23 FIND MONEY. LET'S LISTEN TO THE VOTERS IN THIS ELECTION BEFORE  
24 WE MAKE A FIRM DECISION ON THE TRAUMA CENTER AT MARTIN LUTHER  
25 KING. AND SO I SIMPLY WANTED TO BE HERE TO EXPRESS MY SUPPORT



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1 AND I BELIEVE THE SAN FERNANDO VALLEY'S SUPPORT FOR THE TRAUMA  
2 CENTER AT MARTIN LUTHER KING. WE RECOGNIZE THAT PROBLEMS HAVE  
3 TO BE ADDRESSED AND THAT WE MUST DO MUCH BETTER IN TERMS OF  
4 THE QUALITY OF CARE AT MARTIN LUTHER KING BUT WE STAND WITH  
5 YOU IN THIS FIGHT TO IMPROVE OUR HEALTHCARE SYSTEM.

6

7 **SUP. MOLINA:** THANK YOU. SENATORS, I EXTEND SAME GRATITUDE AND  
8 APPRECIATION FOR JOINING US THAT I DID WITH THE ASSEMBLY  
9 MEMBERS. WE HOPE THAT YOU CAN JOIN WITH US ON A BASELINE OF  
10 INFORMATION AND FACTS. I WISH THIS WERE JUST A MONEY ISSUE,  
11 MAYBE IT COULD BE EVEN EASIER TO SOLVE BUT IT'S A MUCH MORE  
12 COMPLEX DILEMMA THAN THAT BUT WE WELCOME YOUR PARTICIPATION  
13 HERE. IN THE BEILENSON HEARINGS, YOU WILL HAVE AN OPPORTUNITY  
14 THAT MAYBE THE SENATE HAS COME UP WITH SOME CREATIVE AND  
15 FASHIONABLE WAY THAT WE COULD DO THAT BUT, RIGHT NOW, IT IS  
16 TRULY A CRISIS IN THE MANAGEMENT AND WE ARE TRYING DESPERATELY  
17 TO SAVE THE HOSPITAL. BUT WE REALLY WELCOME YOUR INPUT AND WE  
18 APPRECIATE YOU BEING HERE.

19

20 **SUP. ANTONOVICH:** MADAM CHAIRMAN? SAN FERNANDO VALLEY DOES HAVE  
21 TRAUMA AT HOLY CROSS AND AT NORTHRIDGE.

22

23 **SENATOR RICHARD ALARCON:** I BELIEVE IT HAS EMERGENCY CARE.

24

25 **SUP. ANTONOVICH:** NO, THEY HAVE TRAUMA. THEY HAVE TRAUMA 2.



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1

2 **SENATOR RICHARD ALARCON:** I WAS SPEAKING OF THE COUNTY SYSTEM.  
3 I APOLOGIZE.

4

5 **SUP. ANTONOVICH:** WELL, THERE ISN'T A COUNTY HOSPITAL,  
6 EXCLUDING OLIVE VIEW, WHICH HAS EMERGENCY.

7

8 **SENATOR RICHARD ALARCON:** RIGHT.

9

10 **SUP. ANTONOVICH:** BUT THE PROBLEMS THAT WE HAVE HERE, AS  
11 EVERYONE KNOWS, THERE'S BEEN SERIOUS PROBLEMS WITH  
12 ACCREDITATION. THAT ACCREDITATION IS BEING MADE BY AN OUTSIDE  
13 AGENCY. THERE'S BEEN SERIOUS PROBLEMS WITH MANAGEMENT, WITH  
14 DIRECTION, THERE'S WITH BEEN TOO MANY ISSUES DEALING WITH  
15 POLITICS INSTEAD OF SOUND OPERATIONS OF A HOSPITAL THAT HAS  
16 INTERFERED WITH THE QUALITY OF THE TREATMENT. WE ARE PROVIDING  
17 SECOND CARE TREATMENT TO PEOPLE WHO DESERVE FIRST CARE  
18 QUALITY. LAW ENFORCEMENT OFFICERS WHO ARE BEING SHOT ARE ASKED  
19 NOT TO BE TAKEN TO M.L.K., THEY WANT TO GO TO ANOTHER  
20 FACILITY. IT'S A SERIOUS PROBLEM AND THE FACT THAT THIS IS AN  
21 EFFORT THAT WE ARE REFORMING THE MEDICAL SCHOOL, THEY ARE  
22 DOWNSIZING IT, BRINGING IN NEW OUTSIDE DIRECTORS, HAVING A  
23 CLOSER RELATIONSHIP WITH U.C.L.A. AND U.S.C.'S MEDICAL SCHOOL  
24 SO THAT THEY WILL HAVE QUALITY AND STANDARDS, WILL HELP THE  
25 PATIENT. THE ISSUE DEALING WITH REMOVING THE TRAUMA SYSTEM AT



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1 THIS TIME ALLOWS THE HOSPITAL TO GET FOCUSED AND REENERGIZED.  
2 IT WILL ENSURE THAT EMERGENCY ROOM OPERATIONS WILL CONTINUE TO  
3 EXIST AND THE HOSPITAL, WITH OUTSIDE MANAGEMENT, WILL COME IN  
4 TO PROVIDE A GREATER OPPORTUNITY FOR THE PEOPLE WHO WORK THERE  
5 TO BE ABLE TO WORK IN AN ENVIRONMENT WHERE MORALE IS HIGH AND  
6 THE PATIENTS' CARES ARE BEING MET. THOSE ARE THE ACTIONS THAT  
7 ARE BEING TAKEN AND IT PREDATES A LOT OF THESE ACTIONS. WE'VE  
8 HAD THESE REPORTS IN THE PAST BUT, TODAY, WE NOW HAVE A UNITED  
9 EFFORT TO MOVE FORWARD TO CORRECT THEM. THE LEGISLATURE HAS  
10 KNOWN ABOUT MANY OF THESE PROBLEMS IN THE PAST. IT HAS NOT  
11 BEEN A SECRET. THE DEPARTMENT OF HEALTH HAS FAILED IN THE PAST  
12 TO TAKE ACTION. TODAY, THEY ARE TAKING ACTION AND PROVIDING  
13 LEADERSHIP AND, BY MOVING FORWARD AND WORKING TOGETHER WITH  
14 THE COMMUNITY, WE WILL HAVE QUALITY CARE THROUGHOUT THE ENTIRE  
15 COUNTY AND MARTIN LUTHER KING HOSPITAL WILL BE ABLE TO PROVIDE  
16 THAT SERVICE THAT WE WANT IT TO PROVIDE.

17

18 **SENATOR RICHARD ALARCON:** I UNDERSTAND THE PRAGMATIC ARGUMENTS  
19 BUT, AS A FATHER, I CAN'T, AND PERHAPS AT THE RISK OF SOUNDING  
20 IRRATIONAL, I CAN'T SEPARATE MYSELF FROM KNOWING THAT MOTHERS  
21 WILL NOT BE ABLE TO UNDERSTAND WHY THEIR CHILD DIED. [ NULL ]  
22 [ ENTHUSIASTIC CHEERS AND APPLAUSE ]

23

24 **SUP. MOLINA:** AGAIN. PLEASE! YOU ARE WELCOME-- PLEASE. YOU ARE  
25 WELCOME TO HOLD UP YOUR SIGNS BUT, PLEASE, NO APPLAUSE.





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1

2 **SUP. ANTONOVICH:** AND THAT'S WHY WE WANT TO HAVE COMPETENT  
3 STAFF PROVIDING MEDICAL SERVICE SO THAT CHILDREN WON'T DIE AND  
4 THE COUNTY WILL STOP PAYING OUT THESE OUTRAGEOUS LAWSUITS THAT  
5 WE HAVE. [ INTERJECTIONS AND BOOING ]

6

7 **SENATOR RICHARD ALARCON:** I AGREE WITH YOU THERE.

8

9 **SUP. MOLINA:** AGAIN, COULD THE DEPUTIES JOIN ME IN ESCORTING  
10 SOME OF THOSE INDIVIDUALS THAT DON'T SEEM TO UNDERSTAND OUT,  
11 PLEASE? THANK YOU. MR. ANTONOVICH. DID YOU WANT TO RESPOND,  
12 SENATOR CEDILLO. PLEASE.

13

14 **SENATOR GILBERT CEDILLO:** IT'S JUST THAT, YOU KNOW, SUPERVISOR,  
15 WE... [ APPLAUSE ]

16

17 **SENATOR GILBERT CEDILLO:** ...THIS IS NOT AN ISSUE OVER OUR  
18 SENTIMENT AND WE SHARE YOUR CONCERN. THE PROBLEMS WITH THE  
19 HOSPITAL ARE IN EVIDENCE BUT THESE ARE STRICTLY POLICY  
20 CHOICES, STRATEGY CHOICES, STRATEGIC CHOICES THAT WE'RE  
21 MAKING. AND WHILE I AGREE WITH YOU THAT THOSE PROBLEMS, THE  
22 POLITIZATION OF MANAGEMENT, ET CETERA, AS YOU DELINEATED THEM,  
23 REQUIRE A RESPONSE, WE DO NOT AGREE THAT THIS RESPONSE IS THE  
24 APPROPRIATE RESPONSE FOR THAT, THAT THAT RESPONSE IS THE  
25 RESOLUTION AND SO I SHARE YOUR CONCERN, PARTICULARLY OF THE



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1 MAGNITUDE OF THE PROBLEM THAT EXISTS AND THERE IS THIS-- THAT  
2 OFFICERS WOULD SUGGEST THAT THAT'S PROBLEMATIC FOR THEM IS  
3 REALLY A VERY HARSH AND CHALLENGING PROBLEM FOR THE LAW  
4 ENFORCEMENT COMMUNITY AND IT'S ONE THAT MUST BE ADDRESSED. I  
5 JUST DON'T SEE THAT THERE'S A NEXUS IN TERMS OF CLOSING TRAUMA  
6 AS A RESOLUTION TO THESE SERIES OF PROBLEMS.

7

8 **SUP. ANTONOVICH:** I KNOW, BUT, YOU KNOW, YOU HAVE MEDICAL  
9 INSTRUMENTS LEFT IN SURGERIES AFTER THE SURGERY IS  
10 PERFORMED... [ INTERJECTIONS ]

11

12 **SUP. ANTONOVICH:** ...KIND OF-- YOU LOSE CONFIDENCE SO THAT'S  
13 WHAT WE'RE TALKING ABOUT, YOU KNOW?

14

15 **SENATOR GILBERT CEDILLO:** THANK YOU. [ INTERJECTIONS ]

16

17 **SUP. MOLINA:** YOU KNOW, AGAIN, THESE ARE FACTS THAT ARE BEING  
18 PRESENTED HERE. WE'RE NOT MAKING THIS UP! [ INTERJECTIONS ]

19

20 **SUP. MOLINA:** AGAIN, I WANT YOU TO ALLOW US... [ INTERJECTIONS  
21 ]

22

23 **SUP. MOLINA:** ...I WANT YOU TO ALLOW US TO CONDUCT THE HEARING,  
24 PLEASE! [ INTERJECTIONS ]

25



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1    **SUP. MOLINA:** YOU WILL HAVE AN OPPORTUNITY AFTER THE ELECTED  
2    OFFICIALS HAVE SPOKEN AND WE WILL PAY YOU THE SAME RESPECT  
3    THAT WE'RE TRYING TO DO BUT THERE ARE MANY, MANY SPEAKERS, SO  
4    PLEASE! I APOLOGIZE, SENATOR.

5

6    **SENATOR GILBERT CEDILLO:** SUPERVISOR, THANK YOU AND, JUST,  
7    AGAIN, LET ME REITERATE OUR COMMITMENT TO WORK WITH YOU AND  
8    ALL THE SUPERVISORS.

9

10   **SUP. MOLINA:** THANK YOU. WE LOOK FORWARD TO IT. NEXT I WANT TO  
11   CALL ON COUNCILMAN BERNARD PARKS, COUNCILWOMAN JANICE HAHN,  
12   COUNCILMAN NATE HOLDEN AND COUNCILWOMAN-- NO, I'M SORRY,  
13   COUNCILMAN ISADORE HALL, PLEASE. [ INTERJECTIONS ]

14

15   **SUP. MOLINA:** I KNOW YOU HAVE MUCH TO SHARE WITH US BUT WE HOPE  
16   THAT YOU YOU COULD BE AS BRIEF AS POSSIBLE. WE HAVE ABOUT 65  
17   MORE SPEAKERS. IS COUNCILMAN PARKS NOT HERE?

18

19   **COUNCIL MEMBER RICHARDSON:** NO BUT I'D LIKE TO SPEAK ON HIS  
20   BEHALF.

21

22   **SUP. MOLINA:** ALL RIGHT. WHY DON'T WE BEGIN WITH COUNCILWOMAN  
23   JANICE HAHN, PLEASE.

24



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1    **COUNCILWOMAN JANICE HAHN:** THANK YOU, CHAIRMAN MOLINA,  
2    SUPERVISORS. I'M HERE TODAY TO SUPPORT SUPERVISOR BURKE'S CALL  
3    THAT DELAY YOUR ACTION TODAY ON VOTING TO CLOSE THE TRAUMA  
4    CENTER AT MARTIN LUTHER KING HOSPITAL. YOU KNOW THE FACTS THAT  
5    HAVE BEEN PRESENTED TO YOU BUT I WOULD AGREE WITH SUPERVISOR  
6    BURKE, AFTER HAVING READ WHAT SHE SAID IN THE PAPER TODAY,  
7    THAT SHE FELT LIKE THE DECISION WAS MADE HASTILY WITHOUT ALL  
8    THE IMPACTS OF THIS DECISION HAVING BEEN ASSESSED. THE TIME IT  
9    WOULD TAKE PATIENTS TO TRAVEL TO OTHER HOSPITALS, THE IMPACT  
10    THAT WOULD HAVE ON PARAMEDICS, FIREFIGHTERS AND THAT'S WHAT  
11    I'M HERE TO SAY TODAY. I THINK YOU HAVE NOT HEARD ALL THE  
12    FACTS. I THINK YOU HAVE NOT USED ALL THE RESOURCES AVAILABLE  
13    TO YOU TO MAKE THIS DECISION. I FEEL LIKE AS-- WHICH THE SHOW  
14    TODAY FROM STATE OFFICIALS RECENTLY, FEDERAL OFFICIALS HAVE  
15    COME TO LOS ANGELES TO PLEDGE THEIR SUPPORT. CONGRESSWOMAN  
16    JUANITA MILLINER MCDONALD, CONGRESSWOMAN DIANE WATSON PLEDGED  
17    TO HAVE THE INSPECTOR GENERAL COME IN AND LOOK AT THE  
18    SITUATION AND MAKE RECOMMENDATIONS. THEY PLEDGED TO HAVE TOMMY  
19    THOMPSON COME IN WITH FEDERAL RESOURCES TO TAKE A LOOK AT THIS  
20    AND ALL WE'RE ASKING YOU IS TO LOOK AGAIN AT ALL THE RESOURCES  
21    THAT YOU HAVE NOT USED SO FAR AND, WITH ALL DUE RESPECT, YOU  
22    HAVE LISTENED TO DR. GARTHWAITE, FRED LEAF AND THAT HAS BEEN  
23    THE EXTENT OF THE FACTS THAT HAVE BEEN PLACED BEFORE YOU. IT'S  
24    CLEAR THERE ARE PROBLEMS AT THE HOSPITAL. I SAT THERE  
25    YESTERDAY AT ASSEMBLYMAN DYMALLY'S HEARING TO HEAR THE MEDICAL



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1 DIRECTOR OF THE HOSPITAL NOT EVEN KNOW HOW MANY NURSES THAT HE  
2 HAD... [ INTERJECTIONS ]

3

4 **COUNCILWOMAN JANICE HAHN:** ...AT THAT HOSPITAL. YOU KNOW,  
5 THAT'S EMBARRASSING. AND I THINK WHAT YOU'VE ALL ADMITTED  
6 TODAY IS EMBARRASSING FOR ALL OF US. YOU'VE ADMITTED THAT  
7 THERE HAS BEEN INFERIOR CARE AT THAT HOSPITAL. YOU'VE ADMITTED  
8 THAT THERE HAS BEEN A FAILURE BY YOUR OWN DEPARTMENT OF HEALTH  
9 SERVICES TO TAKE ACTION. YOU'VE ADMITTED THAT NOW YOU'RE AT  
10 THE POINT WHERE THEY'VE PUT YOU BETWEEN A ROCK AND A HARD  
11 PLACE. GARTHWAITE HAS TOLD YOU THAT YOU MUST TAKE DRASTIC  
12 ACTION AND THAT THE ONLY ACTION AVAILABLE TO YOU IS TO CLOSE  
13 THE TRAUMA CENTER. WE'RE ASKING YOU, AND IT'S FRUSTRATING  
14 BECAUSE WE FEEL LIKE YOUR MINDS HAVE BEEN MADE UP AND IT'S  
15 FRUSTRATING TO BE HERE TODAY AND FEEL LIKE YOU THINK THAT'S  
16 YOUR ONLY OPTION. WE WANT YOU TO ASK FOR ANOTHER OPTION. WE  
17 WANT YOU TO PUT THE TRAUMA CENTER OFF THE TABLE BECAUSE,  
18 SUPERVISORS, THAT HAS TOO GREAT OF AN IMPACT OUTSIDE OF KING  
19 DREW. WE HAD OUR FIREFIGHTERS, OUR PARAMEDICS TESTIFIED BEFORE  
20 THE CITY COUNCIL LAST WEEK SAYING THAT WOULD IMPAIR THEIR  
21 ABILITY TO RESPOND TO EMERGENCIES. AS YOU KNOW, A PARAMEDIC  
22 CANNOT RELEASE A PATIENT UNTIL IT HAS BEEN RECEIVED BY THE  
23 ATTENDING DOCTOR OR HOSPITAL. WE WILL HAVE OUR PARAMEDICS  
24 LEAVING SOUTH LOS ANGELES AND TRAVELING LONG DISTANCES AND NOT  
25 BEING ABLE TO LEAVE THOSE HOSPITALS UNTIL THOSE PATIENTS ARE



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1    TURNED OVER. THAT WILL PUT OTHER PEOPLE IN SOUTH LOS ANGELES  
2    AND OTHER PLACES OF THE CITY IN DANGER TO RESPOND TO THE 911  
3    CALLS. LET ME JUST TELL YOU WHY I'M NERVOUS. TODAY IN THE L.A.  
4    TIMES, WE HAD JOHN WALLACE SAYING, "THE COUNTY HAS 12 OTHER  
5    TRAUMA UNITS AND OFFICIALS SAID THEY ARE WORKING TO MAKE SURE  
6    AMBULANCE TRAVEL TIMES WOULD NOT BE LONGER IF KING DREW LEFT  
7    THE SYSTEM." QUOTE, "THE CURRENT PLANNING WOULD KEEP IT WITHIN  
8    30 MINUTES," SAID COUNTY HEALTH SPOKESMAN, JOHN WALLACE.

9    "PEOPLE THINK THAT IF YOU ADD TWO OR THREE MINUTES, PEOPLE ARE  
10    GOING TO DIE. THAT'S NOT WHAT THE MEDICAL EXPERTS ARE SAYING."  
11    WELL, I WOULD SAY, REALISTICALLY, YOU KNOW THAT THE TRAVEL  
12    TIME ON THE FREEWAYS IN LOS ANGELES WOULD TAKE A LOT LONGER  
13    THAN FIVE MINUTES, 10 MINUTES, 20 MINUTES. IF YOU'RE COUNTING  
14    ON CALIFORNIA HOSPITAL TO TAKE UP THE SLACK, I HOPE TO GOD  
15    THERE IS NOT A TRAUMA PATIENT ON A NIGHT WHEN THERE'S  
16    SOMETHING AT STAPLES, AT THE MUSIC CENTER, DODGER STADIUM, OR  
17    THE COLISEUM. [ APPLAUSE ]

18

19    **SUP. MOLINA:** AGAIN, PLEASE, THE AUDIENCE. I'M SORRY.

20

21    **COUNCILWOMAN JANICE HAHN:** I'M SAYING, LOOK AT THE  
22    IMPLICATIONS. I STILL BELIEVE THAT THERE IS NO PROBLEM THAT  
23    HAS BEEN IDENTIFIED AT THAT HOSPITAL THAT CANNOT BE FIXED  
24    WHILE THE TRAUMA CENTER REMAINS OPEN. THAT'S ALL WE'RE ASKING  
25    YOU TO DO. [ APPLAUSE ]





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1

2 **SUP. MOLINA:** AGAIN-- THANK YOU, COUNCILWOMAN. I APPRECIATE IT.  
3 NEXT WE HAVE ALSO COUNCIL MEMBER LAURA RICHARDSON FROM LONG  
4 BEACH, IF SHE WOULD JOIN US. COUNCILMAN NATE HOLDEN. PLEASE. [  
5 APPLAUSE ]

6

7 **COUNCILMAN NATE HOLDEN:** THANK YOU, MADAM CHAIR.

8

9 **SUP. MOLINA:** YOU GUYS, WE'RE GOING TO HAVE TO ASK YOU TO LEAVE  
10 AND IT WOULD BE BETTER IF YOU COULD STAY AND LISTEN TO ALL THE  
11 SPEAKERS. THANK YOU.

12

13 **COUNCILMAN NATE HOLDEN:** I THINK YOU'VE HEARD ALL THE MOVING  
14 ARGUMENTS AS TO WHY THE TRAUMA CENTER SHOULD REMAIN OPEN. I  
15 MEAN, I CAN'T SAY ANYTHING MORE THAN WHAT MR.-- SPEAKER WESSON  
16 HAS ALREADY SAID REGARDING HIS TWO SONS. MR. ALARCON WHO SAID  
17 THAT HE COULDN'T GET HIS SON TO A TRAUMA CENTER, SAME WITH  
18 THAT OF KING, WITH THE RESULTS BEING THE SAME FOR HIM AS IT  
19 WAS FOR MR. WESSON. BUT LET ME JUST SAY THAT I HAVE CUT THE  
20 RIBBON TO OPEN UP THIS HOSPITAL, KING HOSPITAL AND I MUST TELL  
21 YOU THAT IT WAS NOT AN EASY ROAD TO GET THERE. IT HAPPENED OUT  
22 OF THE ASHES OF 1965, LET US NOT FORGET, MORE THAN JUST ABOUT  
23 40 YEARS AGO, WHEN THE COMMUNITY WAS MEDICALLY UNDERSERVED.  
24 THE COWEN COMMISSION, WHICH MS. BURKE SERVED ON, CAME UP WITH  
25 THAT RECOMMENDATION THAT NOT ONLY DID IT NEED JOBS BUT THEY



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1 ALSO NEEDED HEALTHCARE. A GENTLEMAN WAS DRIVING HIS WIFE TO  
2 BIG COUNTY GENERAL FROM THE AREA AND HE PUT A WHITE FLAG ON  
3 HIS ANTENNA AND, IN \_\_\_\_\_, THAT INDICATED THERE WAS AN  
4 EMERGENCY. AND, AS HE DROVE ALONG, THE COPS PULLED HIM OVER  
5 AND THE REST IS HISTORY. HE WAS KILLED TRYING TO GET HIS WIFE  
6 TO THE HOSPITAL. HE, IN HIS MIND, FELT IT WAS AN EMERGENCY.  
7 NOW, I KNOW WHAT'S BEEN HAPPENING AT KING. THEY NEVER GAVE  
8 THEM ALL OF THE SUPPORT THEY NEEDED FROM THE VERY BEGINNING. [  
9 INTERJECTIONS ]

10

11 **COUNCILMAN NATE HOLDEN:** PLEASE, PLEASE! IN FACT, IT WAS PUT TO  
12 A VOTE OF THE PEOPLE WHETHER WE HAVE KING OR WHETHER OR NOT WE  
13 HAVE THE CONVENTION CENTER. THE VOTERS VOTED DOWN BOTH OF  
14 THEM. WE WILL NOT REWARD THEM IN SOUTH CENTRAL WITH A  
15 HOSPITAL, WITH ADEQUATE HEALTHCARE AND SO THE JOINT POWERS OF  
16 AUTHORITY WAS APPROVED AT THAT TIME WITH YOERTY AND WITH  
17 SUPERVISOR HAHN IN ORDER TO PROVIDE THE HOSPITAL. THE REST IS  
18 HISTORY. AND THEN WE WENT TO THE STATE OF CALIFORNIA BECAUSE  
19 SOME MEMBERS OF THE LEGISLATURE SAID, "WE WILL NOT PUT THE  
20 MONEY IN THE BUDGET TO PROVIDE FOR THE OPENING OF THAT  
21 HOSPITAL." THERE WAS A GUY NAMED RONALD REAGAN, WHO HAD A GOOD  
22 HEART WHO SAYS, "I WILL VETO THE BUDGET UNLESS YOU PUT THE  
23 MONEY IN FOR KING HOSPITAL AND HELP THE PEOPLE IN THAT AREA."  
24 AND THEN, OF COURSE, THE SAME THING HAPPENED IN WASHINGTON  
25 WITH JOHNSON, PROVIDE THE MONEY. AND WHAT I'M REALLY SAYING IS



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1 THAT, WHERE WE HAVE A COUPLE OF CANDIDATES RUNNING FOR  
2 PRESIDENT, AND I WILL SAY TO YOU THAT THEY'RE BOTH THE SAME,  
3 WE WANT HEALTHCARE FOR THOSE WHO ARE UNDERSERVED, AND EACH ONE  
4 OF THEM WOULD PROVIDE THAT SERVICE. I DON'T THINK THAT THEY  
5 WOULD CLOSE THE HOSPITAL. LET ME SAY ONE OTHER THING.  
6 CALIFORNIA HOSPITAL IS A PRIVATE HOSPITAL. YOU LOSE CONTROL OF  
7 HEALTHCARE WHEN YOU TURN IT OVER TO CALIFORNIA HOSPITAL AS YOU  
8 DID TO DANIEL FRIEDMAN, AS YOU DID TO CENTINELA, AS YOU DID TO  
9 BROCKMAN. YOU KNOW WHAT HAPPENED? WHEN THEY DECIDED IT WAS NO  
10 LONGER PROFITABLE, THEY CLOSED THEIR TRAUMA CENTERS AND THE  
11 PEOPLE WERE MEDICALLY UNDERSERVED. I MUST SAY TO YOU THAT WE  
12 CANNOT DO THAT. THE HOSPITAL HAS BEEN UNDER A LOT OF ATTACKS  
13 BUT I WOULD NOT BE ALIVE TODAY SITTING BEFORE YOU IF IT WERE  
14 NOT FOR A DOCTOR THAT WAS TRAINED AT-- DR. BOWERS, WHO BECAME  
15 THE MEDICAL DIRECTOR AT GOOD SAM WHO OPERATED ON ME, SAVED MY  
16 LIFE. BUT A DOCTOR WHO OPERATED ON TOMMY LE SORTA AT CENTINELA  
17 HOSPITAL, THE DOCTOR, TOP BRAIN SURGEON AT CEDARS-SINAI BUT  
18 YOU HEAR ABOUT PEOPLE WHO SOMETIMES DON'T MAKE IT OUT OF THE  
19 HOSPITAL AND SOME DO BUT YOU NEVER HEAR ABOUT THE HOSPITAL  
20 THAT INFECTED 80 CHILDREN WITH A.I.D.S.-- \_\_\_\_\_  
21 HOSPITAL, IN THIS CITY AND NOBODY SAID A WORD, NEVER GOT IN  
22 THE TIMES, OR ANOTHER HOSPITAL WHERE MY CONSTITUENT, THREE  
23 MONTHS AGO, HAD A BUSTED ANKLE, WENT TO A HOSPITAL, THEY GAVE  
24 HIM THE WRONG MEDICATION AND HE DIED. OR MARGUERITE ARCHIE'S  
25 HUSBAND, WHO WENT TO THE HOSPITAL, AND THEY PUT A CAST ON TOO



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1 TIGHT, GAVE HIM GANGRENE AND HE DIED. YOU NEVER HEARD ABOUT  
2 THOSE THINGS. ONLY THINK YOU LOOK FOR, WHAT CAN YOU DO TO  
3 PRIVATIZE, TO CANNIBALIZE MARTIN LUTHER KING HOSPITAL. AND,  
4 FROM THE VERY BEGINNING, WHEN YOU HAD THE OPHTHALMOLOGY  
5 DEPARTMENT AND KENNY HAHN AND WE ALL HAD TO FIGHT FOR  
6 OPHTHALMOLOGY EQUIPMENT FOR THAT SECTION. THEY NEVER CAME UP  
7 WITH THE EQUIPMENT. EVEN TODAY AND YOU CAN NEVER BE CERTIFIED  
8 AND IT WENT RIGHT DOWN THE LINE. HOW DO WE PUNISH THEM?

9

10 **SUP. MOLINA:** COUNCILMAN, DO YOU WANT TO START SUMMARIZING YOUR  
11 MARKS, PLEASE?

12

13 **COUNCILMAN NATE HOLDEN:** I WILL SUMMARIZE BY SAYING I KNOW EACH  
14 OF YOU AND I'VE HAD THE PLEASURE OF WORKING WITH YOU. I KNOW  
15 MR. ANTONOVICH, HE AND I WORKED ON A PRAYER LEGISLATION IN  
16 SACRAMENTO, WE GOT PUNISHED FOR THAT BUT WE WERE TOGETHER.  
17 HOPE WE'RE TOGETHER ON THIS FOR AND, WHEN WE DIDN'T WANT THAT  
18 JAIL AND WHEN YOU WANTED A 800-BED HOSPITAL, I FOUGHT FOR YOU  
19 BUT IF YOU'RE GOING TO BUILD A 600 AND TAKE 400 WAY  
20 EVENTUALLY, THAT'S NOT SUCH A GOOD IDEA. AND WHAT I'M SAYING  
21 IS THAT WE ALL SERVE THE PUBLIC AND I THINK WE SHOULD KEEP  
22 THEIR INTERESTS FIRST AND WE CANNOT DENY PEOPLE THE RIGHT TO  
23 HAVE HEALTHCARE IN THE MEDICALLY UNDERSERVED AREA ALREADY. I  
24 THANK YOU FOR YOUR CONSIDERATION AND YOUR TIME.

25



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1   **SUP. MOLINA:** THANK YOU VERY MUCH. BEFORE I CALL ON COUNCILMAN  
2   HALL, I'D LIKE TO ASK CHRISTINE GUERRERO, REPRESENTING SENATOR  
3   ROMERO, TO PLEASE JOIN US. COUNCILMAN HALL.

4

5   **COUNCILMAN ISADORE HALL:** YES. THANK YOU SO MUCH FOR THE TIME  
6   TO THE HONORABLE CHAIRPERSON AND TO THE HONORABLE BOARD OF  
7   DIRECTORS, BOARD OF SUPERVISORS. I ALSO WANT TO ECHO THE  
8   COMMENTS OF THE LEGISLATURE, CERTAINLY, THE SENATE AND MY  
9   COLLEAGUES WHO HAVE SPOKE BEFORE ME. AND I JUST WANT TO ASK  
10   AND PLEAD THAT YOU WOULD UPHOLD THE RECOMMENDATION OF  
11   SUPERVISOR BURKE, THAT YOU WOULD DELAY YOUR VOTE ON THE  
12   CLOSURE OF THE MARTIN LUTHER KING, JR., TRAUMA CENTER UNTIL A  
13   STUDY HAS BEEN DONE AND BROUGHT BACK TO YOU AND, AT THAT TIME,  
14   BASED ON THOSE RECOMMENDATIONS AND FACTS, YOU DO SO. BUT I  
15   WANT TO ALSO SAY THIS, THAT I LIVE IN THIS PARTICULAR  
16   COMMUNITY AND I SEE EVERY DAY AND I HEAR EVERY DAY THE SIRENS  
17   AND I HEAR THE GUNSHOTS THAT GO OFF EVERY DAY AND I KNOW OF  
18   THE SERVICES THAT ARE BEING PROVIDED AT THE MARTIN LUTHER  
19   KING, JR., HOSPITAL. AND I DON'T KNOW IF YOU'VE HAD AN  
20   OPPORTUNITY TO WALK DOWN THE STREETS OF INDIVIDUALS AND WATCH  
21   HOW THEY'VE BEEN SHOT AND HOW THEY RUN AND WALK AND DRIVE TO  
22   THAT HOSPITAL TO SEEK TREATMENT. AND I DON'T UNDERSTAND HOW WE  
23   CAN SIT HERE AND BELIEVE THAT WE CAN SAVE LIVES WHEN SOMEONE  
24   HAS TAKEN A BULLET TO A CHEST AND HAVE ONLY THREE MINUTES TO  
25   LIVE, HOW WE CAN HELICOPTER THEM TO ANOTHER HOSPITAL. I DON'T



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1 UNDERSTAND THAT. AND SO WHEN I HEAR PEOPLE SAY THAT THEY'RE  
2 NOT SPEAKING ABOUT MARTIN KING HOSPITAL, THEY'RE SPEAKING  
3 ABOUT ALL OF THE HOSPITALS, I DISAGREE. I'M SPEAKING ABOUT  
4 MARTIN LUTHER KING HOSPITAL TODAY AND I'M SPEAKING ABOUT THE  
5 MANY INDIVIDUALS WHO WILL LOSE THEIR LIVES AS A RESULT OF THIS  
6 CLOSURE. AND I BEG UPON EACH AND EVERY ONE OF YOUR CONSCIOUS  
7 TODAY THAT YOU WOULD DIG DEEP INTO YOUR SOUL, INTO YOUR  
8 CONSCIOUS AND FIND THE LOVE OF GOD THAT PLACED YOU HERE TO BE  
9 ABLE TO SERVE THE CONSTITUENCY OF THE SOUTH LOS ANGELES AREA,  
10 WATTS, WILLOWBROOK, COMPTON, AND SO FORTH AND SO ON. AND I  
11 HEARD SUPERVISOR MOLINA SPEAK ABOUT THE BASELINE FACTS AND I  
12 APPRECIATE FACTS BECAUSE ALL THE DECISIONS THAT WE WORK UPON  
13 AND THAT WE DECIDE TO MOVE UPON ARE BASED UPON FACTS. THOSE  
14 PARTICULAR BASELINE FACTS. BUT LET ME LET YOU KNOW OF A COUPLE  
15 OF OTHER BASELINE FACTS. THE FACT IS, IS THAT, WHEN THOSE  
16 CHILDREN AND THOSE YOUNG PEOPLE AND OLDER AND MIDDLE-AGED  
17 INDIVIDUALS ARE SHOT, WHEN THEY ARE IN NEED OF DESPERATE CARE,  
18 THE BASELINE FACTS IS, IS I DO NOT SEE GLORIA MOLINA, I DON'T  
19 SEE ANYBODY THERE BUT THE LOCAL ELECTED OFFICIALS AND THEIR  
20 PARENTS TEARING DOWN EYES WHEN THE DOCTORS TELL THEM THAT  
21 THEIR CHILDREN ARE DEAD BECAUSE OF TRAUMA. AND THE BASELINE  
22 FACT IS THIS, THAT THE MOMENT WE MOVE TO CLOSE THE MARTIN  
23 LUTHER KING, JR., HOSPITAL, THE BASELINE FACT IS THIS, IS THAT  
24 THERE WILL BE A FLAT LINE, FLAT, BECAUSE ALL OF THOSE  
25 INDIVIDUALS THAT WOULD HAVE OTHERWISE RECEIVED TRAUMA AT





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1 MARTIN KING WILL DIE IN TRANSIT TO ANOTHER AREA. IN CLOSING,  
2 IN CLOSING, LET ME SAY THIS...

3

4 **SUP. MOLINA:** COUNCILMAN, COUNCILMAN, PLEASE, JUST TO REMIND  
5 YOU OF THE FACTS, WE ARE NOT CLOSING KING...

6

7 **COUNCILMAN ISADORE HALL:** THE TRAUMA CENTER! THE TRAUMA CENTER!

8

9 **SUP. MOLINA:** WE ARE...

10

11 **COUNCILMAN ISADORE HALL:** THE TRAUMA CENTER, HONORABLE  
12 COUNCIL...

13

14 **SUP. MOLINA:** THAT'S RIGHT. WE ARE NOT CLOSING THE HOSPITAL.

15

16 **COUNCILMAN ISADORE HALL:** ...THE TRAUMA CENTER. AND LET ME SAY  
17 THIS, AS THE APOSTLE, PAUL, SAID TO MANY, "I BESEECH YOU,  
18 THEREFORE, BRETHREN BY THE MERCIES OF GOD THAT YOU PRESENT  
19 YOUR BODIES A LIVING SACRIFICE, WHOLLY ACCEPTABLE UNTO GOD  
20 WHICH IS YOUR REASONABLE SERVICE AND BE NOT CONFORMED TO THIS  
21 WORLD, TO THE FACTS THAT YOU SO HEARD BUT BEING TRANSFORMED BY  
22 THE RENEWING OF YOUR MIND BASED ON WHAT YOU KNOW IS RIGHT,  
23 THAT YOU MAY PROVE THAT GOOD AND PERFECT WILL OF GOD." THANK  
24 YOU SO MUCH. [ ENTHUSIASTIC CHEERS AND APPLAUSE ]

25



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1    **SUP. MOLINA:** THANK YOU, COUNCILMAN. PLEASE PROCEED. [

2    ENTHUSIASTIC CHEERS AND APPLAUSE ]

3

4    **SUP. MOLINA:** AGAIN, IF YOU WERE TO GIVE YOUR COURTESY, EXTEND

5    YOUR COURTESY TO THE SPEAKERS. COULD I ASK YOU TO BE VERY

6    BRIEF, PLEASE? I KNOW YOU'RE REPRESENTING ELECTED OFFICIALS,

7    BUT WE HAVE OVER 60 PEOPLE THAT WISH TO ADDRESS US.

8

9    **LAURA RICHARDSON:** ACTUALLY, I AM AN ELECTED OFFICIAL. GOOD

10    AFTERNOON, CHAIRMAN MOLINA...

11

12    **SUP. MOLINA:** I DON'T HAVE YOUR CARD.

13

14    **LAURA RICHARDSON:** MY NAME IS LAURA RICHARDSON AND I THINK

15    YOU...

16

17    **SUP. MOLINA:** OH, OKAY. THANK YOU SO MUCH.

18

19    **LAURA RICHARDSON:** ...HAVE IT THERE IN FRONT OF YOU.

20

21    **SUP. MOLINA:** I THOUGHT YOU SAID YOU WERE REPRESENTING

22    COUNCILMAN PARKS.

23

24    **LAURA RICHARDSON:** NO, NO, MA'AM.

25



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1    **SUP. MOLINA:** OKAY. PLEASE PROCEED. I APOLOGIZE.

2

3    **LAURA RICHARDSON:** NO PROBLEM. THANK YOU. GOOD AFTERNOON. MY  
4    NAME IS LAURA RICHARDSON AND I AM A COUNCIL MEMBER IN THE CITY  
5    OF LONG BEACH. I AM SPEAKING IN OPPOSITION TO ITEM 32 AND IN  
6    SUPPORT OF SUPERVISOR BURKE'S EFFORT TO DELAY THIS ITEM FOR A  
7    MORE EFFECTIVE REVIEW BY STAFF, BY THE PUBLIC AND SURROUNDING  
8    COMMUNITIES SUCH AS LONG BEACH. SINCE THE 1980S, THE L.A.  
9    COUNTY HAD 26 TRAUMA CENTERS. TODAY, WE HAVE 13. LAST TIME I  
10    NOTICED, OUR POPULATION HASN'T DECREASED SINCE THE '80S; IT  
11    HAS, IN FACT, INCREASED. BUT LET ME SHARE WITH YOU WHY I AM  
12    HERE TODAY. AS THE COUNCIL MEMBER OF THE SIXTH DISTRICT, I  
13    REPRESENT LONG BEACH MEMORIAL MEDICAL CENTER AND ST. MARY  
14    MEDICAL CENTER AND I TAKE VERY SERIOUSLY AFFRONT THE REPORT  
15    THAT WAS PROVIDED TO YOU TODAY. SUPERVISOR MOLINA, YOU SAID  
16    YOU WANTED THE BASELINE FACTS. IT WAS STATED TODAY THAT ALL OF  
17    THE HOSPITALS ARE IN SUPPORT OF THIS EFFORT. I SAY MR.  
18    GARTHWAITE AND MR. LOTT, SHOW ME THE REPORT WHERE LONG BEACH  
19    MEMORIAL... [ APPLAUSE ]

20

21    **SUP. MOLINA:** AGAIN, PLEASE!

22

23    **LAURA RICHARDSON:** ...WHERE LONG BEACH MEMORIAL AND ST. MARY  
24    MEDICAL CENTER HAS SAID THAT WE WILL STEP UP AND ACCEPT THESE  
25    PATIENTS. [ INTERJECTIONS ]



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1

2 **LAURA RICHARDSON:** I SPOKE WITH, AT 9:00 A.M. THIS MORNING, I  
3 SPOKE WITH THE C.E.O. OF MEMORIAL MEDICAL CENTER, WHICH WAS  
4 STATED IN YOUR REPORT TODAY, AND LONG BEACH MEMORIAL CENTER  
5 WAS TOLD THAT ALL OF THE TRAUMA PATIENTS WERE GOING TO  
6 CALIFORNIA HOSPITAL AND ST. FRANCIS, ALTHOUGH I JUST SAW A  
7 LADY SPEAK AND SAID, "NO, THEY'RE GOING TO CALIFORNIA, ST.  
8 FRANCIS AND MEMORIAL." NEWS TO US. SHOW US THE FACTS WHERE IT  
9 SAYS-- AND IN YOUR REPORT IT SAID 1,000 WOULD BE GOING TO  
10 CALIFORNIA...

11

12 **SUP. MOLINA:** AGAIN, CALIFORNIA IS NOT EVEN OPEN, IT'S NOT AN  
13 OPTION.

14

15 **LAURA RICHARDSON:** THAT'S EXACTLY MY POINT.

16

17 **SUP. MOLINA:** IT IS NOT OPEN.

18

19 **LAURA RICHARDSON:** THANK YOU, SUPERVISOR MOLINA! THAT IS  
20 EXACTLY MY POINT. SO WHAT THAT SAYS IS, MADAM MAYOR-- I'M  
21 SORRY, NOT MAYOR, SUPERVISOR, JUST PLEASE ALLOW ME TO COMPLETE  
22 MY COMMENTS.

23

24 **SUP. MOLINA:** I'M TRYING.

25



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1   **LAURA RICHARDSON:** MY WHOLE POINT, THOUGH, IS, IT IS NOT AN  
2   OPTION. NOT ONLY IS THAT NOT AN OPTION, ST. FRANCIS DOES NOT  
3   HAVE A PEDIATRIC TRAUMA UNIT. MEMORIAL DOES. CURRENTLY, ST.  
4   FRANCIS IS TRANSFERRING THEIR PEDIATRICS TO MEMORIAL. SO, ARE  
5   ALL OF THE PEDIATRICS FROM KING COMING TO MEMORIAL? IF SO,  
6   THAT HAS NOT BEEN STATED BY MEMORIAL AND THERE IS NO  
7   DOCUMENTATION. I, AGAIN, CHALLENGE YOU TO PRODUCE A REPORT  
8   THAT WILL STATE THAT MEMORIAL HAS ACCEPTED IT.

9

10   **SUP. MOLINA:** AGAIN, SO YOU UNDERSTAND WHAT THE PROCESS IS, WE  
11   ARE TAKING AN ACTION TODAY THAT BEGINS A PROCESS. IT DOES NOT  
12   SHUT IT DOWN AND IT DOESN'T DO ANYTHING. IT WILL REMAIN IN  
13   PLACE. WE WILL CONDUCT-- NOT ONLY WILL THERE BE PLANNING  
14   THAT'LL BE DONE BY THE DEPARTMENT OF HEALTH SERVICES, WE WILL  
15   CONDUCT A SET OF HEARINGS IN ORDER TO GET TO ALL OF THE FACTS  
16   BEFORE THAT DECISION IS CONCLUDED. WE ARE GOING THROUGH A  
17   BEGINNING OF A PROCESS BUT YOU'RE ABSOLUTELY RIGHT, IT IS OUR  
18   RESPONSIBILITY TO GATHER THOSE FACTS AND TO KNOW CLEARLY AND  
19   UNDERSTANDABLY AND THAT IS WHAT WE ARE TRYING TO DO.

20

21   **LAURA RICHARDSON:** IN ALL DUE RESPECT, CHAIRWOMAN MOLINA,  
22   HOWEVER, THERE WERE REPORTS THAT WERE PROVIDED, AND I RESPECT  
23   BOTH YOU AND SUPERVISOR BURKE AND HAVE WATCHED YOU AS I WAS  
24   GROWING UP AND I CONSIDER YOU ONE I WOULD LIKE TO EMULATE,  
25   WHAT CONCERNS ME, THOUGH, IS WE TALK ABOUT A BASELINE OF FACTS



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1 AND IT WAS STATED HERE THAT ALL HOSPITALS ARE IN SUPPORT AND I  
2 SPECIFICALLY ASKED OUR PRESIDENT, "HAVE YOU GIVEN ANY  
3 SUPPORT?" AND HE SAID. "NO, WE ARE TOLD THEY ARE NOT COMING TO  
4 LONG BEACH." SO WHAT I WANT TO STRESS TO YOU IS, AS WE DO  
5 THESE HEARINGS, THAT WE CONSIDER THAT ALL OF THE FACTS ARE NOT  
6 ON THE TABLE, ALL OF THE FACTS ARE NOT CORRECT.

7

8 **SUP. MOLINA:** NOT AS YET, COUNCILWOMAN.

9

10 **LAURA RICHARDSON:**

11

12 **SUP. MOLINA:** THAT'S CORRECT. THANK YOU.

13

14 **LAURA RICHARDSON:** AND I WHOLEHEARTEDLY WILL WORK WITH YOU TO  
15 MAKE SURE YOU HAVE THOSE FACTS SO THAT WE CAN PRESERVE NOT  
16 ONLY KING BUT THE ENTIRE TRAUMA CENTER IN L.A. COUNTY.

17

18 **SUP. MOLINA:** THANK YOU, COUNCILWOMAN.

19

20 **LAURA RICHARDSON:** THANK YOU VERY MUCH.

21

22 **SUP. MOLINA:** THANK YOU. MISS GUERRERO. [ ENTHUSIASTIC CHEERS  
23 AND APPLAUSE ]

24

25 **SUP. MOLINA:** AGAIN! [ ENTHUSIASTIC CHEERS AND APPLAUSE ]





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1

2 **SUP. MOLINA:** AGAIN, PLEASE. MISS GUERRERO.

3

4 **KRISTINE GUERRERO:** THANK YOU, MADAM CHAIR. I'M HERE-- MY NAME  
5 IS KRISTINE GUERRERO. I'M... [ INTERJECTIONS ]

6

7 **SUP. MOLINA:** COULD I ASK, AGAIN, OUR DEPUTIES, TO PLEASE HELP  
8 ME IN KEEPING THE AUDIENCE IN CHECK, PLEASE. GO AHEAD.

9

10 **KRISTINE GUERRERO:** THANK YOU. MY NAME IS KRISTINE GUERRERO.  
11 I'M HERE ON BEHALF OF STATE SENATOR, GLORIA ROMERO, TO READ A  
12 BRIEF STATEMENT FROM HER. FROM SENATOR ROMERO, "I AM IN  
13 SACRAMENTO TODAY CONDUCTING A HEARING ON THE CALIFORNIA YOUTH  
14 AUTHORITY. HOWEVER, AS CHAIR OF THE SENATE SUBCOMMITTEE ON  
15 CALIFORNIA'S EMERGENCY MEDICAL SERVICES, I AM WRITING TO URGE  
16 YOU TO RECONSIDER ANY DECISIONS TO CLOSE THE TRAUMA CARE UNIT  
17 AT MARTIN LUTHER KING DREW MEDICAL CENTER. KING DREW IS THE  
18 SECOND LARGEST TRAUMA CENTER IN LOS ANGELES COUNTY, SERVING  
19 OVER 2,100 PATIENTS A YEAR. I HAVE PERSONALLY VISITED THE  
20 EMERGENCY ROOM AND TRAUMA CARE UNIT THERE AND I KNOW THAT THE  
21 LOSS OF THIS TRAUMA CARE UNIT WILL LEAD TO A CATASTROPHIC  
22 DOMINO EFFECT, NOT ONLY ON L.A. COUNTY'S E.M.S. SERVICES BUT  
23 ON THE ENTIRE STATE OF CALIFORNIA. TODAY'S CONSIDERATION IS AN  
24 ILLUSTRATION OF JUST HOW IMPORTANT IT IS TO SECURE A STABLE  
25 CALIFORNIA TRAUMA FUND. UNDERSTANDABLY, THE CALIFORNIA STATE



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1   LEGISLATURE MUST SECURE MORE STABLE FUNDING SOURCES TO  
2   STABILIZE AND RENEW CALIFORNIA'S TRAUMA CARE UNITS. TOWARD  
3   THIS END, I WILL BE CONVENING A HEARING IN EARLY OCTOBER TO  
4   DISCUSS A RECENTLY RELEASED WHITE PAPER TO THE LEGISLATURE AND  
5   THE GOVERNOR ON CALIFORNIA'S TRAUMA CARE NEEDS. I APPRECIATE  
6   THE BOARD'S PAST SUPPORT OF MY PROPOSALS TO FUND EMERGENCY  
7   ROOMS AND TRAUMA CENTERS. AS YOU RECALL, MY NICKEL A DRINK  
8   PROPOSAL, WHICH WOULD HAVE PLACED JUST FIVE CENTS PER DRINK  
9   AND GENERATE APPROXIMATELY \$700 MILLION FOR E.M.S. SERVICES,  
10   FAILED TO PASS THE LEGISLATURE LAST SESSION. NEVERTHELESS, I  
11   THINK OUR CRISIS HERE TODAY, WHILE UNFORTUNATE, HAS FLASHED  
12   OUR TRAUMA CARE CRISIS IN PAINFULLY BRILLIANT NEON SIGNS.

13

14   **SUP. MOLINA:** MISS GUERRERO, WOULD YOU PLEASE SUMMARIZE THE  
15   REMARKS PLEASE?

16

17   **KRISTINE GUERRERO:** SURE. ONCE AGAIN, THE SENATOR IS URGING YOU  
18   TO RECONSIDER ANY DECISIONS TO CLOSE KING DREW MEDICAL UNITS  
19   AND SHE LOOKS FORWARD TO WORKING WITH YOU TO DEVELOP STRONG  
20   SOLUTIONS TO SERVE AND SAVE OUR AILING TRAUMA CARE SYSTEM.

21

22   **SUP. MOLINA:** THANK YOU. NEXT WE HAVE A PANEL OF ANNELLE  
23   GRAJEDA, S.E.I.U., LETHESTER WILSON AND ALIA KHAN-HUDSON, IF  
24   THEY'D JOIN US PLEASE. MISS GRAJEDA, YOU HAVE OTHER PEOPLE  
25   THAT ARE JOINING YOU, RIGHT?



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1

2 **ANNELLE GRAJEDA:** YES, I SHOULD HAVE A COUPLE PEOPLE.

3

4 **SUP. MOLINA:** ALL RIGHT. WELL, WHILE THEY COME UP, WHY DON'T WE  
5 BEGIN?

6

7 **KRISTINE GUERRERO:** OKAY AND I SEE THE TWO-MINUTE WARNING IN  
8 FRONT OF ME AND I'M GOING TO TELL YOU IT'LL BE A LITTLE BIT  
9 LONGER...

10

11 **SUP. MOLINA:** NO, NO, PLEASE, PLEASE.

12

13 **KRISTINE GUERRERO:** SO I JUST WANT TO LET YOU KNOW.

14

15 **SUP. MOLINA:** PROCEED.

16

17 **KRISTINE GUERRERO:** GOOD MORNING, SUPERVISORS. MY NAME IS  
18 ANNELLE GRAJEDA AND I'M THE GENERAL MANAGER OF SERVICE  
19 EMPLOYEES INTERNATIONAL UNION LOCAL 660. WE REPRESENT 50,000  
20 EMPLOYEES OF LOS ANGELES COUNTY, INCLUDING OVER 1,500 WOMEN  
21 AND MEN WHO STAFF THE KING DREW MEDICAL CENTER. WE'RE HERE  
22 TODAY TO CALL ON YOUR BOARD TO RECONSIDER THE DECISION TO  
23 CLOSE KING DREW, TO CLOSE THE TRAUMA CENTER. AND I WANT TO BE  
24 REALLY CLEAR FOR OUR UNION, THIS IS NOT AN ISSUE OF JOBS. NOT  
25 A SINGLE LAYOFF WOULD RESULT FROM THE CLOSURE OF THE TRAUMA



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1 CENTER. THE OPPOSITION THAT OUR UNION HAS TO THIS IS BASED ON  
2 OUR MEMBERS' CONCERN ABOUT PATIENT SAFETY AND THEIR COMMITMENT  
3 TO THE FUTURE OF THE HOSPITAL, THE COUNTY HEALTH SYSTEM AND  
4 THE COMMUNITY. AND WE FEEL BETRAYED. IN 1972, WHEN KING DREW  
5 FIRST OPENED ITS DOORS, RISING OUT OF THE ASHES OF THE '65  
6 WATTS RIOTS, IT REPRESENTED REALLY A BEACON OF HOPE, PROVIDING  
7 AN UNDERSERVED COMMUNITY WITH A FULL SERVICE HOSPITAL. IT WAS  
8 THE FULFILLMENT OF A SOLEMN COMMITMENT MADE TO THE COMMUNITY,  
9 A COMMITMENT THAT IS IN DANGER OF BEING BROKEN TODAY. AND WE  
10 FEEL BETRAYED. 32 YEARS LATER, THE MEDICAL CENTER HAS FALLEN  
11 INTO DISARRAY. WORKERS HAVE BEEN DEMORALIZED BY A STEADY  
12 STREAM OF BAD NEWS STORIES ABOUT THE HOSPITAL, WHILE, YEAR  
13 AFTER YEAR, YOUR BOARD HAS TURNED A BLIND EYE TO GROSS  
14 MISMANAGEMENT AND WE FEEL BETRAYED. KING DREW NURSES HAVE BEEN  
15 CRYING OUT FOR YEARS ABOUT CHRONIC UNDERSTAFFING, PLEADING  
16 WITH THE DEPARTMENT AND YOUR BOARD TO HIRE MORE RNS. AT THE  
17 BEGINNING OF THE YEAR, A NEW LAW TOOK EFFECT THAT MANDATES  
18 NURSE-TO-PATIENT RATIOS TO ENSURE BASIC STANDARDS OF PATIENT  
19 SAFETY. AT THAT TIME, AT THE BEGINNING OF THE YEAR, JANUARY  
20 1ST OF 2004, THE COUNTY WAS 1,100 NURSES SHORT AND OUT OF  
21 COMPLIANCE WITH THE LEGALLY REQUIRED LEVELS. NINE MONTHS  
22 LATER, THE COUNTY HAS MADE NO PROGRESS WHATSOEVER. AND, TODAY,  
23 THE SHORTFALL OF NURSES EXCEEDS 1,200. WE FEEL BETRAYED. IN  
24 2002, WE TOLD THE VOTERS OF LOS ANGELES COUNTY THAT THE TRAUMA  
25 SYSTEM WAS IN CRISIS. IN 1985, AND YOU'VE HEARD IT HERE TODAY,



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1   THERE WERE 22 OF THE TRAUMA CENTERS IN LOS ANGELES COUNTY AND,  
2   TODAY, THERE ARE ONLY 13. AND MORE ARE THREATENING TO CLOSE.  
3   IN THE CASE OF THE TRAUMA INJURY, MINUTES, EVEN SECONDS MEAN  
4   THE DIFFERENCE BETWEEN LIFE AND DEATH. MEASURE "B" SAVES  
5   LIVES. THAT'S WHAT WE TOLD THE VOTERS AND WE WERE TELLING THE  
6   TRUTH AND WE'RE TELLING THE TRUTH TODAY. THE VOTERS OF LOS  
7   ANGELES COUNTY RESPONDED BY INCREASING THEIR PROPERTY TAXES  
8   FOR THE FIRST TIME SINCE THE 1970S. MEASURE "B" PASSED WITH  
9   OVER 73% OF THE VOTE, RAISING \$170 MILLION EACH YEAR FOR  
10   TRAUMA AND EMERGENCY ROOM CARE AND NOW YOU SAY THAT WE MUST  
11   CLOSE ONE OF THE BUSIEST TRAUMA CENTERS IN THE COUNTY; AN  
12   ANCHOR, FRANKLY, OF THE TRAUMA SYSTEM. WHAT WOULD THAT DO TO  
13   THE PUBLIC TRUST AND WILL, FRANKLY, THE VOTERS EVER REALLY  
14   TRUST US AGAIN? AND HERE WE ARE IN 2004. IN NOVEMBER OF 2002,  
15   THE HOSPITAL ASSOCIATION, THE E.M.S., YOUR BOARD, EVERYBODY  
16   SANG A DIFFERENT TUNE. YOU COME HERE TODAY AND YOU SAY EXACTLY  
17   THE OPPOSITE AND WE FIND THAT ABSOLUTELY DISGRACEFUL AND WE  
18   FEEL BETRAYED. DOCTORS, PARAMEDICS, EMERGENCY MEDICAL  
19   PROFESSIONALS, HOSPITAL ADMINISTRATORS AND OTHER TRAUMA  
20   EXPERTS HAVE ALL STATED EMPHATICALLY THAT, IF KING DREW'S  
21   TRAUMA CENTER CLOSURES, PEOPLE WILL DIE. D.H.S. PLANS TO DIVERT  
22   TRAUMA CASES TO HARBOR-U.C.L.A., ABOUT A 15 TO 30-MINUTE  
23   DRIVE, A 15 TO 30-MINUTE DRIVE FROM KING DREW AND, WITH  
24   TRAUMA, THERE IS THE GOLDEN HOUR, A BRIEF PERIOD OF TIME IN  
25   WHICH A PATIENT HAS TO BE STABILIZED. AN EXTRA 15 TO 30-MINUTE



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1 DRIVE COULD EASILY MEAN THE DIFFERENCE BETWEEN LIFE AND DEATH  
2 AND WE FEEL BETRAYED. AND IF WE FEEL BETRAYED TODAY, WHAT  
3 ABOUT THE MOTHER OF THE SON WHO DIES BECAUSE HE COULDN'T GET  
4 TO A TRAUMA CENTER IN TIME? HOW WILL SHE FEEL? SUPERVISORS, I  
5 WANT TO MAKE ONE THING REALLY CLEAR. WE'RE NOT HERE TO DEFEND  
6 THE STATUS QUO. WE RECOGNIZE THAT KING DREW IS A HOSPITAL WITH  
7 PROBLEMS. WE KNOW THAT FIXING KING DREW'S PROBLEMS WILL  
8 REQUIRE SIGNIFICANT CHANGES AND WE WANT TO BE PART OF THE  
9 PROCESS OF SHAPING OUR HOSPITAL'S FUTURE, A FUTURE THAT GROWS  
10 MORE AND MORE SECURE-- INSECURE EACH DAY. BUT I'LL TELL YOU  
11 THIS, WE DON'T BELIEVE THAT CLOSING ONE OF THE HOSPITAL'S  
12 STRONGEST UNITS, AN INSTITUTION ONCE USED BY MILITARY FOR  
13 TRAINING ITS MEDICAL PERSONNEL, IS THE WAY TO SAVE THIS  
14 HOSPITAL. WHERE IS THE EVIDENCE? YOUR BOARD IS...

15

16 **SUP. MOLINA:** MISS GRAJEDA, PLEASE SUMMARIZE AS MUCH AS QUICKLY  
17 AS POSSIBLE.

18

19 **KRISTINE GUERRERO:** I'LL SUMMARIZE. I'LL SUMMARIZE THAT CLOSING  
20 THIS TRAUMA CENTER IS NOT THE WAY TO SAVE THE HOSPITAL, NOR IS  
21 IT THE WAY TO BUILD UNITY AROUND THIS HOSPITAL AND THE UNITY  
22 AND THE SOLIDARITY THAT YOU HAVE SEEN IN THIS PAST WEEK. SO I  
23 THINK WHAT WE REALLY NEED TO DO IS TO DROP THE DRAMATICS. ONE  
24 OF THE THINGS THAT FOLKS HAVE SAID IS THAT YOU WERE GOING TO  
25 RISE ABOVE POLITICS AND THIS WASN'T A POLITICAL DECISION. I





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1 JUST WANT TO LEAVE YOU WITH THIS. YOU KNEW ABOUT THE-- LET'S  
2 LOOK AT THE TIME FRAME HERE. YOU DECIDE TO CLOSE THE TRAUMA  
3 CENTER ON MONDAY. ON WEDNESDAY, JAYCO COMES OUT THAT THEY'RE  
4 GOING TO PULL THE ACCREDITATION. YOU KNEW THAT JAYCO HAD THAT  
5 LETTER, THAT DRAFT LETTER, TWO WEEKS BEFORE IT HIT "THE  
6 TIMES." SO I WOULD SAY THAT, IN FACT, POLITICS WERE PLAYED.  
7 MAYBE YOU WERE TRYING TO IMPRESS C.M.S. OR THE PUBLIC OR  
8 JAYCO, OR WHO KNOWS BUT THE FACT OF THE MATTER IS, IS THAT IT  
9 DIDN'T WORK, IT DIDN'T STOP JAYCO FROM SENDING THE LETTER. AND  
10 SO I'M HERE TODAY TO SAY LET'S PUT POLITICS ASIDE, LET'S PUT  
11 THE DRAMATICS ASIDE, LET'S BUILD THE SOLIDARITY THAT, NUMBER  
12 ONE, STARTS WITH MAKING SURE THAT THE TRAUMA CENTER STAYS OPEN  
13 AND THAT THAT HOSPITAL, THAT ROSE FROM THE ASHES OF THE WATTS  
14 RIOTS IN 1965, NOT ONLY SURVIVES BUT SURVIVES AND PREVAILS AND  
15 THAT GETTING A CONTRACT FOR NURSES WHO ARE 30% UNDERPAID, 30%  
16 BELOW THE COMMUNITY WHERE HALF OF THE RN WORKFORCE AT KING  
17 DREW IS TRAVELING NURSES, HOW DOES THAT BUILD A STABLE,  
18 PERMANENT WORK FORCE, ONE THAT WE CAN BE PROUD OF? SO LET'S  
19 DROP THE DRAMATICS AND THE POLITICS, LET'S GET TO WORK AND  
20 LET'S GET A CONTRACT FOR NURSES, LET'S GO FOR IT. THANK YOU.

21

22 **SUP. MOLINA:** THANK YOU. COULD YOU STATE YOUR NAME.

23

24 **LETHESTER WILSON, RN:** YES. MY NAME IS LETHESTER WILSON. I'M A  
25 TRAUMA SUPERVISOR, RN, AT KING DREW MEDICAL CENTER. THE REASON



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1 THAT I'M BASICALLY HERE IS BASICALLY BECAUSE I'M ONE OF THE  
2 PEOPLE WHO ARE ON THE GROUND. I'M NOT AN ADMINISTRATOR, I'M  
3 NOT A PERSON WHO FUNDS ANYTHING. I'M A NURSE WHO DOES THE  
4 WORK. THE BOTTOM LINE IS THAT MARTIN LUTHER KING HOSPITAL HAS  
5 SERVED ILLUSTRIOUSLY FOR MANY A DECADE. IT HAS SET BACK  
6 TRAINED MANY A PHYSICIAN AND MANY A SURGEON. SUPERVISOR  
7 ANTONOVICH HAS STATED THAT HOLY CROSS HOSPITAL BASICALLY WAS A  
8 TRAUMA CENTER. WELL, LET ME GIVE YOU SOME INFORMATION ON THAT.  
9 SOME OF MY SISTER AND BROTHER COLLEAGUES, BOTH DOCTORS AND  
10 NURSES, MANNED THE E.R. AND THE TRAUMA CENTER AT HOLY CROSS.  
11 THERE WAS A INCIDENT THAT HAPPENED MORE THAN A YEAR AGO, WHERE  
12 A SICK, DEMENTED INDIVIDUAL SHOT MANY A YOUNG CHILDREN THAT  
13 WAS COMING FROM A JEWISH SCHOOL. THE DOCTORS THAT TREATED  
14 THOSE PARTICULAR KIDS WERE KING DREW GRADUATES. THEY SAT BACK  
15 AND THEY DID THE THING AND THEY SAT BACK AND DID IT WELL. [  
16 APPLAUSE ]

17

18 **LETHESTER WILSON, RN:** NOW THE WHOLE THING HERE THAT I AM  
19 SAYING AS A TRAUMA NURSE IS JUST BASICALLY THIS, SINCE I'M ON  
20 THE GROUND, I GENERALLY KNOW WHAT THE PROBLEM AT KING DREW  
21 REALLY IS. NUMBER ONE IS YOU DON'T HAVE ENOUGH NURSING STAFF  
22 AND THAT'S NOT HAPPENING BECAUSE THE PRIVATE SECTOR KNEW THAT  
23 KING HAD SOME WONDERFULLY TRAINED NURSES. THEY SAT BACK AND  
24 TOOK THEIR DOLLARS AND THEIR MONEY AND THEY SAT BACK AND STOLE  
25 A LOT OF OUR NURSES AWAY WITH INCENTIVES AND MONEY. THE



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1 PROBLEM IS, IT'S JUST LIKE SUPERVISOR YVONNE BRATHWAITE  
2 STATED, IF YOU SIT BACK AND YOU GIVE THE NURSES A DECENT WAGE,  
3 IF YOU GIVE THE NURSES ADEQUATE PAY THAT SOME OF THE SISTER  
4 HOSPITALS ARE GIVING THEM, YOU GET THE HIGHLY PAID  
5 PROFESSIONALS AND THEY WILL COME IN FLOCKS. REMEMBER, THEY  
6 HAVE A MANAGEMENT TEAM THAT SAT BACK AND BROUGHT IN TRAVELING  
7 NURSES AT EXTREME RATE. THEIR REGISTRY OR THEIR AGENCY IS  
8 MAKING AS MUCH AS \$72 AN HOUR. OKAY. IF THEY WOULD PAY US \$72  
9 AN HOUR, WE CAN GET A NURSE OUT OF EVERY MEDICAL SCHOOL IN LOS  
10 ANGELES COUNTY AND BRING THEM TO KING. [ APPLAUSE ]

11

12 **SUP. MOLINA:** PLEASE!

13

14 **LETHESTER WILSON, RN:** OUR BEST, OUR BRIGHTEST, OUR GIFTED ARE  
15 BEING STOLEN AWAY. I HAVE 32 YEARS IN THE COUNTY. I'VE BEEN A  
16 TRAUMA NURSE FOR 20 YEARS. WHAT I HAVE SEEN HAPPEN IN MARTIN  
17 LUTHER KING IS ALMOST A MIRACLE. YOU GUYS HAVE NOT GOT THE  
18 RIGHT REPRESENTATION FROM THE D.P.H.A. THEY DON'T KNOW. I'M  
19 WORKING EVERY DAY. WHEN YOUR LOVED ONE COMES IN TO KING AND  
20 YOU SEE IT ON THE NEWS, I'M THE ONE-- AND THE STAFF, THE  
21 WONDERFUL DOCTORS, NURSES, TECHNICIANS AND CLERKS WHO SIT BACK  
22 UP THERE AND MAN THAT STATION, WHO HAVE BEEN MALIGNED BY THE  
23 L.A. TIMES, WE AT MARTIN LUTHER KING, YOU KNOW WHAT WE SIT  
24 BACK AND SAY? WHO IS RUNNING OUR TRAUMA NETWORK? IS IT THE  
25 L.A. TIMES? WHEN THEY WRITE A ARTICLE, ALL OF A SUDDEN JAYCO



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1 COMES DOWN ON US. YOU UNDERSTAND? WE WANT TO KNOW WHAT'S GOING  
2 ON HERE. I HAVE GIVEN 32 YEARS OF MY LIFE TO THE COUNTY OF LOS  
3 ANGELES. I STARTED OFF AT U.S.C. COUNTY GENERAL, 10 YEARS. I  
4 SAT BACK AND I WORKED AT HARBOR GENERAL, FIVE YEARS. I WORKED  
5 AT KING DREW 22 YEARS. WHEN SOME OF THESE DOCTORS AND  
6 ADMINISTRATORS WERE IN GRADE SCHOOL, I MANNED THE LINE. YOU  
7 UNDERSTAND WHAT I'M SAYING? I'M TELLING YOU, BASICALLY, WHAT  
8 GOES ON AT KING DREW. IT IS A MIRACLE THAT GOES ON. LIKE I  
9 SAID, THE EXAMPLE THAT THE SUPERVISOR ANTONOVICH STATED, WHEN  
10 HE STATED ABOUT HOLY CROSS, LET ME TELL YOU SOMETHING RIGHT  
11 NOW. LONG BEACH MEMORIAL, CALIFORNIA MEMORIAL AND ON AND ON,  
12 ST. FRANCIS AND ALL THE LIKE, THEY NEED TO GET DOWN AND SIT  
13 BACK AND WORSHIP WITH KING DREW AND THE DOCTORS WHO ARE  
14 TRAINED THERE, HAVE BROUGHT TO THEIR FACILITIES. NO, YOU DON'T  
15 WANT TO GET RID OF THE TRAUMA CENTER FOR ONE REASON AND I'M  
16 JUST GOING TO CLOSE ON THIS...

17

18 **SUP. MOLINA:** THANK YOU.

19

20 **LETHESTER WILSON, RN:** YOU DON'T WANT TO GET RID OF THE TRAUMA  
21 CENTER FOR WHAT IT HAS DONE TO THE BLACK AND HISPANIC  
22 COMMUNITY AND ALSO FOR EVERYBODY ELSE. [ INTERJECTIONS ]

23

24 **LETHESTER WILSON, RN:** WE HAVE PROFESSIONALS WHO SAT BACK AND  
25 HAVE BEEN TRAINED AND HAVE DONE WONDERFUL THINGS THERE. WE



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1 HAVE HAD MULTIPLE CASES, MULTIPLE SURGERIES, MULTIPLE FACETS  
2 WHERE WE HAVE NEUROSURGERY, GENERAL SURGERY, ORAL MAXILLARY  
3 SURGERY. WE HAVE SAT BACK AND SAVED COUNTLESS, COUNTLESS,  
4 COUNTLESS LIVES. AND LET ME TELL YOU ABOUT THE TURNAROUND TIME  
5 WHEN THEY TALK ABOUT 30 MINUTES. WHEN A PERSON COMES INTO THE  
6 KING DREW, WE HAVE A TERM WE CALL A A SCOOP AND RUN. THAT  
7 MEANS THAT SOMEBODY GRABS THAT INDIVIDUAL AND THEY RUN AT  
8 BREAKNECK SPEED TO GET TO THE HOSPITAL. WHEN THAT INDIVIDUAL  
9 GETS TO THE HOSPITAL...

10

11 **SUP. MOLINA:** SIR, COULD YOU SUMMARIZE, PLEASE?

12

13 **LETHESTER WILSON, RN:** LET ME FINISH, MS. MOLINA. I LOVE YOUR  
14 TOLERANCE. THEY TALK ABOUT 30 MINUTES. I HAVE SEEN PATIENTS  
15 LIVE AND DIE FROM COMING FROM THE AMBULANCE TO THE DOOR OF THE  
16 HOSPITAL TO THE OPERATING ROOM ON A SKIP-AND-RUN. DON'T LET  
17 NOBODY FOOL YOU ABOUT 30 MINUTES. SOMETIMES LIFE IS MEASURED  
18 IN SECONDS.

19

20 **SUP. MOLINA:** THANK YOU, SIR.

21

22 **LETHESTER WILSON, RN:** AND THAT'S ALL. THANK YOU. [  
23 ENTHUSIASTIC CHEERS AND APPLAUSE ]

24



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1   **SUP. MOLINA:** AGAIN! [ CHEERS AND APPLAUSE ] [ ENTHUSIASTIC  
2   CHEERS AND APPLAUSE CONTINUES ]

3

4   **SUP. MOLINA:** AGAIN. I'M SORRY. PLEASE PROCEED. IF YOU'D GIVE  
5   US YOUR NAME, PLEASE.

6

7   **ALIA KHAN-HUDSON:** MY NAME IS ALIA KHAN-HUDSON AND I AM A THIRD  
8   YEAR CHIEF RESIDENT IN THE DEPARTMENT OF INTERNAL MEDICINE. I  
9   WOULD LIKE TO SAY THAT KING DREW MEDICAL CENTER IS INVOLVED IN  
10   PROVIDING MEDICAL CARE TO THE UNDERSERVED COMMUNITY AND  
11   SHUTTING DOWN THIS TRAUMA CENTER WILL RISK THESE PATIENTS'  
12   LIVES. AND, AS PHYSICIANS, WE ARE OFFERED A GOLDEN HOUR. THE  
13   EARLIER THE PATIENT GETS INTO THE HOSPITAL, WE HAVE A GREATER  
14   CHANCE OF SAVING THAT LIFE. AT THIS POINT, I WOULD LIKE TO  
15   GIVE YOU SOME STATISTICS. THIS PAST YEAR, THE FOLLOWING  
16   RESIDENCY PROGRAMS RECEIVED FULL ACCREDITATIONS: PSYCHIATRY,  
17   OB/GYN, PIEDS, E.N.T., INTERNAL MEDICINE AND EMERGENCY  
18   MEDICINE, DESPITE WHAT JOINT COMMISSION AND C.M.S. HAS SAID  
19   ABOUT THE HOSPITAL. ALSO, FOUR SUBSPECIALTY FELLOWSHIP  
20   PROGRAMS RECEIVED FULL ACCREDITATION. DREW UNIVERSITY HAS BEEN  
21   RANKED HIGHER IN BOTH 2002 AND 2003 IN THE AMOUNT OF N.I.H.  
22   RESEARCH FUNDS AND, IN THE DEPARTMENT OF INTERNAL MEDICINE,  
23   90% OF THE RESIDENTS PASSED THE BOARD EXAMS IN THE YEAR 2003.  
24   FOUR OF OUR FACULTY MEMBERS ARE EDITOR-IN-CHIEF OF MAJOR  
25   MEDICAL JOURNALS, WHICH IS INDICATIVE OF THEIR NATIONAL





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1 PROFESSIONAL REPUTATION. I JUST THOUGHT THAT IT'S IMPORTANT  
2 FOR ME TO BRING THIS TO YOUR ATTENTION SINCE WE ARE TALKING  
3 ABOUT THE QUALITY OF CARE AND WE ALL, THE RESIDENTS AND THE  
4 NURSES, HOSPITAL WORKERS, HAVE WORKED EXTREMELY HARD TO GET TO  
5 THIS POINT. THANK YOU.

6

7 **SUP. MOLINA:** THANK YOU SO MUCH. NEXT WE HAVE A SERIES OF  
8 SPEAKERS, THEY'RE GOING TO BE LIMITED TO ONE MINUTE. I'M GOING  
9 TO BEGIN BY CALLING DR. CARLOTTA FREEMAN, DR. FREDERICK MURPH,  
10 I HOPE THAT'S CORRECT, I APOLOGIZE, RANDALL MAXEY, DR. MAXEY,  
11 AND MARCELL WILLOCK. IF THEY'D JOIN US IMMEDIATELY. THEY'RE  
12 GOING TO BE FOLLOWED BY JONATHAN HEARD, DR. HEARD, AND BY DR.  
13 HUBBARD. YOU WILL HAVE ONE MINUTE.

14

15 **DR. CARLOTTA FREEMAN:** I'M DR...

16

17 **SUP. MOLINA:** WE APOLOGIZE.

18

19 **DR. CARLOTTA FREEMAN:** CLEARLY. I'M DR. CARLOTTA FREEMAN. I AM  
20 THE VOICE OF THE CHARLES R. DREW MEDICAL SOCIETY, WHOSE  
21 MEMBERS HAD THE FORESIGHT AND THE DETERMINATION TO PARTNER AND  
22 CREATE AN INSTITUTION IN A COMMUNITY THAT YOU NOW SEEK TO  
23 MAINTAIN. IT IS WITH THE BREATH I'M GIVEN BY MEDICAL RESEARCH AS A  
24 ONCE DYING ASTHMATIC CHILD THAT WE ARGUE TO CLOSE TRAUMA AT  
25 KING IS A PUBLIC HEALTH ISSUE AND WILL RESULT IN A DISASTER.



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1 YOU WILL ENDANGER LIVES, NOT SAVE THEM. YOUR THINKING IS  
2 INCORRECT. YOU'RE DELIRIOUS TO BELIEVE THAT THE ARM UNDER THE  
3 ROCK MUST BE CUT TO SAVE THE BODY. IN ACTUALITY, YOU'RE  
4 CUTTING OFF THE HEALTHY ARM AND SENTENCING THE ENTIRE ORGANISM  
5 OF SERVICES IN THE COMMUNITY TO DEATH. BEFORE YOU ASK  
6 PHYSICIANS TO SIGN THE DEATH CERTIFICATES, PLEASE CONSIDER  
7 YVONNE BRATHWAITE-BURKE'S MOTION.

8

9 **SUP. MOLINA:** THANK YOU. DR. HEARD, DR. HUBBARD. ARE THEY HERE?  
10 DR. IKE AND DR. HARBERT. PLEASE PROCEED.

11

12 **DR. FREDERICK O. MURPH:** MY NAME IS DR. FREDERICK O. MURPH. I'M  
13 THE SENIOR MINISTER AT BROOKENS COMMUNITY AFRICAN METHODIST  
14 EPISCOPAL CHURCH.

15

16 **SUP. MOLINA:** PLEASE HAVE A SEAT.

17

18 **DR. FREDERICK O. MURPH:** AND, DUE TO THE FACT THAT WE REPRESENT  
19 OVER 5,000 PEOPLE, I WOULD APPRECIATE IT IF YOU WOULD EXTEND  
20 MY COMMENTS.

21

22 **SUP. MOLINA:** PLEASE. WE'VE HAD-- I'M SORRY. YOU'RE GOING TO  
23 HAVE TO LIMIT YOUR COMMENTS. WE HAVE ABOUT 65 PEOPLE THAT WE  
24 NEED TO HEAR.

25



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1 **DR. FREDERICK O. MURPH:** YES. I'M VERY CLEAR ABOUT THAT. I'VE  
2 BEEN SITTING HERE SINCE 9:30 THIS MORNING.

3

4 **SUP. MOLINA:** AND WE HAVE BEEN HERE AS WELL, SIR.

5

6 **DR. FREDERICK O. MURPH:** BUT ANYWAY, PRESIDENT MOLINA AND THE  
7 OTHER SUPERVISORS HERE ASSEMBLED, I'VE BEEN SITTING HERE ALL  
8 DAY LISTENING TO THE VARIOUS COMMENTS MADE BY VARIOUS  
9 INDIVIDUALS. MR. GARTHWAITE, WHO IS IN CHARGE OF THE HEALTH  
10 SERVICES FOR THE COUNTY. I FIND IT RATHER IRONIC THAT MR.  
11 GARTHWAITE'S COMMENTS ABOUT MARTIN LUTHER KING HOSPITAL AND  
12 THE IMMEDIATE NEED OF FORECLOSURE. I WOULD JUST LIKE TO RAISE  
13 THE QUESTION WHETHER OR NOT THERE ARE PROBLEMS IN OTHER  
14 HOSPITALS AND WHETHER OR NOT THE SAME STANDARD HAS BEEN USED  
15 TO EVALUATE MARTIN LUTHER KING. IN TERMS OF THE COMMUNITY, I  
16 THINK ONE OF THE THINGS YOU MUST CONSIDER IS THE WAY THAT THE  
17 COMMUNITY IS LOOKING AT THIS WHOLE ISSUE. IT APPEARS AS IF  
18 THERE'S AN ATTACK ON THE HOSPITAL BECAUSE OF THE FACT THAT  
19 DREW UNIVERSITY, WHICH IS THE OLDEST BLACK MEDICAL SCHOOL WEST  
20 OF THE MISSISSIPPI, TRAINS ITS DOCTORS THERE IN THAT TRAUMA  
21 CENTER. IF THE TRAUMA CENTER CLOSES, THERE'S NO PLACE FOR  
22 THOSE DOCTORS TO BE TRAINED, NOT JUST BLACK DOCTORS BUT OTHER  
23 MINORITY DOCTORS AND WHITE DOCTORS WHO ARE TRAINED IN THE AREA  
24 OF TRAUMA.

25



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1    **SUP. MOLINA:** SIR, COULD YOU SUMMARIZE YOUR COMMENTS?

2

3    **DR. FREDERICK O. MURPH:** AND I WILL SUMMARIZE MY COMMENTS THIS  
4    WAY. THAT IS A COMMUNITY THAT IS POVERTY STRICKEN, THERE ARE  
5    NO JOBS, THERE ARE NO OPPORTUNITIES AND YOU HAVE A CONDENSED  
6    SITUATION. I HEARD THE COMMENT BY MR. GARTHWAITE THAT THEY  
7    NEED TO DECOMPRESS THE HOSPITAL. LET ME TELL YOU SOMETHING. IF  
8    YOU CLOSE THAT TRAUMA CENTER, YOU'RE GOING TO DECOMPRESS THE  
9    COMMUNITY AND IT'S GOING TO EXPLODE.

10

11   **SUP. MOLINA:** THANK YOU. [ CHEERS AND APPLAUSE ]

12

13   **SUP. MOLINA:** SIR? SIR? DOCTOR? PLEASE.

14

15   **DR. MARCELL WILLOCK:** I'M DR. MARCELL WILLOCK. I'M DEAN OF THE  
16   COLLEGE OF MEDICINE AT CHARLES DREW UNIVERSITY. I'M HERE TO  
17   SUPPORT MRS. BURKE'S MOTION AND I ASK THAT YOU DIRECT THE  
18   CHIEF ADMINISTRATIVE OFFICER TO WORK EXPEDITIOUSLY TO FINALIZE  
19   THE CONTRACT WITH NURSING, WHICH IS A MAJOR OBSTACLE TO  
20   PROGRESS, NOT ONLY AT KING DREW BUT AT THE OTHER COUNTY  
21   HOSPITALS. THE COST OF TRAUMA CARE, YOU HEARD, IS ABOUT  
22   250,000 PER PATIENT. TAKE 2,000 PATIENTS. THAT'S \$500 MILLION.  
23   AND IF YOU HAVE TO THEN SUPPORT THE PRIVATE HOSPITALS, THAT IS  
24   AN EXTRA BURDEN ON YOUR BUDGET AND WE STILL EXPECT TO MAINTAIN  
25   THE KING HOSPITAL. IF YOU CUT THE TRAUMA UNIT, THE OTHER



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1 COUNTY HOSPITALS HAVE ALREADY INDICATED THEY NEED ADDITIONAL  
2 SERVICES, ADDITIONAL NURSES AND DOCTORS WHO, AS COUNTY  
3 EMPLOYEES, COULD BE SHIFTED OVER THERE, AGAIN DEPLETING KING  
4 HOSPITAL. IT WOULD THEN FURTHER DEplete THE SERVICES OF THE  
5 REST OF THE HOSPITAL. THIS WILL HAVE AN IMPACT ON OUR TRAINING  
6 PROGRAMS. AS YOU KNOW, OUR PHYSICIANS AND MEDICAL STUDENTS  
7 ARE-- WE ARE TRAINING TO HELP THEM WORK WITH THE UNDERSERVED.  
8 THEREFORE, YOU WILL GUT THIS PROGRAM AND I'M HERE ON BEHALF OF  
9 THE MEDICAL STUDENTS, THE RESIDENTS AND OUR FACULTY...

10

11 **SUP. MOLINA:** THANK YOU, DOCTOR.

12

13 **DR. MARCELL WILLOCK:** ...REGARDING THE EFFECTS, NEGATIVE  
14 EFFECTS THIS WILL HAVE.

15

16 **SUP. MOLINA:** THANK YOU. PLEASE. IF YOU WOULD STATE YOUR NAME,  
17 PLEASE.

18

19 **DR. JONATHAN S. HEARD:** GOOD AFTERNOON. MY NAME IS JONATHAN  
20 HEARD, I'M ONE OF THE TRAUMA CENTERS AT THE KING DREW MEDICAL-  
21 - TRAUMA SURGEONS AT THE KING DREW MEDICAL CENTER. I AM HERE  
22 IN SUPPORT OF SUPERVISOR BURKE'S MOTION. I HAVE A LONG  
23 TRAINING HISTORY AT THE KING DREW MEDICAL CENTER. IT HAS MADE  
24 ME THE MAN THAT I AM TODAY AND I TAKE IT AS A PERSONAL AFFRONT  
25 THAT INDIVIDUALS OF THIS BODY WOULD MAKE SUCH DISPARAGING



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1 REMARKS ABOUT THE QUALITY OF CARE THAT WE PROVIDE... [

2 APPLAUSE ]

3

4 **DR. JONATHAN S. HEARD:** ...THE INDIVIDUALS WHO HAVE TRAINED  
5 WITH ME AND TRAINED ME WOULD NOT BE-- WOULD NOT TAKE KINDLY TO  
6 THE STATEMENTS THAT WE'VE HEARD TODAY. I THINK THE...

7

8 **SUP. YAROSLAVSKY:** WHAT STATEMENTS ARE THOSE?

9

10 **DR. JONATHAN S. HEARD:** FOR EXAMPLE, THE STATEMENT THAT MR.  
11 ANTONOVICH MADE IN REGARDS TO THE PATIENT HAVING A CLAMP LEFT  
12 IN HIM. I'D ASK HIM, ON THAT DAY, HOW MANY PATIENTS IN THIS  
13 COUNTY HAD AN INSTRUMENT LEFT IN THEM? OKAY? I'M A MEMBER OF  
14 THE NATIONAL MEDICAL ASSOCIATION AND WE ALSO ARE VERY AGAINST  
15 THE CLOSURE OF THE TRAUMA CENTER THAT HAS TRAINED MANY BLACK  
16 DOCTORS IN THIS COUNTRY. I THINK THAT SAYS MY STATEMENTS  
17 BECAUSE IT'S VERY DISTURBING TO ME THAT THOSE KIND OF THINGS  
18 ARE SAID ABOUT US IN A DISPARAGING WAY.

19

20 **SUP. ANTONOVICH:** BUT THERE WAS A POLICY THAT THEY WERE NOT  
21 COUNTING THE INSTRUMENTS PRIOR TO SEWING UP THE VICTIM.

22

23 **DR. JONATHAN S. HEARD:** CERTAINLY, SIR. YES, SIR. THERE IS NO  
24 DOUBT.

25





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1    **SUP. ANTONOVICH:** AND THAT'S A POLICY THAT HAD TO BE CORRECTED  
2    AND NOW IT'S BEING CORRECTED.

3

4    **DR. JONATHAN S. HEARD:** YES, BUT THE COMMENT AND THE STATEMENT  
5    MADE WAS MADE IN SUCH A WAY AS TO BE VERY DISPARAGING BECAUSE,  
6    IN EVERY HOSPITAL IN AMERICA, THERE ARE INSTRUMENTS  
7    MISCOUNTED, INSTRUMENTS, LAPAROTOMY PADS, SPONGES LEFT IN  
8    PATIENTS AND CERTAINLY I KNOW OF TWO CASES ON THE EXACT SAME  
9    DAY IN SOME OF OUR FINEST MEDICAL CENTERS IN THIS CITY WHERE  
10    INSTRUMENTS WERE LEFT IN PATIENTS.

11

12    **SUP. ANTONOVICH:** AND THAT WAS WRONG.

13

14    **DR. JONATHAN S. HEARD:** NO, YOU'RE NOT WRONG, HE DID LEAVE THE  
15    CLAMPS IN.

16

17    **SUP. ANTONOVICH:** THAT'S WRONG. THAT'S WRONG AND THAT'S WHAT I  
18    WAS...

19

20    **DR. JONATHAN S. HEARD:** HE DID LEAVE THE CLAMP IN. YOU'RE NOT  
21    WRONG.

22

23    **SUP. ANTONOVICH:** YOU WANT TO CORRECT THAT SITUATION.

24



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1 **DR. JONATHAN S. HEARD:** HOWEVER, THE COMMENT MADE AND THE WAY  
2 IT WAS MADE AND IN THE ENVIRONMENT IN WHICH WE'RE IN, TO HAVE  
3 THAT COMMENT MADE ABOUT SOMEONE WHO WAS TRAINED WITH ME, WHO  
4 WENT TO COLLEGE WITH ME, WAS NOT FAIR.

5

6 **SUP. MOLINA:** THANK YOU VERY MUCH, DOCTOR. NEXT WE HAVE DR.  
7 JEFFERSON, DR. KARIMI AND WINETKA PLEASANT. PLEASE PROCEED,  
8 SIR, IF YOU'D GIVE US YOUR NAME FIRST.

9

10 **DR. BRYAN D. HUBBARD:** MY NAME IS DR. BRYAN HUBBARD AND I'M ONE  
11 OF THE TRAUMA SURGEONS AT KING DREW. WHEN I GRADUATED FROM  
12 MEDICAL SCHOOL, I TOOK AN OATH, WHICH WAS BASED ON AN ANCIENT  
13 TENANT OF HEALTHCARE, WHICH SAYS, "PRIMUM NON NOCERE", WHICH  
14 MEANS, FIRST, DO NO HARM. I TAKE CARE OF PATIENTS WHOSE NEXT  
15 FEW MINUTES, WHEN THEY REACH THE TRAUMA CENTER, MAY WELL BE  
16 THEIR LAST IF THEY'RE NOT TREATED EXPEDITIOUSLY. THE PROPOSED  
17 CLOSURE OF THE TRAUMA CENTER WILL BE AN EGREGIOUS AFFRONT TO  
18 THE OATH THAT I'VE ENDEAVORED TO UPHOLD ALL THESE YEARS. AS A  
19 TRAUMA SURGEON, I'VE SEEN FIRSTHAND THE NEED FOR AN ACCESSIBLE  
20 TRAUMA CENTER IN A VIOLENCE-PLAGUED COMMUNITY. GOOD SURVIVAL  
21 RATES FOR CRITICALLY INJURED PATIENTS DEPENDS ON RAPID  
22 TRANSPORT TO A TRAUMA CENTER. CLOSURE OF OUR TRAUMA CENTER  
23 WILL NECESSITATE LONGER TRAVEL TIMES TO NEIGHBORING CENTERS  
24 AND THIS WILL RESULT IN INCREASED MORBIDITY AND LOSS OF LIFE.  
25 I HEARD DR. GARTHWAITE AND MS. MEIERS FROM E.M.S. SUGGEST THAT



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1 WE'LL ONLY BE DIVERTING FIVE TO SIX PATIENTS A DAY. AND IF YOU  
2 ARGUE THAT THE INCIDENCE OF LOSS OF LIFE WILL BE MINIMUM, THEN  
3 I RESPOND TO YOU THAT ONE LOSS OF LIFE IS ONE TOO MANY. AND  
4 I'VE HEARD DR. GARTHWAITE AND SOME OF THE BOARD MEMBERS'  
5 RATIONALIZATION FOR CLOSING A UNIT WHICH THEY'VE ADMITTED IS  
6 TOP NOTCH, TO DECOMPRESS THE HOSPITAL BUT THIS DEFIES LOGIC.  
7 CLOSING THE SECOND BUSIEST TRAUMA CENTER IN THE AREA. THIS IS  
8 AKIN, TO ME AS A SURGEON, CUTTING OFF A GOOD LEG TO HELP HEAL  
9 A BAD LEG.

10

11 **SUP. MOLINA:** THANK YOU, DOCTOR. COULD WE ALSO HAVE DR. VIKKI  
12 HUFNASEL AND CELES KING IV. PLEASE PROCEED. IF YOU'D STATE YOUR  
13 NAME FIRST. I THINK THIS YOUNG WOMAN HAS JOINED US FIRST.  
14 PLEASE.

15

16 **DR. IJEOMA IKE:** MY NAME IS IJEOMA IKE. I'M A PEDIATRIC  
17 RESIDENT AND THE VICE-PRESIDENT OF THE JOINT COMMITTEE ON  
18 INTERNS AND RESIDENTS AT MARTIN LUTHER KING HOSPITAL. I AM  
19 EXTREMELY APPALLED BY THE SUDDEN DECISION TO WITHDRAW THE  
20 TRAUMA SERVICES FROM A HOSPITAL CONSTRUCTED AFTER THE WATTS  
21 RIOT TO TREAT A COMMUNITY WHICH IS KNOWN FOR ITS HIGH  
22 INCIDENCE OF TRAUMA. THIS COMMUNITY'S POPULATION LIVING IN  
23 POVERTY AND UNCERTAINTY DAY BY DAY. PARENTS ARE AFRAID TO  
24 ALLOW THEIR CHILDREN TO PLAY OUTSIDE FOR FEAR OF BEING A  
25 VICTIM OF STRAY BULLET. THIS COMMUNITY IS PLAGUED BY RANDOM



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1 ACTS OF VIOLENCE. THE PLAN TO CLOSE THE TRAUMA CENTER SENDS A  
2 SAD MESSAGE TO A COMMUNITY YOU DO NOT WANT TO CARE ABOUT. THAT  
3 YOU DO NOT CARE ABOUT THE CHILD WHO WAS ACCIDENTALLY SHOT IN  
4 THE HEAD WHILE PLAYING OUTSIDE, THAT YOU DO NOT CARE ABOUT THE  
5 PREGNANT MOTHER WHO STEPPED OUT ON HER PORCH AND TOOK A RANDOM  
6 BULLET.

7

8 **SUP. MOLINA:** THANK YOU VERY MUCH, DOCTOR.

9

10 **DR. IJEOMA IKE:** THAT YOU DO NOT CARE IF THEY DIE OR LIVE.

11

12 **SUP. MOLINA:** THANK YOU.

13

14 **DR. GWENDOLYN HARBERT:** GOOD AFTERNOON. MY NAME IS GWENDOLYN  
15 HARBERT, I'M A RESIDENT IN THE DEPARTMENT OF PEDIATRICS AND  
16 I'M ACTUALLY A PRESIDENT OF THE COMMITTEE OF INTERNS AND  
17 RESIDENTS. I'M HERE TODAY JUST TO, FIRST OF ALL, TO EXPRESS  
18 DEEP CONCERN ABOUT THE PROPOSAL TO CLOSE THE TRAUMA CENTER. AS  
19 A PEDIATRIC RESIDENT, I'M NOT EVEN A TRAUMA RESIDENT BUT WE  
20 SEE, JUST LIKE OTHER RESIDENTS IN OTHER DEPARTMENTS, TRAUMA,  
21 COME BY AND THROUGH THE HOSPITAL EVERY DAY. AND LET'S FIRST OF  
22 ALL DISCUSS THESE INCIDENTS OF TRAUMA. THEY'RE NOT JUST  
23 SCRATCHES AND CUTS. LET'S NOT MINIMIZE WHAT ACTUALLY OCCURS IN  
24 THE TRAUMA CENTER. JUST IN MY FEW YEARS HERE AS A RESIDENT,  
25 I'VE SEEN CHILDREN SHOT MULTIPLE TIMES, RECEIVING GUNSHOT



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1 WOUNDS TO THE HEAD, SOME AS YOUNG AS-- THE YOUNGEST THAT I'VE  
2 SEEN IS EIGHT YEARS OLD. JUST RECENTLY, WE HAD A PATIENT THAT  
3 WAS SHOT MULTIPLE TIMES IN THE CHEST AND IN THE HEAD TO THE  
4 POINT THAT THE MOTHER PRETTY MUCH GAVE UP HOPE FOR HER CHILD.  
5 WITHIN WEEKS, THE CHILD COULD OPEN HIS EYES, HE WAS LOOKING  
6 AROUND, HE COULD FOLLOW DIRECTIONS AND HE'S CURRENTLY  
7 REGAINING HIS STRENGTH. I'VE SEEN MOTHERS, LIKE DR. IKE HAD  
8 STATED BEFORE, SHOT IN THE HEAD, IN COMAS FOR MONTHS AT A  
9 TIME, PREGNANT AND, WITHIN A FEW MONTHS, STILL DELIVERING THE  
10 BABY AFTER BEING SHOT IN THE HEAD...

11

12 **SUP. MOLINA:** THANK YOU, DOCTOR.

13

14 **DR. GWENDOLYN HARBERT:** SO I'M JUST SAYING THAT THIS DECISION,  
15 LIKE GARTHWAITE SAID, IS NOT-- TO DECOMPRESS, IS TO  
16 COMPRESSING THE HOSPITAL, THIS IS NOT DECOMPRESSING THIS  
17 HOSPITAL, BUT IT SEEMS THEY WANT TO DISMANTLE THIS HOSPITAL. [  
18 APPLAUSE ]

19

20 **SUP. MOLINA:** VERY GOOD. NEXT, WE HAVE CHRIS EDWARDS AND  
21 GENEVIEVE CLAVREUL. PLEASE PROCEED.

22

23 **DR. ALI KARIMI:** MY NAME IS ALI KARIMI. I'M A RESIDENT AT THE  
24 DEPARTMENT OF ORAL AND MAXILLOFACIAL SURGERY. SINCE I DON'T  
25 HAVE TIME, I WILL COME OUT SWINGING. FIRST OF ALL, TO COMPARE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ANTELOPE VALLEY TO SOUTH CENTRAL LOS ANGELES, COMPTON, OR  
2 WATTS AND THE LACK OF TRAUMA CARE IN ANTELOPE VALLEY IS  
3 RIDICULOUS. WE LIVE IN AN IMPOVERISHED COMMUNITY THAT HAS-- IS  
4 VIOLENT, HAS MORE GUNS THAN PROBABLY THE L.A.P.D. WE DEAL WITH  
5 NOT JUST GUNSHOTS TO THE CHEST, IT CAN GO TO TRAUMA CENTER,  
6 THE ARM, TO THE REGULAR E.R. HAVE YOU EVER SEEN SOMEONE GET  
7 SHOT IN THE FACE WITH AN AK-47? HAVE YOU EVER SEEN SOMEONE GET  
8 SHOT IN THE CHEST, THE ARM AND THE FACE? WHAT DO WE DO ABOUT  
9 THOSE? AND ANOTHER ONE, MR. GARTHWAITE, FOR ALL THE STUFF THAT  
10 YOU SAY, FOR THE STUFF THAT YOU TALK ABOUT HOW IT'S NOT SAFE  
11 IN OUR HOSPITAL AND THAT THE PATIENTS AREN'T SAFE, I SAY THIS.  
12 WRITE THIS DOWN, YOU'VE BEEN JOTTING STUFF. 310-884-0451.  
13 THAT'S MY PAGER NUMBER. WHY DON'T YOU TAKE OFF THAT SUIT, PUT  
14 ON SOME SCRUBS, MEET US FOR ROUNDS TOMORROW MORNING. [  
15 ENTHUSIASTIC CHEERS AND APPLAUSE ]

16

17 **SUP. MOLINA:** SIR! SIR!!

18

19 **DR. ALI KARIMI:** YOU'RE SO TOUGH AND YOU'RE TALKING SO TOUGH  
20 AND YOU'RE WILLING TO RISK THESE PEOPLE'S LIVES, LET'S DO IT.  
21 BRING IT!

22

23 **SUP. MOLINA:** SIR! EXCUSE ME!

24

25 **DR. ALI KARIMI:** BRING IT! COME TO OUR HOSPITAL.





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** YOU KNOW, YOUR THREATS ARE NOT APPROPRIATE.  
3 REALLY. HONESTLY. [ INTERJECTIONS ]

4

5 **DR. ALI KARIMI:** IT WAS NOT A THREAT. IT'S AN INVITATION. IT'S  
6 AN INVITATION.

7

8 **SPEAKER:** IT WAS AN INVITATION. I HEARD THE INVITATION. [  
9 INTERJECTIONS ]

10

11 **SUP. MOLINA:** WOULD YOU ASK HIM TO PLEASE-- WOULD YOU ESCORT  
12 HIM OUT FOR ME? THANK YOU. [ INTERJECTIONS ] [ ENTHUSIASTIC  
13 CHEERS AND APPLAUSE ]

14

15 **SUP. MOLINA:** PLEASE PROCEED. [ INTERJECTIONS ]

16

17 **SUP. MOLINA:** BOY, THE SALEM WITCH TRIALS DON'T HAVE ANYTHING  
18 ON US. WOULD YOU PLEASE PROCEED? WE APOLOGIZE. PLEASE PROCEED.  
19 IF YOU DON'T STOP, YOUR TIME IS RUNNING. I'M ASKING...

20

21 **SPEAKER:** NO, NO, NO. MY TIME IS NOT RUNNING.

22

23 **SUP. MOLINA:** WOULD YOU PLEASE START?

24

25 **SPEAKER:** I CAN'T EVEN HEAR MYSELF.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** I'M HEARING YOU. PLEASE START. MA'AM, I'M ASKING  
3 YOU TO PLEASE START.

4

5 **SPEAKER:** SUPERVISOR MOLINA, BEFORE I GET STARTED...

6

7 **SUP. MOLINA:** I'M NOT GOING TO START YOUR TIME...

8

9 **SPEAKER:** ...MAY I ASK FOR MY THREE MINUTES THAT YOU STOLE FROM  
10 ME LAST WEEK?

11

12 **SUP. MOLINA:** NO.

13

14 **SPEAKER:** ...AND WOULD NOT ALLOW ME TO SPEAK...

15

16 **SUP. MOLINA:** YOU HAVE ONE MINUTE, MA'AM.

17

18 **SPEAKER:** ...ON ITEM 36.

19

20 **SUP. MOLINA:** YOU HAVE ONE MINUTE.

21

22 **SPEAKER:** SO I'M GOING TO WAIT FOR THAT TO RUN OUT AND THEN SHE  
23 CAN START MY CLOCK BECAUSE, LAST WEEK, YOU WOULD NOT ALLOW ME  
24 TO SPEAK.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA:** SIR, WOULD YOU DO ME A FAVOR AND PLEASE PROCEED.

2    I'M NOT GOING TO ARGUE WITH YOU.

3

4    **SPEAKER:** OKAY. SO AS SOON AS SHE STARTS MY THREE MINUTES, THEN

5    I WILL START.

6

7    **SUP. MOLINA:** YOU'VE GOT 46 MINUTES LEFT.

8

9    **SUP. ANTONOVICH:** SECONDS. [ LAUGHTER ]

10

11    **SUP. MOLINA:** SECONDS.

12

13    **SPEAKER:** 46 MINUTES. THANK YOU.

14

15    **SUP. MOLINA:** I WAS CORRECTED.

16

17    **SPEAKER:** THANK YOU. THANK YOU. I WON'T NEED THAT AMOUNT OF

18    TIME BUT THANK YOU. THE LADY THAT GAVE THE MAP PRESENTATION--

19    AND I'M GOING TO KEEP MY THREE MINUTES...

20

21    **SUP. MOLINA:** YOU DON'T HAVE THREE MINUTES. YOU HAVE 29

22    SECONDS.

23

24    **SPEAKER:** ONE THING-- YOU'RE TALKING THROUGH MY MINUTES. BUT

25    YOU'RE TALKING THROUGH MY MINUTES.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** PLEASE. PROCEED.

3

4 **SPEAKER:** THE LADY THAT GAVE THE MAPS, ONE THING SHE DID NOT  
5 HAVE ON THE MAP WAS THE DRAWING OF THE MONEY BAG THAT KING  
6 DREW MEDICAL CENTER IS. SHE SHOULD A HAD A PICTURE OF A MONEY  
7 BAG SURROUNDING THE AREA OF KING DREW ON HER MAP. NUMBER TWO,  
8 THIS AUDIENCE NEEDS TO KNOW JUNE 24TH, 2003, THIS BOARD  
9 APPROVED A TRAUMA SERVICES AGREEMENT WITH 10 PRIVATE SECTOR  
10 HOSPITALS. NOW, MOST OF THE HOSPITALS THAT YOU CALLED OUT  
11 TODAY ARE LISTED IN THAT CONTRACT. THEN I TURN AND LOOK AT  
12 YOUR AGENDA AND YOU CLEVERLY HAVE AN AGENDA ITEM TO NOW MOVE  
13 THE IMPLEMENTATION TIME OF THAT TRAUMA SERVICES AGREEMENT. IF  
14 WE ARE GOING TO DECOMPRESS SOMETHING, WE NEED TO DECOMPRESS  
15 D.H.S.

16

17 **SUP. MOLINA:** THANK YOU VERY MUCH. THANK YOU VERY MUCH.

18

19 **SPEAKER:** THE REASON WHY WE NEED TO DECOMPRESS-- AND HE CAN  
20 ESCORT ME OUT.

21

22 **SUP. MOLINA:** MA'AM, YOUR TIME IS UP.

23

24 **SPEAKER:** WE NEED TO DECOMPRESS...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA:** WELL, WE CAN ACCOMMODATE YOU, UNFORTUNATELY.

2

3    **SPEAKER:** WE CAN DECOMPRESS D.H.S. BECAUSE IT WAS GARTHWAITE  
4    AND LEAF THAT TOOK 400...

5

6    **SUP. MOLINA:** MA'AM, WOULD YOU-- SHE IS CUTTING INTO YOUR TIME.  
7    [ INTERJECTIONS ]

8

9    **SUP. MOLINA:** PLEASE! PLEASE.

10

11    **DR. VIKKI HUFNASEL:** HELLO. MY NAME IS DR. VIKKI HUFNASEL, I'M  
12    THE ONLY PHYSICIAN IN THE COUNTRY...

13

14    **SUP. MOLINA:** PLEASE BE COURTEOUS TO THESE SPEAKERS. PLEASE!

15

16    **DR. VIKKI HUFNASEL:** I'M THE ONLY PHYSICIAN IN THE COUNTRY WHO  
17    HAS WRITTEN STATE LAW TO PROTECT PATIENTS. I DID THAT WITH  
18    SENATOR WATSON AT THE TIME, CONGRESSWOMAN AND WITH SENATOR  
19    WATERS. I PAID EIGHT YEARS OF MY LIFE FOR THE BLACK COMMUNITY  
20    AND NO ONE HAS HEARD OR SEEN FROM ME IN ALL THOSE YEARS. I'M  
21    HERE TO TELL YOU THAT I CAN BRING \$5 MILLION MINIMUM A YEAR TO  
22    THE HOSPITAL, I CAN SET UP A COLOR-- WOMEN OF COLOR CENTER,  
23    OFFER FEMALE RECONSTRUCTIVE SURGERY THAT PATIENTS FLY IN FROM  
24    ALL OVER THE WORLD FOR IT, OFFER PLASMA STATE SURGERY, WHICH I  
25    DEVELOPED, AND PROVIDE MONEY. I ALSO HAVE THE SUPPORT OF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CHEECH MARIN FOR A NEW LATINO GRANT TO PREVENT TEENAGE  
2 PREGNANCY AND I'VE FILED THAT WITH THE C.D.C. TODAY FOR \$4.5  
3 MILLION. I ALSO HAVE THE SUPPORT OF QUINCY JONES, GLORIA  
4 GAINOR TO RAISE MONEY. I JUST NEED YOUR SUPPORT TO PUT A WOMEN  
5 OF COLOR GROUP TOGETHER AT THE HOSPITAL. I WILL MAKE YOU  
6 MONEY, I WILL MAKE YOU HAVE PRIDE.

7

8 **SUP. MOLINA:** THANK YOU. NEXT WE HAVE...

9

10 **SUP. BURKE:** MAY I JUST SAY ONE THING TO HER? YOU KNOW, ARE YOU  
11 AWARE THAT THERE'S A WOMEN'S-- PARDON ME, THE LADY WHO IS  
12 LEAVING. ARE YOU AWARE THAT THERE'S A WOMEN'S CENTER THAT'S  
13 OPENING THERE VERY SHORTLY? ARE YOU AWARE OF THAT?

14

15 **DR. VIKKI HUFNASEL:** I AM AWARE AND I HAVE BEEN CALLING THE  
16 DEPARTMENT OF OB/GYN. THE PROBLEM IS, ALL OF THESE POLITICS  
17 AND I JUST NEED-- WE NEED HELP.

18

19 **SUP. BURKE:** WELL, IF YOU CALL PAT MILLER IN OUR OFFICE, SHE'LL  
20 GIVE YOU ALL THE INFORMATION ABOUT THE WOMEN'S CENTER.

21

22 **DR. VIKKI HUFNASEL:** I JUST NEED HELP.

23

24 **SUP. BURKE:** CALL PAT MILLER. SHE WILL GIVE YOU ALL THE  
25 INFORMATION.





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA:** NEXT WE HAVE DERIC LOVE AND NAJEE ALI, IF THEY'D  
3 JOIN US. MR. KING, PLEASE.

4

5 **CELES KING, IV:** IT'S GOOD TO SEE YOU AGAIN. I GUESS I'M  
6 GETTING TO BE A REGULAR PERSON AROUND HERE NOW. I'M HERE TO  
7 SUPPORT YVONNE BURKE'S MOTION OSTENSIBLY. ALSO I'M HERE TO  
8 TELL YOU THAT WE IN THIS COMMUNITY ARE TIRED. WE ARE TIRED OF  
9 THE DUPLICITOUS KINDS OF CONDUCT CONDUCTED BY THE DEPARTMENT  
10 OF HEALTH SERVICES, WE ARE TIRED OF THE PREVARICATIONS OF THE  
11 HEALTH DEPARTMENT SERVICES, WE ARE TIRED OF THE POOR DELIVERY  
12 IN OUR HEALTH SYSTEM. WE SEE THAT THERE IS GROSS  
13 MISMANAGEMENT. IT GLARES EVERYWHERE. WE ARE HERE TO TELL YOU  
14 THAT, IF YOU DO NOT CORRECT THIS SITUATION, WE IN THE  
15 COMMUNITY WILL BE HAPPY TO TAKE THIS HOSPITAL OFF OF YOUR  
16 HANDS AND PROVIDE THE EXPERTISE AND THE WHEREWITHAL TO DO SO.  
17 THANK YOU.

18

19 **SUP. MOLINA:** THANK YOU, SIR. MISS CLAVREUL.

20

21 **SPEAKER:** I WANT TO GIVE HER MY EXTRA MINUTE. SO SHE GETS TWO  
22 MINUTES.

23

24 **SUP. MOLINA:** ALL RIGHT. MISS CLAVREUL, SOMEONE HAS GIVEN YOU  
25 TWO MINUTES, SO PLEASE PROCEED.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS. THIS

3 IS DR. GENEVIEVE CLAVREUL, I'M AN RN FOR THE LAST 36 YEARS,

4 I'M A PH.D. IN HOSPITAL MANAGEMENT AND I'M HERE AS AN EXPERT

5 IN HEALTHCARE. I THINK WHAT WE NEED HERE IS JUST THE FACTS. WE

6 HAVE NOT RECEIVED THE FACTS. FIRST OF ALL, TODAY, I WANT TO

7 CITE YOU FOR A VIOLATION OF THE BROWN ACT. ONE OF YOUR, YOU

8 KNOW, HABITUAL BEHAVIOR AND I DEMAND YOU CURE IT. YOU MET

9 UNDER CLOSED SESSION WITHOUT MENTIONING THE CLOSED SESSION WAS

10 ABOUT KING DREW. YOU VIOLATED THE BROWN ACT THAT YOU HAVE DONE

11 MANY TIMES IN THE PAST BUT THIS TIME WE WON'T ALLOW YOU TO GET

12 AWAY WITH IT. IF WE HAVE TO SUE YOU AGAIN LIKE WE DID ONCE

13 BEFORE AND YOU LOST, WE WILL DO IT AGAIN! AND, YOU KNOW, I'M

14 QUOTING YOUR SO-CALLED HEALTHCARE EXPERT HERE, DR. GARTHWAITE.

15 FIRST IN CLOSED SESSION THE CLOSURE OF THE TRAUMA CENTER. BY

16 THE WAY, I HAVE HAD NUMEROUS CONVERSATIONS WITH CMS. CMS NEVER

17 AT NO TIME RECOMMENDED THE CLOSURE OF THE TRAUMA CENTER. AND I

18 THINK I WANT TO COMPLIMENT SUPERVISOR BURKE IN MAKING A

19 MOTION. IT TOOK A LOT OF COURAGE TO ADMIT SHE MADE A DECISION

20 UNDER FALSE PROMISE WITH NOT ALL THE FACTS TO MAKE A DECISION

21 AND FOR THAT I AM TRULY IN ADMIRATION. I WOULD LIKE, AT THIS

22 STAGE, THAT YOU SPLIT THE MOTION IN TWO. ONE OF THEM IS TO

23 ACCEPT THE RECOMMENDATION OF THE C.M.S. VIS-A-VIS OVERSIGHT. I

24 THINK IT'S ESSENTIAL, I THINK WE NEED IT. I THINK THE TRAUMA

25 DECISION NEEDS TO BE TAKEN OFF THE PLATE RIGHT NOW. YOU HAVE



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1 BROUGHT THAT ISSUE UNDER CLOSED SESSION IN A DIRECT VIOLATION  
2 OF THE BROWN ACT AND WE WON'T LET YOU GET AWAY WITH IT. SO WE  
3 DEMAND THAT YOU CURE THAT PROBLEM. AND, YOU KNOW, I THINK  
4 RIGHT NOW WE HAVE HAD D.H.S. IN FULL OPERATION AT KING DREW  
5 FOR THE LAST 12 MONTHS. WE HAVE SPENT AT LEAST \$2 MILLION ON  
6 SO-CALLED EXPERT CONSULTANTS, THE CAMDEN GROUP, THE LYNDON  
7 GROUP FOR J.C.H. IN THE PAST, KING DREW HAD NEVER FAILED ON  
8 ACCREDITATION. ALL...

9

10 **SUP. MOLINA:** PLEASE SUMMARIZE, MRS. CLAVREUL.

11

12 **GENEVIEVE CLAVREUL:** I WILL.

13

14 **SUP. MOLINA:** THANK YOU.

15

16 **GENEVIEVE CLAVREUL:** I FEEL WE HAVE ALREADY SPENT MILLIONS OF  
17 DOLLARS. WE HAVE DEMANDED TO YOU REPEATEDLY REPORT OF WHAT  
18 THOSE ORGANIZATIONS HAVE DONE.

19

20 **SUP. MOLINA:** THANK YOU VERY MUCH.

21

22 **GENEVIEVE CLAVREUL:** UP TO THIS DAY, YOU HAVE NEVER PROVIDED ME  
23 WITH THE FREE INFORMATION DOCUMENT...

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** NEXT WE HAVE CARL POPULOUS, YVONNE MICHELLE AUTRY  
2   AND MORRIS GRIFFON. SIR, IF YOU'D STATE YOUR NAME PLEASE.

3

4   **NAJEE ALI:** OH, MY NAME IS NAJEE ALI AND I'M HERE IN SUPPORT OF  
5   THE MOTION. I'M ALSO A FORMER PATIENT OF KING DREW. OVER 20  
6   YEARS AGO, I HAD MY ARM SHOT, I'M A VICTIM OF A DRIVE-BY  
7   SHOOTING. KING DREW SAVED MY LIFE, IT WAS THE TRAUMA CENTER  
8   AND THOSE DOCTORS THAT HELPED PUT ME BACK TOGETHER AND SAVED  
9   MY LIFE. I'M ALSO CONCERNED THAT, IF THE HOSPITAL'S TRAUMA  
10   CENTER IS CLOSED DOWN, OTHER YOUNG PEOPLE WILL CONTINUE TO DIE  
11   IN SOUTH LOS ANGELES, IT'S A DISTRICT THAT HAS A LOT OF  
12   VIOLENCE, A LOT OF SHOOTINGS, A LOT OF PEOPLE'S LIVES HAVE  
13   BEEN SAVED AT THAT HOSPITAL. SO I WOULD ALSO WANT TO SAY IN  
14   CLOSING, WHILE I DO SUPPORT THE MOTION, I ALSO BELIEVE WE NEED  
15   TO HAVE SOME ACCOUNTABILITY FROM OUR ELECTED OFFICIALS. I'M  
16   NOT HERE TO POINT THE FINGERS AT ANYONE BUT I DO THINK WE HAVE  
17   TO WORK TOGETHER COLLECTIVELY. SO I WOULD JUST CAUTION THE  
18   COMMUNITY, WE CAN'T BE UP HERE POINTING FINGERS AT MR.  
19   GARTHWAITE, OTHER BOARD MEMBERS OR ANYBODY ELSE. WE HAVE TO  
20   COME UP WITH SOME SOLUTIONS. THAT'S THE ONLY RESPONSIBLE WAY  
21   WE'LL SOLVE THIS PROBLEM, SO THAT'S JUST MY PERSONAL OPINION.  
22   I WANT TO THANK THE BOARD MEMBER MOLINA FOR LETTING ME STATE  
23   MY OPINION. THANK YOU.

24

25   **SUP. MOLINA:** THANK YOU, SIR. PLEASE STATE YOUR NAME.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **DERIC LOVE:** MY NAME IS DERIC LOVE. GOOD AFTERNOON, BOARD. I  
3 START BY SAYING HELP ME HELP YOU. [ INTERJECTIONS ]

4

5 **SUP. MOLINA:** EXCUSE ME. I THINK WE HAVE SOME PEOPLE IN THE  
6 FRONT THAT NEED TO FIND THEIR WAY OUT, PLEASE. IF YOU'D ESCORT  
7 THEM. I'M SORRY, SIR.

8

9 **DERIC LOVE:** I WAS HERE OBSERVING THE LAST WEEK'S MEETING WHEN  
10 TWO OTHER BOARD MEMBERS MADE A COMMENT WHICH I FEEL IS TRUE.  
11 DISTRICT THREE AND DISTRICT FIVE MADE THE COMMENT THAT THEY  
12 HAVE YET TO HEAR A PLAN TO KEEP KING DREW TRAUMA CENTER OPEN.  
13 I AGREE. HOWEVER, THE PLAN SHOULD NOT COME FROM US. YOU SHOULD  
14 PRESENT A PLAN TO US. TAX DOLLARS ARE PAYING YOU, KING DREW  
15 STAFF AND OTHERS TO PROVIDE US WITH A PLAN WHICH WOULD BETTER  
16 SERVE OUR COMMUNITY, NOT CLOSE DOWN OUR COMMUNITY. I ASK YOU  
17 THAT YOU PROVIDE SERVICE FOR THE COMMUNITY IN THE COMMUNITY.  
18 THE PLAN, WHICH IS PROVIDING TO RELIEVE STRESS FOR THE STAFF,  
19 YET BE MORE OF A BURDEN TO THE PATIENT. KING DREW IS NOT THE  
20 PROBLEM. IT'S THE RESULT OF THE PROBLEM IN THE SECOND  
21 DISTRICT. IF YOU FEEL THAT THE STAFF OF KING DREW ARE NOT  
22 MEETING THE STANDARD AS OTHER FACILITIES ARE, KNOWING THAT YOU  
23 HAVE RECEIVED THE SAME TRAINING AND EDUCATION AS OTHER STAFF  
24 WHICH WORK AT THE OTHER TRAUMA CENTERS, LEGALLY SPEAKING, YOU  
25 SHOULD NOT HOLD THE PEOPLE RESPONSIBLE BUT THE STAFF



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1 RESPONSIBLE. I CLOSE BY SAYING THAT I ASK YOU WHAT MUST I DO  
2 TO HOLD THE GOVERNMENT RESPONSIBLE FOR GIVING US EQUAL  
3 PROTECTION OF THE LAW, HOW TO GET THE AUTHORITY TO ENFORCE THE  
4 LAW AND, LAST, AND THE REASON FOR SPEAKING, WHERE IS THE PLAN  
5 WHICH YOU OWE TO PROVIDE TO US TO KEEP KING DREW TRAUMA CENTER  
6 OPEN? THIS IS NOT A PRIVILEGE BUT A NEED OF THE COMMUNITY. BE  
7 BLESSED.

8

9 **SUP. MOLINA:** THANK YOU, MR. LOVE. WE APPRECIATE IT. NEXT WE  
10 HAVE LEANNETTE HILL AND DON GARCIA, IF THEY'D JOIN US. MS.  
11 AUTRY?

12

13 **YVONNE MICHELLE AUTRY:** THANK YOU FOR AN OPPORTUNITY TO ADDRESS  
14 THE BOARD. I WOULD LIKE TO SAY I HOPE THAT YOU DON'T CLOSE THE  
15 TRAUMA CENTER. THERE ARE 10 OTHER TRAUMA CENTERS THAT HAVE  
16 BEEN CLOSED BUT I KNOW PROPHECY WILL FULFILL ITSELF BECAUSE  
17 THE ANTICHRIST WILL BOW THE PEOPLE AND THEN, YOU KNOW, IMPLANT  
18 OR ENCOURAGE THEM TO TURN TO A FAKE, FALSE GOVERNMENT IN ORDER  
19 TO RECEIVE MEDICAL CARE. I HAVE TO SAY I'M FOR PREVENTION, I  
20 BELIEVE IN RIGHT EXERCISE, GOD FIRST, PREVENTION OF, YOU KNOW,  
21 DISEASE BY ABSTINENCE, PROPER CARE OF FAMILY IN THE HOME BUT  
22 FOR THOSE PEOPLE THAT NEED THESE SERVICES, IT'S IMPERATIVE  
23 THAT THE CENTER STAY OPEN, THE TRAUMA CENTER, ESPECIALLY UNTIL  
24 WE CAN DISCOURAGE THE GANG VIOLENCE, WHICH IS MOSTLY CAUSED BY  
25 THE L.A.P.D., OKAY, BECAUSE THEY GO UNDER COVER AND THEY START





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1 THE SKIRMISHES AND WE NEED TO STOP THAT. ALSO, I NEED TO SAY  
2 THAT I BELIEVE THAT, YOU KNOW, IT'S A BUSINESS, THE  
3 PHARMACEUTICALS, DRUGS ARE GIVEN THAT ARE NOT NECESSARY,  
4 OPERATIONS ARE PERFORMED THAT ARE NOT NECESSARY, THERE ARE  
5 MORE FATALITIES THAN NEED TO BE AND DISEASES ARE CONTRACTED IN  
6 THE HOSPITAL. I HAVE TO DEFEND MR. ANTONOVICH BECAUSE NO ONE  
7 SHOULD HAVE A CLAMP LEFT IN THEM BUT THESE PEOPLE NEED TO HAVE  
8 THE SERVICES AND WE NEED TO HAVE THE TRAUMA CENTER OPEN UNTIL  
9 WE CAN STOP THE EPIDEMIC OF VIOLENCE AND DISEASE THAT IS  
10 RAMPANT IN OUR SOCIETY TODAY UNTIL CHRIST COMES.

11

12 **SUP. MOLINA:** THANK YOU, MISS AUTRY. WE APPRECIATE IT. SIR?

13

14 **SPEAKER:** THANKS AGAIN FOR THE OPPORTUNITY TO SPEAK BEFORE YOU  
15 GUYS AND I COME HERE TOTALLY TO SUPPORT THE MOTION BY  
16 SUPERVISOR BURKE WITH THE DELAY OF THIS. AS YOU SAID, I THINK  
17 CHAIR GLORIA MOLINA, THAT THIS IS NOT A I/ME THING, IT'S A  
18 "WE" THING. WE GOT TO DO THIS TOGETHER AND I'M HERE TODAY TO  
19 REPRESENT THE 2,700,000 PEOPLE WHO ARE UNINSURED, YOU KNOW,  
20 THAT HAVE-- WE PLAY A PART IN THIS. SO FAR I DON'T SEE A  
21 PLATFORM FOR THE, REALLY, THE GROUND SUPPORT SYSTEM. I HEARD  
22 SOMEBODY MENTION ABOUT THE GROUND SUPPORT SYSTEM. AS YOU  
23 NOTICE BACK THERE, AFTER THE PUBLIC OFFICIALS LEAVE, MOSTLY  
24 EVERYBODY IS GONE, SO THEREFORE WE GET HALF OF THE STORY HERE  
25 AND HALF THERE. BUT I WOULD LIKE TO SAY, WHEN IT'S MIDNIGHT OR



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1 AT NIGHT WHEN THE AMBULANCE OR THE PARAMEDICS CAN'T GET TO THE  
2 GUYS THAT THE GUY SHOT, WHEN I SEE HIM THROUGH THAT YELLOW  
3 TAPE AND STUFF AND THEY HAVE TO GET BY AMBULANCE WITH THEIR  
4 HOMEBOYS AND STUFF, SOME OF THOSE TRAUMA CENTER DOCTORS AT  
5 KING RUN OUT TO THEIR CAR, GET THE PEOPLE OUT OF THE CAR AND  
6 STILL HAVE TO WORRY ABOUT IF THEY'RE GOING TO BE A VICTIM OF  
7 THE SAME PERSON THAT JUST SHOT THIS PERSON. I THINK THAT SOME  
8 OF THIS STUFF NEED TO BE CONSIDERED AND, AS I SAY AGAIN, IN  
9 THE INTEREST OF TIME, IT'S NOT A "I" THING, IT'S NOT A "ME",  
10 IT'S A "WE" THING AND I THINK WE SHOULD TAKE A CLOSER LOOK AND  
11 PLEASE SUPPORT OUR GROUND SUPPORT SYSTEM WHO WILL KEEP THOSE  
12 RAILS THAT HE SAY WAS LOOSENEED, WE WILL TIGHTEN THOSE RAILS UP  
13 SO, WHEN YOU LEAN ON THEM, THEY WON'T FALL. THANK YOU VERY  
14 MUCH.

15

16 **SUP. MOLINA:** THANK YOU, SIR.

17

18 **SPEAKER:** GOOD AFTERNOON, BOARD. I JUST WANT TO TAKE THE  
19 OPPORTUNITY TO SUPPORT SUPERVISOR BURKE'S POSITION ON THIS AS  
20 FAR AS GIVING US MORE TIME TO REVIEW AND STUDY THIS ISSUE OF  
21 THE TRAUMA CENTER AT KING DREW. THIS WOULD BE A GENOCIDAL  
22 THING FOR OUR COMMUNITY HERE IN LOS ANGELES IF WE WERE TO GET  
23 RID OF THE TRAUMA CENTER AT KING DREW. IT'S ALSO REPREHENSIBLE  
24 THAT WE'VE GOTTEN RID OF OUR NEONATAL CENTER AND FURTHER  
25 TAKING THE TRAUMA CENTER WILL GUT OUT SOMETHING VERY VITAL TO



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1 OUR COMMUNITY. I HOPE THAT YOU RECONSIDER AND THAT YOU DON'T  
2 ALLOW THE POWERS THAT BE THAT WISH TO PRIVATIZE AND MAKE IT  
3 ONLY THAT THE RICH HAVE HEALTHCARE BUT THAT ALSO THE POOR AND  
4 THAT WE DO HAVE A SAFETY NET IN A POST-9/11 WORLD, BECAUSE  
5 T.B. IS ON THE RISE, WE HAVE ANTHRAX, WE HAVE A LOT OF THINGS  
6 AND WE CANNOT FURTHER AFFORD TO GET RID OF OUR EMERGENCY  
7 TRAUMA SYSTEM, AS IN GENERAL, AS A WHOLE. AND FURTHERMORE, I  
8 HAVE TO TESTIFY PERSONALLY THAT MY MOM, WHEN SHE WAS SICK, SHE  
9 GOT HELP AND KING DREW SAVED HER LIFE WHEN SHE HAD HER  
10 HYSTERECTOMY.

11

12 **SUP. MOLINA:** THANK YOU SO MUCH. NEXT WE HAVE LAWRENCE TEETER,  
13 CLIFFORD BURTON AND ALFREDA MURPHY AND SHERYL MR. GARZA.

14

15 **DON GARCIA:** YES, MA'AM. HELLO, MISS MOLINA. THANK YOU, MISS  
16 BURKE, FOR WHAT YOU'RE DOING. GOD BLESS THOSE THAT HAVE THEIR  
17 OWN AND RIGHT NOW, SOUTH LOS ANGELES HAS KING DREW TRAUMA  
18 CENTER. I'M A RESIDENT OF DOWNTOWN LOS ANGELES AND WHAT REALLY  
19 SHOCKED ME WAS READING THE PAPER THIS MORNING SAYING THAT  
20 THEY'RE GOING TO CLOSE THE TRAUMA CENTER IN SOUTH LOS ANGELES  
21 AND ONE OF THE OPTIONS IS GOING TO BE CALIFORNIA HOSPITAL.  
22 WELL, I'M HERE TO TESTIFY TO YOU TODAY THAT, BEING A PERSON  
23 THAT IS VERY RESPECTED IN MY COMMUNITY AND BEING POOR, I'M NOT  
24 TAKEN TO ANYTHING CLOSE LIKE CALIFORNIA HOSPITAL OR GOOD  
25 SAMARITAN. THE POLICY, THEY TAKE ME TO GENERAL HOSPITAL. TO



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1 GIVE PEOPLE A SENSE OF FALSE HOPE AND SAY THAT YOU'RE GOING TO  
2 TAKE THEM TO A HOSPITAL THAT IS PREPARING ITSELF TO ONLY SERVE  
3 THE ELITE, I THINK IS VERY WRONG. THIS TRAUMA CENTER IS VERY  
4 IMPORTANT TO THE PEOPLE IN SOUTH LOS ANGELES. IT'S GOING TO  
5 TAX AND IT'S GOING TO BURDEN THE PARAMEDICS, THE TIMES ARE  
6 GOING TO BE OFF, AND PEOPLE ARE GOING TO DIE, AND THAT'S ALL  
7 I'VE GOT TO SAY, BUT GOD BLESS THOSE THAT HAVE THEIR OWN RIGHT  
8 NOW.

9

10 **CLIFFORD ALLEN BURTON II:** GOOD EVENING TO EVERYONE, ESPECIALLY  
11 TO THE DISTINGUISHED BOARD OF SUPERVISORS, PRESIDENT MOLINA,  
12 TO EACH OF YOU. MY NAME IS CLIFFORD ALLEN BURTON, II AND I'M A  
13 61 YEAR RESIDENT OF THE COUNTY OF LOS ANGELES AND I'M PASTOR  
14 EMERITUS OF THE HISTORIC HYDE PARK CONGREGATIONAL CHURCH, 116  
15 YEARS OLD, LOCATED ON 6501 SOUTH CRENSHAW AND THE FIRST  
16 AFRICAN-AMERICAN TO SERVE ON THE PASTORAL STAFF THERE. I DON'T  
17 THINK ANYONE ON THE BOARD WANTS TO CAUSE THE UNNECESSARY LOSS  
18 OF LIFE AND I THINK THAT'S REALLY THE MOST OVERRIDING  
19 CONSIDERATION THAT SHOULD BE REALLY THOUGHT ABOUT IN GREAT  
20 DEPTH HERE, IS WHAT YOU DO TODAY GOING TO CAUSE UNNECESSARY  
21 LOSS OF LIFE? IF YOUR ANSWER IS "YES," MOST LIKELY IT WILL,  
22 THEN SUPPORT SUPERVISOR YVONNE BRATHWAITE- BURKE'S MOTION.  
23 THANK YOU.

24



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1    **SUP. MOLINA:** THANK YOU. NEXT WE HAVE PHYLLIS ROBERTS,  
2    A.W.KHABIR, REVEREND GERARD ZOLLAR AND MISS LILLIAN MOBLEY, IF  
3    THEY'D JOIN US, PLEASE. WOULD YOU JOIN US, MISS MOBLEY? OKAY.  
4    I'M SORRY, MISS MOBLEY, WE'RE TRYING TO ENCOURAGE YOU. NEXT WE  
5    HAVE CIRILO JUAREZ, WE HAVE E. J. SNELL AND WE HAVE SWEET  
6    ALICE HARRIS, IF THEY WOULD JOIN US. PLEASE, SIR.

7

8    **A. W. KHABIR:** YES, GOOD AFTERNOON. MY NAME IS A. W. KHABIR AND  
9    I WANT TO THANK ALL OF YOU. YOU HAVE PRETTY MUCH HANDLED A  
10    NUMBER OF DIFFERENT ISSUES BUT KING DREW, WE'VE WORKED  
11    TOGETHER AS A TEAM ON RESOLVING M.T.A. ISSUES. TODAY IS A DAY  
12    WE NEED TO WORK TOGETHER AS A TEAM TO RESOLVE THE ISSUE OF  
13    COUNTY DREW OR KING DREW HOSPITAL. I WANT TO TAKE OFF MY  
14    GLASSES FOR A SECOND JUST TO DEMONSTRATE SOMETHING. MY FACE  
15    WAS BANDAGED IN 1987-- OR 1986 AND I WAS IN A COMA FOR FOUR  
16    DAYS. I DO NOT REMEMBER THE ACCIDENT BUT IF YOU WANT TO TALK  
17    ABOUT TRAUMA, THE GENTLEMAN WHO GAVE THE REPORT A LITTLE BIT  
18    EARLIER, YOU GENTLEMAN HAVE NO IDEA WHAT TRAUMA IS. I AM CUT  
19    ON MY STOMACH AS A WOMAN IN THE CESAREAN SECTION, AND EVEN TO  
20    THIS DAY, 20 YEARS LATER, WHEN I BEND OVER OR SQUAT, IT'S LIKE  
21    A KNOT. I AM GRATEFUL TO THE DOCTORS AT KING DREW HOSPITAL  
22    BECAUSE SOMETIMES I NEED THE MEDICATION, I NEED A LOT OF  
23    DIFFERENT THINGS JUST TO KEEP FROM FEELING THAT PAIN. FINALLY,  
24    IF YOU CLOSE THIS HOSPITAL, YOU WILL COMMIT MURDER AND THAT'S  
25    PLAIN AND SIMPLE. I RECOGNIZE THE PROBLEMS AND THEY NEED TO BE



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1   FIXED. GOD, THEY NEED TO BE FIXED! BUT, AT THE SAME TIME, TOO,  
2   CLOSING IT IS NOT THE ANSWER.

3

4   **SUP. MOLINA:** VERY GOOD. THANK YOU, SIR.

5

6   **A. W. KHABIR:** THANK YOU VERY MUCH.

7

8   **SUP. MOLINA:** NEXT WE HAVE REVEREND JOYCE RANDALL AND CHRISTINE  
9   KOUNDAKYIAN. I APOLOGIZE. PLEASE JOIN US. SWEET ALICE, YOU'RE  
10   NEXT.

11

12   **ALICE HARRIS:** GOOD AFTERNOON. GIVING HONOR TO GOD, WHICH IS  
13   THE HEAD OF MY SOUL AND MY BODY. AND IT'S JUST A PLEASURE TO  
14   BE DOWN HERE WITH YOU ALL. I KNOW ALL OF YOU. YVONNE, KEEP  
15   YOUR HEAD UP. WE LOVE YOU. I KNOW WHAT YOU'RE INTO BECAUSE I  
16   HAVE TO WORK MYSELF BUT-- AND MOLINA, YOU KNOW, YOU KNOW WHAT  
17   TO DO AND I KNOW GOOD AND WELL YOU AIN'T-- YOU-- YOU AND  
18   YVONNE GOING TO WORK TOGETHER AND GET THE MEN TOGETHER AND  
19   THEY'LL DO WHAT YOU SAY DO AND DO THE RIGHT THING AND KEEP  
20   THAT CENTER OPEN, BABY.

21

22   **SUP. MOLINA:** THANK YOU SO MUCH. MR. SNELL?

23

24   **E. T. SNELL:** MY NAME IS E.T. SNELL, I'M DIRECTOR OF THE  
25   CALIFORNIA PRISON REFORM ACT. FIRST OFF, YOU HAVE TO KNOW THE





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1 PROBLEM TO SOLVE THE PROBLEMS. I SEE HERE, I THINK THIS IS  
2 PART OF THE PROBLEM, SUPERVISORS. WE DON'T HAVE ANY BLACK  
3 REPRESENTATION IN THE HIERARCHY. THIS IS JUST MY OPINION. [  
4 SCATTERED APPLAUSE ]

5

6 **E. T. SNELL:** I MIGHT BE RIGHT, BUT PLEASE HOLD YOUR COMMENTS  
7 TO THE END. THAT COULD BE PART OF THE PROBLEM. I'D LIKE TO DO  
8 SOME RESEARCH ON HOW THESE GUYS GOT APPOINTED. WHY DON'T WE  
9 HAVE BLACK PEOPLE IN CHARGE? THAT'S GOT TO BE PART OF THE  
10 PROBLEM, MIKE, BECAUSE YOU SURELY WOULDN'T WANT TO HAVE  
11 SOMEBODY BLACK RUNNING YOUR HOSPITALS. THE PROBLEM IS, THE  
12 L.A. TIMES...

13

14 **SUP. ANTONOVICH:** WHY WOULDN'T I?

15

16 **E. T. SNELL:** THE L.A. TIMES-- DO THEY? THE L.A. TIMES-- PLEASE  
17 DON'T TAKE MY TIME, MIKE. IN FACT, I WOULD LIKE TO KNOW HOW  
18 MANY CHILD MOLESTERS ARE BEING PROSECUTED IN L.A. COUNTY BY  
19 YOU AND THE DISTRICT ATTORNEY'S OFFICE. LET'S TALK ABOUT THE  
20 ISSUES. LET'S TALK ABOUT CHILDREN. LET'S GO ALL ABROAD. WE  
21 GOING TO GO ALL ACROSS THE BOARD? LET'S TALK ABOUT L.A. TIMES  
22 AND THEIR MINING INTERESTS. LET'S TALK ABOUT THE HUNDRED  
23 MILLION DOLLARS IN MARINA DEL REY THAT THEY GIVE AWAY. SINCE  
24 THE BOARD OF SUPERVISORS DOESN'T WANT TO LISTEN, I'LL TALK TO



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1 THE AUDIENCE. THE MARINA DEL RAY WAS A PROJECT. IT'S LIKE YOU  
2 TAKING \$100,000 HOUSE...

3

4 **SUP. MOLINA:** THANK YOU, MR. SNELL. YOUR TIME IS UP. NEXT WE  
5 HAVE NELLE IVORY, DELFINA BLANDFORD, AND DEBBIE HOPKINS, IF  
6 THEY'D JOIN US.

7

8 **SUP. ANTONOVICH:** JUST, JUST ONE POINT. THE ADMINISTRATOR OF  
9 OLIVE VIEW HOSPITAL IN MY DISTRICT, MELINDA ANDERSON, IS  
10 AFRICAN-AMERICAN, SHE'S BEEN THERE FOR 15 YEARS. WE'RE VERY  
11 PROUD OF THE GREAT WORK SHE'S DONE AND ALSO PROUD THAT SHE  
12 LIVES IN THE DISTRICT THAT I REPRESENT.

13

14 **SUP. MOLINA:** THANK YOU SO MUCH, MR. SNELL.

15

16 **E. T. SNELL:** CAN I REBATE HIS COMMENT? YOU'RE GOING TO LET HIM  
17 JUST...

18

19 **SUP. MOLINA:** EXCUSE ME. THANK YOU. PLEASE PROCEED.

20

21 **CHRISTINE KOUNDAKYIAN:** HI. MY NAME IS CHRISTINE KOUNDAKYIAN.  
22 I'M ONE OF THE REGISTERED NURSES AT MARTIN LUTHER KING. I HAVE  
23 BEEN THERE SIX YEARS. I'M HERE TO REPRESENT THE NURSES. NOT  
24 TOO LONG AGO, WE WERE ASKED TO STRIKE BECAUSE, AS PATIENT  
25 ADVOCATES, WE WERE TAUGHT TO "DO NO HARM" AND IN THE



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1 CONDITIONS THAT WERE AT THE HOSPITAL WAS VERY-- IT WAS  
2 DANGEROUS, SO WE WENT TO DR. GARTHWAITE'S OFFICE, FRED LEAF  
3 WAS PRESENT, AND WE ASKED FOR HELP. THIS WAS A WHILE AGO.  
4 DURING THE STRIKE, A JUDGE ASKED US, WITH COURT ORDER, TO  
5 RETURN BECAUSE HE DIDN'T WANT BLOOD ON HIS HANDS. IF YOU GUYS  
6 DO THE VOTE TODAY, YOU GUYS WILL HAVE BLOOD ON YOUR HANDS. I  
7 BEG YOU TO LISTEN TO SUPERVISOR BURKE AND DELAY THIS AND GET  
8 THE REAL FACTS. MISS MEIERS FROM THE GROUP SAID WE HAVE THE  
9 FACTS, THIS NUMBER OF TRAUMA IS ALL THAT MARTIN LUTHER KING  
10 RECEIVES. ONE LIFE IS STILL A LIFE, IT'S GOD'S CHILDREN.  
11 PLEASE GET THE REAL FACTS. GUTTERMAN NEVER GIVES THE RIGHT  
12 FACTS. THE NUMBERS ARE ALWAYS OFF. SO PLEASE, GET ALL OF THE  
13 FACTS, JUST LIKE JANICE HAHN SAID, GET ALL THE RESOURCES AND  
14 GET THE TRUTH. THERE'S NOTHING WORSE THAN GETTING FALSE  
15 INFORMATION AND GOING BY THAT. YOU WOULDN'T WANT YOUR MOTHER,  
16 FATHER, LOVED ONE TO COME TO A TRAUMA CENTER THAT DOESN'T  
17 EXIST. THANK YOU.

18

19 **SUP. MOLINA:** THANK YOU VERY MUCH. NEXT WE HAVE DEBBIE HOPKINS,  
20 EDDIE JONES, JR., CHARLES BRISTER, EVANGELIST PRINCESS SYKES-  
21 WARD. IF THEY'D PLEASE JOIN US.

22

23 **REVEREND JOYCE RANDALL:** GOOD AFTERNOON. MY NAME IS REVEREND  
24 JOYCE RANDALL REPRESENTING DR. CECIL CHIP MURRAY AND THE  
25 17,000 MEMBERS OF FIRST A.M.E. CHURCH. WE ENCOURAGE THE BOARD



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1 OF SUPERVISORS TO LISTEN WITH A NEW EAR TO THE COMMUNITY  
2 VOICES WHO ARE ORGANIZING WITH CONCERTED EFFORT, SAYING DELAY  
3 THE VOTE ON THE DECISION TO CLOSE THE TRAUMA CENTER AT KING  
4 DREW. FIRST A.M.E. CHURCH, BECAUSE OF THE MANY OUTREACH  
5 MINISTRIES ESTABLISHED BY PASTOR MURRAY, HAS THE PULSE OF THE  
6 COMMUNITY. PASTOR MURRAY SAYS GIVE THE EXPERTS AN OPPORTUNITY  
7 TO RESOLVE THE CURRENT CHALLENGES AT THE MEDICAL CENTER. FIND  
8 WAYS TO SAY "YES" TO A TRAUMA CENTER THAT ONE OF YOUR FAMILY  
9 MEMBERS MIGHT NEED IN THE MIDNIGHT HOUR. THE GOLDEN HOUR  
10 BECOMES AN AUTOMATIC DEATH SENTENCE JUST BECAUSE THE NEAREST  
11 TRAUMA CENTER WOULD BE ACROSS TOWN. THE GOLDEN HOUR IS WHEN  
12 PEOPLE ARE MOST LIKELY TO DIE IF CRITICAL CARE TREATMENT IS  
13 NOT RECEIVED. SUPPORT SUPERVISOR BURKE'S RECOMMENDATION TO  
14 FIND A WAY TO SAY "YES" TO SAVING LIVES. THANK YOU.

15

16 **SUP. MOLINA:** THANK YOU, REVEREND. SIR?

17

18 **EDDIE JONES, JR.:** MY NAME IS EDDIE JONES AND I ALSO AM A  
19 MEMBER OF FIRST A.M.E. CHURCH AND I AM A CHAPLAIN AT MARTIN  
20 LUTHER KING HOSPITAL FOR 4-1/2 YEARS. I SAW A LOT OF THINGS  
21 THERE AND A LOT OF GREAT THINGS THERE AND I SAW THEM SAVE A  
22 LOT OF LIVES. IF THAT FACILITY AND THAT PART OF THE FACILITY  
23 IS CLOSED, YOU WILL START A TERRIBLE, TERRIBLE, TERRIBLE THING  
24 AND NOT ONLY IN THAT COMMUNITY BUT AROUND THAT COMMUNITY,  
25 BECAUSE THERE'S NOWHERE TO TAKE THE PATIENTS WHO ARE HURT IN



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1 TRAUMA. GUNSHOT WOUND, CAR ACCIDENTS, BICYCLE, KIDS, WHATEVER,  
2 WE'LL BE LOSING A LOT OF HUMAN LIFE. AND IF YOU HAVE GOD IN  
3 YOU LIKE I KNOW YOU ALL DO ON THAT BOARD, I'M ASKING FOR A  
4 SPECIAL BLESSING FOR THE PEOPLE THAT ARE MAKING THE DECISIONS  
5 TO SAVE LIVES IN SOUTH CENTRAL LOS ANGELES. GOD BLESS YOU,  
6 YOUR DECISIONS, AND GOD BLESS MARTIN LUTHER KING'S TRAUMA  
7 CENTER. IT'S GOING TO NEED IT.

8

9 **SUP. MOLINA:** THANK YOU, SIR. NEXT WE ARE FOLLOWED BY FERNANDO  
10 ANTELO AND NORVELL LEWIS. SIR, IF YOU WOULD PROCEED.

11

12 **CHARLES BRISTER:** YES, CHARLES BRISTER...

13

14 **SUP. MOLINA:** COULD YOU GIVE UP YOUR SEATS SO THE OTHER PEOPLE  
15 COULD SIT DOWN? THANK YOU.

16

17 **SPEAKER:** SO WE CAN LEAVE NOW?

18

19 **SUP. MOLINA:** YES. I'M SORRY, SIR.

20

21 **CHARLES BRISTER:** OKAY. CHARLES BRISTER. 1-800-UNITE US, THE  
22 BLACK 411. I STARTED NOT TO COME DOWN BUT THEN I REALIZED THIS  
23 IS A MATTER OF LIFE AND DEATH SO THAT'S WHY I'M HERE. YOU  
24 KNOW, IF YOU MAKE THIS DECISION TO CLOSE DOWN THE TRAUMA  
25 CENTER, YOU'RE GOING TO LOSE AT LEAST A COUPLE HUNDRED LIVES A



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1 YEAR, AT LEAST, MAYBE MORE THAN THAT. AND IT DOESN'T HAVE TO  
2 HAPPEN. YOU DO HAVE ALTERNATIVES. YOU DON'T HAVE TO SHUT DOWN  
3 THE TRAUMA CENTER TO FIX SOME OF THE PROBLEMS THAT MR.  
4 GARTHWAITE MENTIONED, LIKE ABBREVIATIONS AND STUFF LIKE THAT.  
5 YOU DON'T HAVE TO CLOSE DOWN A TRAUMA CENTER TO FIX THOSE  
6 TYPES OF PROBLEMS. MS. MOLINA, DID YOU ASK TO HAVE THE NAME OF  
7 MARTIN LUTHER KING CHANGED AT ONE TIME?

8

9 **SUP. MOLINA:** NO, I DID NOT, SIR.

10

11 **CHARLES BRISTER:** YOU DIDN'T? OKAY. I WAS TOLD THAT YOU TRIED  
12 TO CHANGE THE NAME.

13

14 **SUP. MOLINA:** I KNOW. A LOT OF PEOPLE LIKE TO START THOSE KINDS  
15 OF RUMORS, SIR. IT'S NOT TRUE.

16

17 **CHARLES BRISTER:** OKAY. GOOD. I'M GLAD THAT'S NOT A FACTOR IN  
18 THIS DECISION. MR. YAROSLAVSKY, WHEN YOU WERE QUESTIONING  
19 GARTHWAITE, I NOTICED THE MORE SPECIFIC YOUR QUESTIONS GOT,  
20 THE MORE VAGUE HIS ANSWERS GOT, SO ONE THING WE DIDN'T HEAR  
21 WAS EXAMPLES OF INCOMPETENCE FROM THE DOCTORS. FROM WHAT I'M  
22 HEARING, THEY'VE SAVED THOUSANDS OF LIVES OVER THE YEARS AND  
23 THEY NEED TO BE COMMENDED ON THAT. AND THE MEDIA NEEDS TO  
24 COVER THE POSITIVE.

25





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1   **SUP. MOLINA:** THANK YOU, SIR, VERY MUCH. NEXT, WE HAVE SOCORRO  
2   GOMEZ, KAREN OCAMB, FRED HORN. IF THEY WOULD JOIN US, PLEASE.  
3   MA'AM, ARE YOU WAITING TO SPEAK, YOU NEED TO COME AND SIT  
4   DOWN. GEORGE GRAHAM.

5

6   **MISS MOBLEY:** I THINK I'LL STAND BECAUSE...

7

8   **SUP. MOLINA:** YOU'RE WELCOME TO STAND, MA'AM.

9

10   **MISS MOBLEY:** I'M LIKE MY MAMA, I DON'T WANT TO BE INSULTED.  
11   I'D JUST LIKE TO TAKE THAT TIME CLOCK TO THE POLLING PLACE  
12   SINCE I'M A SUPERVISOR.

13

14   **SUP. MOLINA:** ALL RIGHT. MA'AM, YOU'RE WELCOME TO STAND.

15

16   **MISS MOBLEY:** OKAY. AND NOW YOU HAVE THE INFORMATION FROM MY  
17   MOM, LILLIAN MOBLEY. AND I DON'T SEE ANYTHING IN WRITING FROM  
18   THESE PEOPLE HERE THAT TALK ABOUT CLOSING THE HOSPITAL. I,  
19   TOO, HAVE HAD TWO SONS, A GRANDDAUGHTER AND A WHOLE LOT MORE  
20   TO GO THROUGH THERE AND I HAVE 17 GRANDSONS AND IF YOUR  
21   TALKING ABOUT CLOSING DOWN, I GOT A PROBLEM. I HOPE YOU GUYS  
22   ARE NOT DRIVING BY THE FREEWAY AND HAVE AN ACCIDENT AND IT'S  
23   CLOSED.

24



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1    **SUP. MOLINA:** FERNANDO ANTELO, NORVELL LEWIS, SIR, IS THAT YOUR  
2    NAME? OKAY. SOCORRO GOMEZ.

3

4    **FRED HORN:** I'M FRED HORN.

5

6    **SUP. MOLINA:** OKAY. I APOLOGIZE. FRED HORN. PLEASE PROCEED.

7

8    **SOCORRO GOMEZ:** I TALK IN SPANISH.

9

10   **SUP. MOLINA:** [ SPANISH ] PROCEED.

11

12   **SOCORRO GOMEZ:** GRACIAS. [ SPEAKING SPANISH ]

13

14   **SUP. MOLINA:** [ TRANSLATING ] THE REASON I'M HERE IS TO PROVIDE  
15   MY TESTIMONY. IN 1995, MY SON RECEIVED A GUNSHOT WOUND. IT WAS  
16   THROUGH THE APPENDIX AND THE INTESTINES. THEY HAD TO CUT  
17   THROUGH THE INTESTINES. HE WAS IN A COMA FOR 13 DAYS. AND  
18   THANK GOD THE DOCTORS WERE THERE AND THE TRAUMA WAS AVAILABLE.  
19   AND MYSELF, ON THE 29TH OF DECEMBER OF LAST YEAR, I HAD AN  
20   ACCIDENT, A HORRIBLE ONE. THERE WAS A YOUNG WOMAN WHO WAS  
21   DRIVING DOWN THE STREET IN A 25-MILE-AN-HOUR ZONE. SHE WAS  
22   DRIVING 80 TO 90 MILES AN HOUR. SHE HURT MY NERVE IN THE NECK.  
23   SHE TORE MY RIBS.

24



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1   **INTERPRETER:** FOR THAT REASON, MY LUNGS WERE PIERCED. I WAS TWO  
2   DAYS IN COMA. FOLLOWING THAT, I WAS RESUSCITATED THREE TIMES.  
3   TWO TIMES, I HAD PNEUMONIA AND I WAS-- I HAD SEVERE BLOOD--  
4   HIGH BLOOD PRESSURE AND, FOLLOWING THAT, I HAD MULTIPLE  
5   FRACTURES.

6

7   **SUP. MOLINA:** [ SPEAKING SPANISH ]

8

9   **SOCORRO GOMEZ:** [ SPEAKING SPANISH ]

10

11   **INTERPRETER:** AND FIRST, THANK GOD, FOLLOWING THAT, THANK YOU  
12   TO THE DOCTORS AND NURSES AT THE TRAUMA CENTER AT MARTIN  
13   LUTHER KING HOSPITAL, I AM ALIVE TODAY. FROM THERE, I WAS SENT  
14   TO RANCHO LOS AMIGOS HOSPITAL. AND BESIDES ALL THE ERRORS THAT  
15   THEY MADE THERE AT MARTIN LUTHER KING HOSPITAL, I CONSIDER IT  
16   TO BE THAT I AM A WOMAN MINORITY.

17

18   **SUP. MOLINA:** MUCHOS GRACIAS.

19

20   **SOCORRO GOMEZ:** [ SPEAKING SPANISH ]

21

22   **INTERPRETER:** I WAS BENEFITED BY THE TRAUMA CENTER. I WOULD  
23   LIKE TO ASK YOU THAT, IF YOU KNOCK, THE DOOR SHALL BE OPENED.  
24   I REMEMBER-- DO YOU REMEMBER THAT I WENT DOOR TO DOOR, MY



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1 FAMILY, MY FRIENDS, WE HAVE SUPPORTED YOU AND WE BELIEVE IN  
2 YOU.

3

4 **SUP. MOLINA:** MUCHOS GRACIAS, SENORA.

5

6 **SOCORRO GOMEZ:** [ SPEAKING SPANISH ]

7

8 **INTERPRETER:** AND I ASK YOU THEN PLEASE DON'T CLOSE THE TRAUMA  
9 CENTER.

10

11 **SUP. MOLINA:** [ SPEAKING SPANISH ] MR. HORN?

12

13 **FRED HORN:** YES, MA'AM. I JUST HAPPEN TO BE ONE OF THE MANY  
14 PEOPLE IN THIS CITY WHO STARTED DREW SCHOOL AND HOSPITAL. I  
15 WALKED OUT THERE WITH EVERYBODY ELSE. I COME OUT THE RIOTS,  
16 YES. I LIVE HERE IN LOS ANGELES EVEN YET NOW. I WORK HERE. MY  
17 CHILDREN ARE HERE. THAT HOSPITAL HAS SERVED BLACK COMMUNITIES  
18 SPECIFICALLY. EVERYTHING WE EVER PUT UP, SEEMS LIKE PEOPLE  
19 ALWAYS WANT TO TEAR IT DOWN. THAT HOSPITAL HAS SERVED US. WE  
20 WORK THERE, MANY A BLACK FOLK. GANG ACTIVITY IN THIS CITY WAS  
21 NOT A BLACK THING AND YOU ALL KNOW IT. THAT THING CREATED SO  
22 MANY JOBS. I MEAN, JUST JOBS. GANGS. THE MURDERS. THE  
23 KILLINGS. I MEAN, IT'S JOBS! WE STILL ARE OUT OF WORK.  
24 EVERYBODY ELSE GOING TO WORK. I CAN REMEMBER WAY BACK WHEN WE  
25 WERE AT CAFE GREEN, ALL OF US STARTED WALKING AND TALKING.



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1 JOHNNY TILLMAN. I MEAN, I WAS A YOUNGSTER. MRS. MOBLEY IS  
2 SITTING RIGHT HERE WITH US. I MEAN, WE WORKED HARD FOR THAT  
3 HOSPITAL. YOU CAN'T SHUT IT DOWN. YOU CAN'T SHUT THE TRAUMA  
4 DOWN. I KNOW YOU ALL DON'T GIVE A-- WHO WE ARE. YOU CALL THE  
5 POLICE ON US ALL THE TIME.

6

7 **SUP. MOLINA:** THANK YOU, MR. HORN. YOUR TIME IS UP. NEXT WE  
8 HAVE GEORGE GRAHAM, MARK MCLAUGHLIN, KENNETH BELL, LADY CAGE-  
9 BARILE. IF THEY'D JOIN US.

10

11 **MARK MCLAUGHLIN:** GOOD AFTERNOON, I'M MARK MCLAUGHLIN, I'M A  
12 FILM MAKER, RESIDENT OF LOS ANGELES AND CONSTITUENT OF  
13 SUPERVISOR YAROSLAVSKY. LAST WEEK, WHILE RESEARCHING A NEW  
14 FILM PROJECT, I HAD THE PRIVILEGE OF RIDING ALONG WITH  
15 PARAMEDIC STATION 33 LOCATED AT MAIN, SOUTH OF GAUGE, IN SOUTH  
16 CENTRAL LOS ANGELES. I WAS EMOTIONALLY TOUCHED BY THESE  
17 TIRELESS, COMPASSIONATE, PROFESSIONAL CAREGIVERS WHO SERVE THE  
18 FORGOTTEN COMMUNITY AFFECTED BY THE PROPOSED CLOSING OF KING  
19 TRAUMA CENTER. SUFFICE IT TO SAY I WAS SHOCKED TO OBSERVE,  
20 TIME AFTER TIME, THAT WE HAD TO TRANSPORT PATIENTS GREAT  
21 DISTANCES OUT OF THE AREA. SPECIFICALLY DOWNEY, LONG BEACH  
22 MEMORIAL, OVER 15 MILES AWAY. THIS IS SIMPLY UNACCEPTABLE. WE  
23 DID HAVE ONE OCCASION TO TRANSPORT A HEAD TRAUMA PATIENT TO  
24 THE KING TRAUMA CENTER. ARRIVING IN MINUTES, I OBSERVED A TEAM  
25 WAITING TO CARE FOR THIS PATIENT. I WAS IMPRESSED AND THOUGHT,



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1 "THAT'S HOW IT'S SUPPOSED TO BE." FIREFIGHTERS TOLD ME THEY'VE  
2 WITNESSED MANY CRITICAL PATIENTS SAVED AT KING TRAUMA CENTER  
3 AND ARE CONCERNED AN EXTENDED TRAUMA TRANSPORT TIME WILL  
4 RESULT IN UNNECESSARY LIVES BEING LOST. IN CLOSING, SIMPLY  
5 PUT, DON'T THROW THE BABY OUT WITH THE BATHWATER. IF KING  
6 TRAUMA NEEDS FIXING, REPAIR IT THROUGH A CHANGE IN MANAGEMENT,  
7 NOT BY THE KNEE JERK REACTION OF CLOSING THIS VITAL SOUTH  
8 CENTRAL FACILITY. THANK YOU.

9

10 **SUP. MOLINA:** PLEASE PROCEED. IF ONE OF YOU DOESN'T START, WE  
11 WILL HAVE NOBODY SPEAKING. PLEASE START. SIR, PLEASE PROCEED.

12

13 **KENNETH BELL:** OKAY. MADAM CHAIR AND SUPERVISORS, I'M HERE ON  
14 BEHALF OF STOP THE VIOLENCE, MY EXECUTIVE DIRECTOR, MR. SHAW.  
15 MY NAME IS KENNETH K. B. BELL AND WE JUST WANT TO SUPPORT  
16 SUPERVISOR YVONNE BRATHWAITE- BURKE ON THE MOTION TO DELAY THE  
17 VOTE. TO ME, THAT THE TRAUMA CENTER IS REALLY-- I'M A VICTIM  
18 OF A TRAUMA INCIDENT THAT HAPPENED IN ENGLEWOOD WHEN CENTINELA  
19 HOSPITAL WAS OPEN AND HAD THEIR TRAUMA CENTER. IF IT WASN'T  
20 FOR THE TRAUMA CENTER, THE DOCTOR, I WAS HIT IN THE MAIN  
21 ARTERY OF MY LEG. FIRST THING HE SAID THAT IT WAS LUCKY THAT  
22 THEY WAS THERE TO SAVE ME BECAUSE I ONLY HAD ABOUT TWO MINUTES  
23 BEFORE I WOULD HAVE BLED TO DEATH. SO A TRAUMA CENTER IS  
24 REALLY VERY IMPORTANT AND ESPECIALLY TO THE COUNTY OF LOS  
25 ANGELES. SO I HOPE THAT, ALONG WITH ALL THE OTHER RESIDENTS,





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1 SUPERVISORS, THAT YOU GUYS LOOK AT SUPERVISOR YVONNE BURKE'S  
2 MOTION TO DELAY AND SO YOU CAN GET MORE OF THE FACTS. THANK  
3 YOU.

4

5 **SUP. MOLINA:** THANK YOU, SIR. OUR LAST SPEAKER IS MR. WILLIAMS  
6 LEE TERRY. PLEASE PROCEED.

7

8 **LADY CAGE-BARILE:** GOOD EVENING. MY NAME IS LADY CAGE-BARILE. I  
9 AM A MEMBER OF THE AFRICAN-AMERICAN REPUBLICAN PARTY  
10 COALITION, WHICH IS LOCATED AT 4323 LA MURK PARK IN LOS  
11 ANGELES. I'M ALSO WITH THE NATIONAL COUNCIL OF NEGRO WOMEN,  
12 THE SIGMA GAMMA ROY SORORITY, I'M BAPTIZED IN THE CHURCH OF  
13 CHRIST. I'M JUST-- YOU KNOW, I JUST HAVE TO SAY THAT HOW MANY  
14 TIMES WILL YOU CLOSE YOUR EARS TO THE WILL OF THE PEOPLE? KING  
15 DREW TRAUMA CENTER HAS-- WAS IMPLEMENTED FOR GREAT NECESSITY  
16 AND THAT WAS TO SUPPORT THE IMMINENT SITUATIONS THAT OCCUR  
17 UNEXPECTEDLY. YOU KNOW, NATURE HAPPENS, THINGS IN NATURE  
18 HAPPENS AND SOMETIMES IT'S-- AIDED BY EVIL PEOPLE THAT CAUSES  
19 A SITUATION WHERE YOU NEED A TRAUMA CENTER IMMEDIATELY.  
20 INSTEAD OF CLOSING THE TRAUMA CENTER, YOU SHOULD DO AS  
21 EVERYONE HAS ASKED YOU-- EMERGENCY INTERVENTION SO THAT YOU  
22 CAN PUT INTO PLACE, MAYBE LATER, THOROUGHLY EXAMINE-- EXAMINED  
23 ALL NECESSARY HIGHLY QUALIFIED ADMINISTRATORS WHOSE OBJECTIVE  
24 IS TO PROVIDE, TO PROTECT AND SERVICE THE NEEDS OF THE PEOPLE  
25 RATHER THAN TO LEAVE THEM WITH NOTHING. THANK YOU.



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1

2 **SUP. MOLINA:** THANK YOU. MR. LEE TERRY. YOUR NAME, SIR?

3

4 **MORRIS GRIFFIN:** MORRIS GRIFFIN, BIG MONEY GRIFF, COMMUNITY  
5 ACTIVIST AND LEADER.

6

7 **SUP. MOLINA:** PLEASE GO AHEAD.

8

9 **MORRIS GRIFFIN:** GOOD AFTERNOON, BOARD OF SUPERVISORS. YOU  
10 KNOW, IT DISTURBS ME TO HAVE TO SIT HERE ALL DAY AND SEE THAT  
11 WE'RE CONSIDERING SHUTTING DOWN THE TRAUMA CENTER AT M.L.K.  
12 THEY SAY "YES," WE SAY "NO." THEY SAY "YES," WE SAY "NO."  
13 WE'RE SAYING DON'T THROW THE BABY OUT WITH THE BATHWATER.  
14 THAT'S THE POINT THAT WE'RE TRYING TO MAKE HERE TODAY. DON'T  
15 THROW THE BABY OUT WITH THE BATHWATER. WE KNOW THAT THIS  
16 DISTRICT IS THE DISTRICT THAT BELONGS TO YVONNE BRATHWAITE-  
17 BURKE. WE ASK FOR YOU TO STRONGLY CONSIDER HER WISHES IN HER  
18 DISTRICT. THIS IS A COMMUNITY THAT IS DAMAGED WHEN WE TALK  
19 ABOUT KILLINGS. INNOCENT LIVES ARE BEING SHOT AT EACH DAY OF  
20 OUR LIVES AND WE HAVE TO MAKE SURE THAT THERE IS A TRAUMA  
21 CENTER AVAILABLE TO THEM WHERE THEY CAN GO AND SAVE THEIR  
22 LIVES. THERE'S AN INCREASE IN MOTORCYCLISTS, THERE'S AN  
23 INCREASE IN GANG-- IN GANG CRIMES. WE NEED YOU TO UNDERSTAND  
24 THE MAGNITUDE OF WHERE WE'RE GOING WITH THIS. THIS CENTER,  
25 THIS TRAUMA CENTER NEEDS TO STAY IN EXISTENCE. THANK YOU.



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1

2 **SUP. MOLINA:** THANK YOU, MR. GRIFFIN.

3

4 **TERRY LEE WILLIAMS:** MY NAME IS MR. WILLIAMS, M-R, MR.

5 WILLIAMS, LEE TERRY. THAT'S MY NAME, TERRY LEE WILLIAMS. IN

6 2003, SEPTEMBER THE 21ST ON THIS DAY RIGHT HERE, I GOT HIT BY

7 A TRUCK, HIT-AND-RUN AND I GOT HIT BY A CAR, GOT DRUG DOWN THE

8 STREET. I GOT HALF A LIVER, I GOT A HEART PACER, I WAS IN A

9 COMA FOR ABOUT TWO DAYS, I WAS IN I.C.U. THAT HOSPITAL SAVED

10 ME. BUT I HAD MANY TRAGEDIES THROUGH THE YEARS. IN 1981, I HAD

11 A TRAGEDY DOWNTOWN. I WAS TOOKEN TO-- I CAUGHT THE BUS TO

12 U.S.C. MEDICAL CENTER AND I WAS SAVED THERE ALSO, TOO. AND I

13 HAD MANY, MANY TRAGEDIES, YOU KNOW, BUSTING THE HEAD, ROBBED,

14 EVERYTHING. THESE HOSPITALS IN L.A. COUNTY BEEN GOOD. MY MAMA,

15 ETHEL WILLIAMS, ETHEL LE ROSE, WAS FIRST BLACK LADY, HAD

16 BREAST CANCER, HAD TO HAVE HER BREAST AMPUTATED AT U.C.L.A.

17 WHAT I'M SAYING IS TO SAY THIS IS MY STATUTE OF LIMITATION

18 AIN'T RUN OUT. I'M ONLY HUMAN. I'M ONLY HUMAN. AND NOTHING'S

19 BEEN DONE ABOUT IT, YOU KNOW? THIS IS, LIKE, YOU KNOW, A

20 ANIMAL IS TREATED BETTER THAN I'M TREATED AND I'M JUST SAYING,

21 YOU KNOW, THE HOSPITAL'S BEEN GOOD TO ME AND...

22

23 **SUP. MOLINA:** THANK YOU, SIR.

24



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1   **TERRY LEE WILLIAMS:** ...I'M JUST PRAYING THAT EVERYBODY JUST  
2   PULL TOGETHER AND PULL AS ONE, YOU KNOW, BECAUSE I'M ONLY  
3   HUMAN. AND LIKE I SAY, I WORKED ALL MY LIFE AND I'M GOING TO  
4   KEEP ON WORKING. A MIND IS A TERRIBLE THING TO LOSE.

5

6   **SUP. MOLINA:** THANK YOU, SIR.

7

8   **TERRY LEE WILLIAMS:** THANK YOU.

9

10   **SUP. MOLINA:** WE UNDERSTAND MR. JUAREZ DIDN'T LISTEN WHEN HIS  
11   NAME WAS CALLED. WOULD YOU PLEASE JOIN US, MR. JUAREZ?

12

13   **CIRILO JUAREZ:** MY NAME IS CIRILO JUAREZ. I AM HERE  
14   REPRESENTING-- I AM HERE AS A CITIZEN AND TO BE THE VOICE FOR  
15   THOSE WHO CANNOT BE HERE AND I AM NOT PAID BY ANYBODY. A  
16   TRAUMA CENTER, BIG DEAL! THAT'S RIGHT. IT IS A BIG DEAL. AND  
17   ON PAPER, IT'S JUST ANOTHER EXPENDITURE. BUT WHEN TRAUMA HITS,  
18   THE TRAUMA CENTER IS A MATTER OF LIFE OR DEATH. THE KING DREW  
19   TRAUMA CENTER PROVIDES A MUCH-NEEDED SERVICE. TO CLOSE IT IS  
20   TO DENY THE VITAL SERVICE TO PEOPLE OF COLOR. I CANNOT  
21   EMPHASIZE THAT ENOUGH. PLEASE KEEP IT OPEN. SHOW YOUR  
22   HUMANITY. YOU SAY THERE'S NO MONEY. IT'S A MATTER OF-- IT'S A  
23   MATTER OF PRIORITIES AND ALLOCATION AND, IF ACCREDITATION IS  
24   LACKING, PUT IN THE CORRECTIONS, FOR GOD'S SAKE. IT'S THAT  
25   SIMPLE.



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1

2 **SUP. MOLINA:** THANK YOU, MR. JUAREZ. THAT CONCLUDES OUR  
3 SPEAKERS. THE ITEM IS BEFORE US.

4

5 **SUP. BURKE:** I HAVE SOME QUESTIONS.

6

7 **SUP. MOLINA:** MS. BURKE?

8

9 **SUP. BURKE:** THE REASON THAT I INTRODUCED THE MOTION WAS  
10 BECAUSE I THINK THAT, IF WE'RE BRINGING IN EXPERTS TO LOOK AT  
11 THE ENTIRE SITUATION, THAT WE NEED TO HAVE THEIR INPUT BEFORE  
12 WE MOVE FORWARD AND I HAVE A NUMBER OF QUESTIONS I DO WANT TO  
13 ASK. DO WE HAVE TO KNOW EXACTLY WHERE TRAUMA PATIENTS ARE  
14 GOING TO BE DESIGNATED, WHAT FACILITY, PRIOR TO HOLDING THE  
15 BEILENSEN HEARINGS OR CAN WE JUST HOLD THOSE HEARINGS WITHOUT  
16 ACTUALLY KNOWING THE CONFIGURATION OF THOSE TERRITORIES?

17

18 **DR. THOMAS GARTHWAITE:** I THINK WE WILL BE ABLE TO KNOW THAT.  
19 WE CAN DO A PROJECTION WITH AND WITHOUT CALIFORNIA IN IF WE'RE  
20 GIVEN A, YOU KNOW, A REASONABLE TIME FRAME. SO I THINK, BY THE  
21 TIME WE GET TO THE BEILENSONS, WE'LL BE ABLE TO SHOW YOU BOTH  
22 OPTIONS.

23

24 **SUP. BURKE:** AND YOU SAY WITH AND WITHOUT CALIFORNIA.

25



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1   **DR. THOMAS GARTHWAITE:** RIGHT. BECAUSE THAT'S REALLY THE ONLY  
2   DIFFERENCE.

3

4   **SUP. MOLINA:** BUT CALIFORNIA WAS BEING PROPOSED FOR A THOUSAND  
5   VISITS, RIGHT, PER YEAR?

6

7   **DR. THOMAS GARTHWAITE:** CORRECT, YES.

8

9   **SUP. BURKE:** ABOUT HALF-- MORE THAN HALF OF LAST YEAR'S VISITS.

10

11   **SUP. MOLINA:** BUT I DON'T THINK THAT'S A REALITY THAT WE CAN  
12   DEAL WITH IN THE NEXT 90 TO 120 DAYS WHEN THEY HAVEN'T EVEN  
13   DECIDED. SO IT SHOULDN'T BE ON THE TABLE.

14

15   **DR. THOMAS GARTHWAITE:** YEAH, UNLESS-- RIGHT.

16

17   **SUP. BURKE:** WELL, I MEAN, IF YOU DON'T HAVE CALIFORNIA, YOU'RE  
18   GOING TO HAVE TO HAVE SOME PLACE.

19

20   **SUP. MOLINA:** WE DO BUT I'M NOT SAYING THAT SHOULD BE ONE OF  
21   THEM.

22

23   **SUP. BURKE:** NO. WELL, I UNDERSTAND THAT BECAUSE, OF COURSE,  
24   LET ME TELL YOU. I SUPPORTED CALIFORNIA BECOMING PART OF THE  
25   TRAUMA NETWORK AND I DO...





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1

2 **SUP. MOLINA:** THEY HAVEN'T DECIDED TO DO SO YET.

3

4 **SUP. BURKE:** THEY HAVE NOT DECIDED THAT THEY'RE GOING TO DO IT,  
5 RIGHT, BUT IT SEEMS TO ME THAT, IF THEY DID DECIDE TO DO IT  
6 AND IF THEY WERE GOING TO TAKE THAT MUCH OF THE BURDEN, THAT  
7 THAT IS ALSO ONE OF THE ISSUES THAT SHOULD BE LOOKED AT IN  
8 TERMS OF WHETHER OR NOT THE TRAUMA CENTER WOULD CONTINUE TO BE  
9 THE BURDEN ON THIS HOSPITAL. BECAUSE, IF YOU'RE TALKING ABOUT  
10 1,000 OUT OF 1,800 GOING TO CALIFORNIA HOSPITAL, IF THEY  
11 DECIDE TO FILE AND THEY DECIDE THEY'RE GOING TO BECOME PART OF  
12 THE TRAUMA NETWORK, IT WILL BE A GREAT BENEFIT AND TAKE A LOT  
13 OF THE BURDEN OFF OF THAT HOSPITAL. AND, I MEAN, HAS THAT BEEN  
14 CONSIDERED AT ALL IN TERMS OF AN ALTERNATIVE?

15

16 **DR. THOMAS GARTHWAITE:** I THINK WHAT YOU'RE SAYING, I AGREE  
17 WITH IT. IF WE DON'T CLOSE THE UNIT, WE MAKE IT DRAMATICALLY  
18 SMALLER, THAT WILL HAVE A PROPORTIONATELY-- PROPORTIONALLY  
19 TAKE AWAY SOME OF THE STRESS OF THE HOSPITAL. EVERY PATIENT--  
20 EVERY TRAUMA PATIENT COMING TO THE HOSPITAL DEMANDS A LOT OF  
21 RESOURCES AND DISTRACTS STAFF AND KIND OF OVERWHELMS OUR  
22 SYSTEM.

23

24 **SUP. BURKE:** AND ANOTHER THING I WONDERED WHETHER IT HAS BEEN  
25 CONSIDERED AND THE REASON I'M THROWING THESE OUT IS BECAUSE I



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1 DO THINK THAT, IF YOU DO BRING IN THESE TURNAROUND EXPERTS WHO  
2 HAVE DEALT WITH THESE SITUATIONS, THEY MAY HAVE ANY NUMBER OF  
3 DIFFERENT ALTERNATIVES THAT THEY WILL PROPOSE AND THAT'S THE  
4 REASON I INTRODUCED THIS MOTION. BECAUSE, IF WE'RE GOING TO  
5 SPEND MILLIONS AND MILLIONS OF DOLLARS ON THESE EXPERTS, WE  
6 SHOULD AT LEAST HAVE-- NOT HAVE A PREDISPOSITION IN TERMS OF  
7 WHAT WE ARE PLANNING TO DO. AND WE SHOULD TAKE ADVANTAGE OF  
8 THEIR EXPERTISE. AND LOOK AT IT, SERIOUSLY, NOT JUST HAVE THEM  
9 LOOK AT CERTAIN-- A FEW THINGS BUT TO LOOK AT THE ENTIRE  
10 MEDICAL CENTER AND ALL OF THE ALTERNATIVES. I HAVE ANOTHER  
11 ISSUE THAT-- I KNOW THAT YOU SAY YOU DON'T KNOW WHERE PEOPLE  
12 ARE GOING TO GO AT THIS POINT AND THIS IS SOMETHING THAT WOULD  
13 HAVE TO BE DEVELOPED LATER BUT I UNDERSTAND ABOUT 253 OF THE  
14 1,800 ARE DROP-OFFS, PEOPLE WHO ARE DROPPED AT THE DOOR OF THE  
15 TRAUMA CENTER AND OFTEN WITH GANG KILLINGS, I-- NOT GANG  
16 KILLINGS BUT GANG SHOOTINGS, I UNDERSTAND THEY JUST DROP THE  
17 PERSON AT THE FRONT DOOR. NOW, HOW WOULD YOU PROPOSE TO DEAL  
18 WITH THAT?

19

20 **DR. THOMAS GARTHWAITE:** WELL, THE-- JUST TO BE CLEAR, THERE  
21 ARE, I THINK, 1,800 TRAUMA PATIENTS PLUS...

22

23 **SUP. BURKE:** PLUS THE 253?

24



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1 **DR. THOMAS GARTHWAITE:** ...PLUS THERE ARE 253 PATIENTS WHO ARE  
2 BROUGHT TO THE EMERGENCY ROOM WHO WOULD MEET TRAUMA CRITERIA.  
3 YOU KNOW, AND ALL THESE PATIENTS ARE EVALUATED, YOU KNOW.  
4 THERE'S SORT OF A SENSE, I THINK, THAT I THINK I USED TO HAVE  
5 AND MANY USED TO HAVE THAT ALL TRAUMA PATIENTS ARE ADMITTED TO  
6 THE HOSPITAL. THAT'S NOT EVEN TRUE. SO A PERCENTAGE OF THEM  
7 WHO MEET TRAUMA CRITERIA ARE EVALUATED AND FOUND NOT TO HAVE  
8 SIGNIFICANT INJURY AND ARE SENT HOME. BUT IF A PATIENT IS  
9 BROUGHT IN BY CAR OR-- WHO MEETS TRAUMA CRITERIA AND WE  
10 EVALUATED THEM, WE WOULD PROVIDE THE SERVICE. WE'RE GOING TO  
11 HAVE A VERY ACTIVE EMERGENCY ROOM. WE'RE GOING TO DO SURGERY.  
12 THERE WILL BE A FEW PATIENTS WHO HAVE SOME SIGNIFICANT PROBLEM  
13 THAT WE MAY OR MAY NOT HAVE THE EXPERTISE TO HANDLE THAT WE  
14 WOULD THEN HAVE TO TRANSFER TO A HOSPITAL THAT HAS THAT  
15 EXPERTISE, JUST LIKE THE OTHER 81 ACTIVE EMERGENCY ROOMS IN  
16 L.A. COUNTY DO TRANSFER PATIENTS, WHERE THEY DON'T HAVE THE  
17 CAPABILITY, TO OTHER FACILITIES.

18

19 **SUP. BURKE:** ANOTHER ISSUE THAT I WONDER WHETHER HAS BEEN  
20 REFUTED, BECAUSE I KEEP READING ABOUT IT IN THE PAPER, IS THAT  
21 SOME OF THE HOSPITALS THAT ARE BEING SUGGESTED, FOR INSTANCE,  
22 ST. FRANCIS, HARBOR, DO NOT NECESSARILY HAVE AVAILABLE THE  
23 EXPERTISE FOR THE PATIENT LOAD THAT HAS BEEN COMING INTO THE  
24 TRAUMA CENTER AT MARTIN LUTHER KING AND I THINK BASICALLY THEY  
25 WERE TALKING ABOUT PENETRATING WOUNDS.



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1

2 **DR. THOMAS GARTHWAITE:** YEAH. I THINK THAT WE HAD SEVERAL  
3 PHYSICIANS, INCLUDING AN EMERGENCY ROOM PHYSICIAN FROM ST.  
4 FRANCIS, INCLUDING THE HEAD OF THE TRAUMA CENTER AT U.C.L.A.  
5 YESTERDAY IN A NEWS CONFERENCE, THAT QUESTION CAME UP. THEY  
6 WERE VERY CLEAR THAT EVERY TRAUMA CENTER GETS BOTH PATIENTS,  
7 PENETRATING AND NON-PENETRATING TRAUMA, THAT ALL OF THEM ON A  
8 REGULAR BASIS ARE HANDLING BOTH TYPES OF PATIENTS AND ARE ABLE  
9 TO HANDLE EITHER TYPE, PENETRATING TRAUMA WHICH ARE REALLY  
10 BULLET AND KNIFE WOUNDS, ESPECIALLY, OR BLUNT TRAUMA, WHICH IS  
11 PREDOMINANTLY AUTOMOBILE ACCIDENTS AND FALLS. SO THE EXPERTS  
12 IN THIS AREA WOULD SAY THAT THOSE PATIENTS CAN BE HANDLED. THE  
13 BIG DIFFERENCE BETWEEN ANOTHER TRAUMA CENTER AND THE KING  
14 TRAUMA CENTER I THINK IS IN THE BACKUP SERVICES AND STABILITY  
15 OF THE MEDICAL CENTER ITSELF.

16

17 **SUP. BURKE:** AND ALL OF US WANT TO SEE THE FACILITY, WE WANT TO  
18 SEE THE BACKUP AVAILABLE, WE WANT TO SEE THE NURSES COMING IN  
19 AND I THINK IT'S SO IMPORTANT THAT WE HAVE SOME KIND OF  
20 PROVISION WHERE WE GIVE BONUSES TO NURSES WHO COME IN THERE  
21 AND WE ALSO HAVE TO STOP TALKING ABOUT IT CLOSING. NO ONE'S  
22 GOING TO COME TO WORK AT A PLACE THAT THEY THINK IS CLOSING.  
23 SO WE'RE GOING TO HAVE TO TALK ABOUT HOW IT'S GOING TO BE  
24 ADDRESSED BUT ONE OTHER THING I JUST WANTED TO RAISE AS FAR AS  
25 ALTERNATIVES THAT I WOULD JUST INTERESTED WHETHER YOU



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1 CONSIDERED. IF, IN FACT, YOU REDUCE ONE-HALF OF THE BURDEN OF  
2 THE TRAUMA CENTER AS IT IS BY TRANSFERRING THEM TO CALIFORNIA,  
3 IF IT SHOULD COME ON, HAVE WE LOOKED AT THE POSSIBILITY OF ALL  
4 OF THE HOSPITALS JOINING TOGETHER IN UTILIZING THOSE EXPERTS,  
5 WHICH YOU'VE SAID? WHAT'S DRIVING THE PROBLEM IS THAT WE HAVE  
6 SO MANY OF THESE EXPERT OR SPECIALISTS RATHER THAN-- THESE  
7 SPECIALISTS THAT WE HAVE TO HAVE ON CALL IN THE CASE OF AN  
8 EMERGENCY IN A TRAUMA CASE. WE'VE BEEN TALKING ABOUT A SYSTEM,  
9 RATHER THAN HAVING EACH INDIVIDUAL HOSPITAL AND I'M SORRY THAT  
10 MR. LOTT IS GONE, BUT HE TALKED ABOUT HAVING EVERYONE, THE  
11 PUBLIC AND THE PRIVATE, WORKING TOGETHER. HAS IT BEEN LOOKED  
12 AT AT ALL UTILIZING A CADRE OF SPECIALISTS FOR ALL OF THOSE  
13 HOSPITALS WE'RE TALKING ABOUT THAT ARE IN THAT REGION?  
14 BECAUSE, OF COURSE, WE CAN'T HAVE ALL THOSE SPECIALISTS, WITH  
15 THE AMOUNT THEY CHARGE, ON CALL, WHEN YOU USE THEM SEVEN TIMES  
16 A YEAR.

17

18 **DR. THOMAS GARTHWAITE:** WELL, YOU KNOW, THE CONCEPT YOU'RE  
19 PUTTING FORWARD, WHICH IS A REGIONAL CALL PANEL FOR TRAUMA  
20 SPECIALISTS AND BACKUP SPECIALISTS, HAS BEEN AT LEAST RAISED  
21 RECENTLY AND I THINK THERE WERE SOME IMPEDIMENTS TO THAT THAT  
22 HAVE BEEN RECENTLY LIFTED AND I THINK THAT IS AN ACTIVE  
23 DISCUSSION AT THE PRESENT TIME. I WOULD THINK THAT WOULD MAKE  
24 A WHOLE LOT OF SENSE. I THINK THAT CALL PANELS ARE A



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1    SIGNIFICANT PART OF WHY IT'S VERY EXPENSIVE AND DIFFICULT TO  
2    RUN A TRAUMA CENTER AND AN EMERGENCY ROOM.

3

4    **SUP. BURKE:** WELL, AND THIS IS THE REASON THAT I INTRODUCED  
5    THIS MOTION, THAT WE-- I HAVE A FEELING WE RUSHED INTO THIS.  
6    THEY MADE A REQUEST FOR YOU TO BRING UP AND GET THIS COMPLETED  
7    IN FOUR DAYS, PART OF WHICH YOU WERE AWAY, AND YOU HAD TO  
8    REACT IN A VERY SHORT TIME. BUT IF WE HAVE MORE TIME AND IF WE  
9    CAN UTILIZE THESE PEOPLE THAT WE'RE BRINGING ON WHO WILL BE  
10    LOOKING AT THE ENTIRE HOSPITAL, AT LEAST WE HAVE THE  
11    ALTERNATIVES THAT ARE PRESENTED BEFORE US THAT WE CAN LOOK AT  
12    AND WE CAN MAKE AN INTELLIGENT DECISION. THAT'S ALL I'M  
13    SAYING, IS THAT WE DO NEED TO MAKE SURE THAT WE HAVE LOOKED AT  
14    ALL OF THOSE ALTERNATIVES. PARTICULARLY, I WAS REALLY  
15    IMPRESSED OR VERY-- REALLY DISTRESSED BY SOME OF THE  
16    STATEMENTS THAT WERE MADE BY THE PARAMEDICS. I WAS DISTRESSED  
17    BY SOME OF THE STATEMENTS MADE BY THE HOSPITALS THAT ARE GOING  
18    TO BE THE RECIPIENT HOSPITALS. NOW, SOME OF THEM MAY HAVE  
19    CHANGED THEIR POSITION BUT THE PARAMEDICS HAVE, AGAIN AND  
20    AGAIN, RAISED QUESTIONS IN TERMS OF THEIR ABILITY TO RESPOND  
21    TO A NEW CONFIGURATION OF THIS NETWORK. AND SOME OF THE  
22    STATEMENTS I KNOW THAT HAVE BEEN MADE HAVE BEEN IRRESPONSIBLE  
23    IN TERMS OF EVERYBODY'S GOING TO DIE IF THIS HAPPENS AND SOME  
24    OF THE THINGS BUT I DISCOUNTED THOSE. BUT I DID HAVE TO LISTEN  
25    TO SOME OF THOSE PEOPLE WHO HAVE THE IMMEDIATE RESPONSIBILITY





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1 FOR THIS NETWORK, WHO HAVE TO GET PEOPLE THERE, THE ONES WHO  
2 SAID THEY'RE ACROSS THE STREET, BUT THEY'LL PROBABLY HAVE TO  
3 GO SOMEWHERE ELSE, BECAUSE I ALSO RECOGNIZE EVERYBODY DOESN'T  
4 LIVE WITHIN THREE BLOCKS OF THE HOSPITAL. SOME OF THOSE PEOPLE  
5 WHO YOU'RE TALKING ABOUT TRANSFERRING TO CALIFORNIA REPRESENT  
6 THOSE PEOPLE NORTH OF SLAUSON WHO PRESENTLY OFTEN GO TO KING  
7 BUT WHO IT WOULD BE MUCH EASIER FOR THEM TO GO SOMEWHERE ELSE.  
8 SO ALL I'M SAYING IS, LET'S GIVE IT A CHANCE TO LOOK AT  
9 ALTERNATIVES. WE WANT THE HOSPITAL TO STAY OPEN. WE WANT TO DO  
10 WHATEVER IT TAKES TO KEEP IT OPEN BUT WE ALSO WANT TO BE SURE  
11 WE MAKE A WISE DECISION BECAUSE, ONCE IT STARTS TO BEING  
12 DISMANTLED, IT'S VERY TOUGH TO GET IT BACK. IT'S VERY  
13 DIFFICULT. YOU KNOW, CALIFORNIA HOSPITAL, FOR THE LAST YEAR  
14 AND A HALF, I UNDERSTAND, HAD BEEN APPLYING BUT THEY WERE  
15 TURNED DOWN BECAUSE IT TAKES-- WELL, THAT'S WHAT THEY TOLD ME,  
16 THEY WERE TURNED DOWN, BECAUSE, AT ONE TIME, I THOUGHT THEY  
17 HAD IT ALL-- IT WAS ALL AGREED. THEN, ALL OF A SUDDEN, THEY  
18 DID NOT GET THEIR DESIGNATION.

19

20 **DR. THOMAS GARTHWAITE:** THEY WITHDREW FOR A PERIOD OF TIME  
21 BECAUSE THEY WERE GETTING CONFLICTING FINANCIAL...

22

23 **SUP. BURKE:** EMERGENCY MEDICAL...

24

25 **DR. THOMAS GARTHWAITE:** NO, I THINK THEY WENT THROUGH...



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1

2 **SUP. BURKE:** BEFORE-- WHEN CAROLE FIRST CAME THERE, YES.

3

4 **DR. THOMAS GARTHWAITE:** RIGHT. THEY WENT THROUGH THE PROCESS  
5 AND WERE APPROVED BUT THEY WITHDREW THE FINAL PIECE BECAUSE  
6 THEY WERE GETTING CONFLICTING FINANCIAL INFORMATION. THEY  
7 REGROUPED, BROUGHT IN SOME ADDITIONAL EXPERTS, LOOKED AT THE  
8 NUMBERS AGAIN, I THINK, HAVE-- THEN ARE NOW ASSESSING WHETHER  
9 OR NOT THIS CAN WORK. I THINK-- I DON'T WANT TO SPEAK FOR THEM  
10 BUT THEY PULLED BACK VOLUNTARILY, I'M SURE OF THAT.

11

12 **SUP. BURKE:** BUT ONE OF THE THINGS THAT I THINK IS THAT WE DO  
13 NEED TO LOOK AT ALL OF THOSE ALTERNATIVES.

14

15 **DR. THOMAS GARTHWAITE:** RIGHT. IF I COULD JUST MAKE TWO QUICK  
16 POINTS. ONE WAS, ONE WOULD BE THAT THE DATA THAT WE REALLY  
17 NEED IS TO TAKE, YOU KNOW, 1,000 PATIENTS, FIND OUT WHERE THEY  
18 WERE PICKED UP AND HOW LONG-- YOU KNOW, DO THE MODELING, HOW  
19 LONG WILL IT TAKE TO GET TO THE VARIOUS HOSPITALS IN THAT  
20 CONFIGURATION? WHAT IS THE EXACT, PRECISE TIME DIFFERENCE? AND  
21 THAT'S SOMETHING WE CAN DO OVER THE NEXT 30 DAYS, AT LEAST, TO  
22 GET AN ESTIMATE OF THAT. I FORGET THE OTHER POINT SO THANK  
23 YOU.

24

25 **SUP. MOLINA:** ALL RIGHT.



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1

2     **SUP. YAROSLAVSKY:** MADAM CHAIR?

3

4     **SUP. MOLINA:** MR. YAROSLAVSKY?

5

6     **SUP. YAROSLAVSKY:** I JUST WANT TO MAKE A COUPLE OF COMMENTS.  
7     NUMBER ONE, THE ACTION THAT WE'RE BEING ASKED TO TAKE TODAY IS  
8     THE INITIATION OF A PROCESS. IT'S NOT THE FINAL DECISION, AND  
9     I THINK THAT'S IMPORTANT TO RECOGNIZE AND I KNOW THERE HAVE  
10    BEEN A LOT OF THINGS SAID OVER THE LAST WEEK ABOUT WHAT THIS  
11    ACTION TODAY IS THAT WE'RE BEING ASKED TO TAKE BUT IT'S THE  
12    BEGINNING OF A PROCESS AND, AS I SAID EARLIER, IT'S NECESSARY  
13    BUT NOT SUFFICIENT TO CLOSE THE TRAUMA CENTER BUT WE ARE UNDER  
14    PRESSURE. AND THE PRESSURE IS NOT TO CLOSE THE TRAUMA CENTER;  
15    THE PRESSURE IS TO FIX THE HOSPITAL. THAT'S THE ISSUE THAT THE  
16    FEDERAL GOVERNMENT HAS PUT-- PUT TO US. I DON'T KNOW WHERE  
17    SOME OF THE LEGISLATORS OR ONE OF THE LEGISLATORS WHO SAID  
18    THAT BOARD MEMBERS, I READ THAT IN A PRESS ARTICLE, THAT BOARD  
19    MEMBERS HAD SAID THAT C.M.S. HAD MADE US CLOSE THE TRAUMA  
20    CENTER. C.M.S. NEVER ASKED US TO CLOSE THE TRAUMA CENTER. IN  
21    FACT, AT THE PRESS CONFERENCE THAT MR. FLICK WAS AT LAST-- A  
22    WEEK AGO YESTERDAY HERE IN THE HALL OF ADMINISTRATION, HE SAID  
23    OUR ONLY ADMONITION TO THE COUNTY IS FIX THE HOSPITAL. HOW  
24    YOU'RE GOING TO FIX IT IS THE COUNTY'S BUSINESS. HE MADE THAT  
25    VERY CLEAR. AND SO HE'S NOT GOING TO GET-- HE NEVER DID GET IN



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1 THE MIDDLE OF THAT ISSUE. HE WAS AWARE OF IT, I KNOW, BECAUSE  
2 AT LEAST I HAD A CONVERSATION WITH HIM ABOUT IT THE DAY  
3 BEFORE-- ABOUT YOU'RE THINKING ABOUT THIS, THAT THIS WAS BEING  
4 CONTEMPLATED, NOT THAT IT WAS EVEN GOING TO BE PART OF YOUR  
5 RECOMMENDATION THE WEEK BEFORE, BUT IT'S NOT HIS-- IT'S NOT  
6 HIS ROLE AND HE MADE THAT CLEAR. SO I WANT TO BE REAL CLEAR ON  
7 THAT. THIS IS NOT BEING DONE BECAUSE THE FEDERAL GOVERNMENT  
8 HAS SAID, "CLOSE THE TRAUMA CENTER," IT'S BEING DONE BECAUSE  
9 THE GOVERNMENT HAS SAID, "FIX THE HOSPITAL AND, IF YOU DON'T  
10 FIX THE HOSPITAL, YOU'RE GOING TO HAVE TO CLOSE IT BECAUSE  
11 WE'RE GOING TO PULL THE MONEY FROM IT, AND JAYCO IS GOING TO  
12 PULL THE ACCREDITATION, ET CETERA." SO THAT'S THE PRESSURE  
13 WE'RE UNDER. NOW, I DON'T HAVE ANY OBJECTION TO THE SPIRIT OF  
14 WHAT MRS. BURKE WANTS TO DO. I DON'T HAVE ANY MORE THAN DR.  
15 GARTHWAITE HAS SAID EARLIER IN TERMS OF WANTING TO GET OTHER  
16 OPINIONS. I'M NOT AFRAID OF OTHER OPINIONS AND I'M NOT AFRAID,  
17 IF WE GET ANOTHER OPINION IN THE NEXT THREE MONTHS OR 60 DAYS  
18 THAT SAYS, "BOY, HERE'S ANOTHER WAY YOU CAN DO IT, HERE'S HOW  
19 WE DID IT IN MINNEAPOLIS OR HERE'S HOW..." YOU KNOW. I'M NOT--  
20 NONE OF US HAVE A MONOPOLY ON WISDOM AND WE'RE ALL ABLE TO GET  
21 THE INFORMATION AND I WOULD ENCOURAGE ANY MEMBER HERE OR ALL  
22 OF US TOGETHER IN, CERTAINLY, THE DEPARTMENT, WHEN YOU GET  
23 YOUR CONSULTANT ON BOARD, OBVIOUSLY, YOU'RE GOING TO WANT THEM  
24 TO WEIGH IN. AND YOUR PANEL OF OVERSIGHT THAT INCLUDES DR.  
25 DAVID SATCHER AND THE U.C. SYSTEM AND THE U.S.C., FOR THE



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1 FIRST TIME IS REPRESENTED IN THE CONSORTIUM TO OVERSEE THIS  
2 PROCESS, BY ALL MEANS, GET ALL THE INPUT YOU CAN. BUT IF WE  
3 DELAYED THE COMMENCEMENT OF THE PROCESS TODAY, IF WE DELAYED  
4 THE COMMENCEMENT OF THE PROCESS, THAT WOULD BE REALLY-- IT  
5 WOULD BE MORE THAN ROLLING THE DICE WITH RESPECT TO THE CLOCK,  
6 IT WOULD BE TEMPTING FATE IN TERMS OF C.M.S. AND THE ONE THING  
7 THAT THEY'VE MADE CLEAR, AND JEFF FLICK MADE IT CLEAR TO ME  
8 AND I KNOW HE SAID THE EXACT SAME THING TO DON KNABE, WE BOTH  
9 SPOKE TO HIM ON THE SAME DAY, WAS, AND I'M GOING TO DO QUOTE,  
10 HE SAID, "WE'LL WORK WITH YOU IN ANY WAY TO HELP SOLVE THE  
11 PROBLEM," HE SAYS, "BUT AND IT'S A BIG BUT," THOSE ARE HIS  
12 WORDS, "I HAVE TO TELL YOU THAT, AT THE HIGHEST LEVELS, I'VE  
13 BEEN INSTRUCTED TO PREPARE FOR CLOSURE IF YOU DON'T FIX IT."  
14 AND HE TOLD ME WHERE THE HIGHEST LEVELS WERE AND THEY'RE  
15 PRETTY DARN HIGH. SO I TOOK HIM SERIOUSLY AND I THINK WE ALL  
16 DID. NOW I WANT TO SAY SOMETHING ABOUT THIS RUSH BUSINESS,  
17 BECAUSE THAT'S ANOTHER THING. I KNOW MS. BURKE FEELS IT WAS  
18 RUSHED. DR. GARTHWAITE, DID YOU COME UP WITH THIS IDEA LAST  
19 WEEK? THE ELEMENTS OF THIS PLAN?

20

21 **DR. THOMAS GARTHWAITE:** WELL, WE'VE BEEN DISCUSSING HOW TO  
22 DECOMPRESS THE HOSPITAL FOR AT LEAST A COUPLE MONTHS, BECAUSE,  
23 AS WE'VE NOTICED THE DETERIORATION IN THE ABILITY TO HIRE  
24 NURSES, AS WE'VE TRIED TO FIGURE OUT HOW WE WERE GOING TO GET  
25 EVERYONE TRAINED AND BE ABLE TO PASS ALL THESE ACCREDITATION



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1 SURVEYS, WE'VE BEEN GOING THROUGH ONE AFTER ANOTHER AFTER  
2 ANOTHER OF SURPRISE SURVEYS, DAY AFTER-- WEEK-LONG SURVEYS,  
3 WEEKEND SURVEYS, YOU KNOW, IT JUST BECAME CLEAR WE HAD TO DO  
4 SOMETHING TO SLOW THINGS DOWN AND TO BE ABLE TO MAKE SURE  
5 EVERYONE'S TRAINED AND READY FOR INSPECTIONS AND THAT THE  
6 PROCESSES WERE FIXED AND SO FORTH. I HAD ACTUALLY HAD A  
7 DISCUSSION OF WAYS TO DECOMPRESS THE HOSPITAL WITH DEPARTMENT  
8 CHAIRS FROM KING DREW SEVERAL DAYS-- A WEEK AND A HALF OR SO  
9 BEFORE BEFORE THE ORIGINAL CLOSED SESSION WHERE WE BEGAN TO  
10 TALK ABOUT IDEAS. AND I MENTIONED THE CLOSURE OF TRAUMA THERE,  
11 THE CHAIRS WERE NOT EXCITED ABOUT THAT, FOR OBVIOUS REASONS,  
12 BUT I ASKED THEM FOR ALTERNATIVES. AND WE ACTUALLY TRIED TO  
13 CARRY OUT SOME ALTERNATIVES TO DECOMPRESS THE HOSPITAL. WE SET  
14 UP SOME CONTRACTS WITH OTHER HOSPITALS TO TRANSFER PATIENTS  
15 TO-- OUT OF OUR EMERGENCY ROOM OR OTHER PARTS OF THE HOSPITAL,  
16 TO UNLOAD SOME OF THE CLINICAL BURDEN SO WE COULD, YOU KNOW,  
17 DECOMPRESS THE STAFF. SO THE ANSWER IS, WE'VE BEEN WORKING ON  
18 THIS OVER A PERIOD OF TIME. I THINK THAT WE LOOKED AT THE  
19 NUMBERS AND WHERE THE SICKEST PATIENTS HAD THE GREATEST BURDEN  
20 WERE COMING FOR-- COMING FROM AND RECOMMENDED THAT THE TRAUMA,  
21 BECAUSE OF THAT AND SOME OTHER REASONS, BUT, YOU KNOW.

22

23 **SUP. YAROSLAVSKY:** OKAY. AND I THINK IT'S IMPORTANT, BECAUSE  
24 NONE-- NOTHING LIKE THIS COMES TOGETHER IN FOUR DAYS OR THREE  
25 DAYS. IT'S A BODY OF ANALYSIS THAT YOU'VE DONE, NOT COMPLETE,





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1 NECESSARILY, BUT A BODY OF ANALYSIS YOU'VE DONE, AND I KNOW  
2 THAT YOU AND I HAVE HAD CONVERSATIONS ABOUT OPTIONS AND I KNOW  
3 YOU HAD THEM WITH-- FAR MORE OF THEM WITH MRS. BURKE AND WITH  
4 OTHERS AND THERE ARE A LOT OF IDEAS THAT HAVE BEEN BANDIED  
5 ABOUT OVER THE LAST YEAR OR NINE MONTHS SINCE THIS THING  
6 REALLY BLEW UP. SO I WANTED TO ADDRESS THAT. AND LAST THING I  
7 WANT TO SAY, AND THEN I WANT TO MAKE A MOTION, MADAM CHAIR, IS  
8 THAT, FIRST OF ALL, THE LEGISLATORS HAVE LEFT AND THEY DO HAVE  
9 OTHER THINGS TO DO BUT, FOR THE MOST PART, I WANTED TO JUST  
10 EXPRESS MY APPRECIATION FOR THE TONE AND THE SPIRIT IN WHICH  
11 THEY CAME HERE, FROM SPEAKER NUNEZ TO THE OTHER LEGISLATORS,  
12 ASSEMBLYWOMAN GOLDBERG AND THE TWO STATE SENATORS AND OTHERS  
13 WHO, I THINK, RECOGNIZE, AS WE ALL DO, THAT WE DON'T LIKE  
14 DOING THIS ANY MORE THAN ANYBODY LIKES US DOING IT. WE DON'T  
15 WANT TO CONSIDER THIS ANY MORE THAN ANYBODY ELSE WANTS US TO  
16 CONSIDER IT BUT WE HAVE NO CHOICE. WE ARE THE ONLY FIVE PEOPLE  
17 IN THE COUNTRY, IN THE WORLD WHO HAVE ULTIMATE RESPONSIBILITY  
18 FOR WHETHER THIS HOSPITAL SINKS OR SWIMS AND WE HAVE-- WE ARE  
19 RIGHTFULLY-- WE BEAR A SUBSTANTIAL SHARE, IF NOT THE LION'S  
20 SHARE, OF THE BURDEN FOR HOW WE GOT HERE BUT WE'RE NOT THE  
21 ONLY ONES: JAYCO, C.M.S., EVERYBODY, ALL-- EVERYBODY HAS FOUND  
22 IT FIT TO KEEP THINGS GOING OVER A PERIOD OF TIME WHEN THERE  
23 WERE-- THERE WAS EVIDENCE, CERTAINLY ANECDOTAL EVIDENCE THAT  
24 THERE WERE PROBLEMS. BUT NOW WE'RE-- IT'S NOT ABOUT WHERE WE  
25 WERE, IT'S WHERE WE'RE GOING AND I THINK THAT'S THE MOST



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1    IMPORTANT THING AND I WANT TO COMMEND YOU, DR. GARTHWAITE, AND  
2    YOUR STAFF FOR KEEPING THE EYE ON THE BALL. I KNOW IT'S NOT  
3    EASY, IT'S NOT EASY FOR ANY OF US. THIS IS THE MOST GUT-  
4    WRENCHING DECISION THAT I HAVE EVER HAD TO MAKE. ALL OF THESE  
5    HOSPITAL DECISIONS ARE GUT-WRENCHING, ALL OF THE MEDICAL.  
6    THESE ARE LIFE-AND-DEATH ISSUES. THIS ISN'T LIKE IT WAS IN THE  
7    CITY COUNCIL FOR ME WHERE, YOU KNOW, TOUGH ZONING CASE, YOU  
8    KNOW, NOBODY DIES IF YOU MAKE THE WRONG DECISION. IN THIS  
9    CASE, NO MATTER WHAT WE DO, THERE ARE LIFE-AND-DEATH  
10    CONSEQUENCES AND OUR JOB IS TO TRY TO TRIAGE THE DECISION-  
11    MAKING PROCESS IN A WAY THAT WE MINIMIZE THE HURT AND MAXIMIZE  
12    THE LONG-TERM STABILITY OF THE MEDICAL DELIVERY SYSTEM OF  
13    THIS-- NOT ONLY OF SOUTH LOS ANGELES BUT OF THE WHOLE COUNTY,  
14    BECAUSE, AS HAS BEEN SAID BEFORE, M.L.K. HOSPITAL IS EXTREMELY  
15    IMPORTANT TO AN INTEGRATED MEDICAL CARE DELIVERY SYSTEM IN THE  
16    COUNTY. SO I UNDERSTAND WHEN PEOPLE, WHEN A PARAMEDIC OR A  
17    POLICE OFFICER IS QUOTED, SOME REPORTER GETS A POLICE OFFICER  
18    AND SAYS, "WHAT DO YOU THINK OF THAT?" AND I DON'T KNOW WHAT'S  
19    SAID IN THE INTERVIEW BUT WHAT GETS INTO PRINT IS, "ON, IT'S  
20    TERRIBLE, THIS IS GOING TO BE A DISASTER." AND-- BUT, OF  
21    COURSE, THE POLICE OFFICER AND THE PARAMEDIC DON'T KNOW THE  
22    DISASTER THAT WE'RE FACED WITH BECAUSE THEY HAVE NO WAY OF  
23    KNOWING THE DOCUMENTS THAT WE'VE BEEN PRESENTED WITH, THE  
24    EVIDENCE THAT WE'VE BEEN LOOKING AT, THE INFORMATION THAT'S  
25    BEEN MADE AVAILABLE TO US ABOUT THE DEPTH OF THE PROBLEMS AT



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1 THE HOSPITAL AND THE CONSEQUENCES TO THE REGION IF WE SIT ON  
2 OUR BUTTS. SO I DON'T FAULT A PARAMEDIC, EVEN THE CHIEF  
3 PARAMEDIC OF THE CITY OF LOS ANGELES, FOR HIS REACTION. THAT'S  
4 WHAT A CHIEF PARAMEDIC DOES. I'D RATHER HAVE 14 TRAUMA CENTERS  
5 THAN 13, I'D RATHER HAVE 13 THAN 12, BUT I'D RATHER HAVE 12  
6 TRAUMA CENTERS THAN LOSING THE HOSPITAL AT MARTIN LUTHER KING,  
7 BECAUSE THE OVERWHELMING, I THINK CAROL MEIERS EARLIER TODAY  
8 HAD THE CHART, 96% OF THE VOLUME AT MARTIN LUTHER KING IS IN  
9 THE EMERGENCY ROOM, NOT THE TRAUMA CENTER, AND, IF WE LOSE  
10 THAT, THE CONSEQUENCES ARE FAR GREATER, NOT JUST IN TERMS OF  
11 HEART ATTACKS, WHICH GO TO EMERGENCY ROOMS, NOT TRAUMA  
12 CENTERS, STROKES GO TO EMERGENCY ROOMS, NOT TRAUMA CENTERS AND  
13 NOT TO MENTION EVERYBODY WHO HAS OTHER LESS ACUTE MEDICAL  
14 PROBLEMS, WHERE WE ALL KNOW THAT MANY OF OUR RESIDENTS HAVE NO  
15 CHOICE BUT TO COME TO A TRAUMA CENTER TO TAKE CARE OF A KID  
16 WITH AN EAR INFECTION OR WHAT HAVE YOU. SO IT'S FROM ONE END  
17 OF THE SPECTRUM TO THE OTHER. THAT'S BEEN THE FOCUS OF THIS  
18 BOARD AND, WITH THAT IN MIND, I WANT TO-- MISS GOLDBERG,  
19 JACKIE GOLDBERG, ASSEMBLYWOMAN GOLDBERG, WHEN SHE WAS HERE,  
20 MADE A SUGGESTION FOR SOME LANGUAGE CHANGE WHICH I DIDN'T LIKE  
21 THE LANGUAGE SHE PROPOSED BUT I LIKED, THE THRUST OF WHERE SHE  
22 WAS GOING. AND, IN CONSULTATION WITH DR. GARTHWAITE AND THE  
23 COUNTY COUNSEL, I WANT TO PROPOSE THAT ITEM 2 IN YOUR  
24 RECOMMENDATIONS, I WANT TO SUBSTITUTE, IF WE CAN CIRCULATE  
25 THAT MOTION, SUBSTITUTE THE FOLLOWING LANGUAGE FOR ITEM 2 AND



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1 IT WOULD READ AS FOLLOWS, "THAT THE BOARD OF SUPERVISORS  
2 INSTRUCT THE DIRECTOR OF THE DEPARTMENT OF HEALTH SERVICES TO  
3 NOTICE A BEILENSON HEARING FOR THE BOARD TO CONSIDER THE  
4 RECOMMENDATION TO RELINQUISH THE TRAUMA DESIGNATION AT KING  
5 DREW MEDICAL CENTER." THE DIFFERENCE BETWEEN THAT LANGUAGE AND  
6 THE LANGUAGE THAT WAS CONTAINED IN YOUR REPORT IS THAT YOUR  
7 REPORT SAYS TO TAKE STEPS NECESSARY TO RELINQUISH TRAUMA  
8 DESIGNATION-- TO TAKE STEPS NECESSARY TO RELINQUISH. IT DOES  
9 CONVEY THE IMPRESSION THAT THAT'S WHAT WE ARE GOING TO DO,  
10 THAT OUR MINDS ARE TOTALLY MADE UP AND THAT THE BEILENSON  
11 HEARING IS NOTHING BUT A SHOW. THIS, I THINK, MORE ACCURATELY  
12 REFLECTS, I THINK, WHERE WE ALL ARE AND THAT WE'RE GOING TO  
13 HEAR THE-- WE'RE GOING TO HAVE A BEILENSON HEARING, WE'RE  
14 GOING TO HEAR-- YOU'RE GOING TO HAVE MORE FACTS FOR US, YOU'RE  
15 GOING TO HAVE A PLAN THAT IS DETAILED FOR US AND WE'LL-- SO  
16 IT'S FUNCTIONALLY THE SAME BUT, IN TERMS OF THE-- IT REMOVES  
17 THE ELEMENT OF APPEARANCE OF PREJUDGMENT, WHICH I THINK IS  
18 WHAT MS. GOLDBERG WAS TRYING TO SUGGEST TO US. SO I MAKE THAT  
19 MOTION, MADAM CHAIR.

20

21 **SUP. MOLINA:** MR. YAROSLAVSKY, I'D LIKE TO SECOND YOUR MOTION,  
22 BUT I'D LIKE TO OFFER AN AMENDMENT AS WELL. I'D LIKE TO ASK  
23 THAT WE NOTICE THE BEILENSON HEARINGS THAT WILL BE HELD IN THE  
24 COMMUNITY.

25



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1    **SUP. YAROSLAVSKY:** I WOULD ACCEPT THAT.

2

3    **SUP. MOLINA:** ALL RIGHT. WE HAVE THAT MOTION. MR. ANTONOVICH?

4

5    **SUP. ANTONOVICH:** YEAH, JUST-- ONE OF THE SPEAKERS HAD MADE A  
6    STATEMENT THAT 17 OUT OF THE NINE PROGRAMS OF STUDY WERE  
7    MAINTAINING THEIR ACCREDITATION. THE CORRECT ANSWER IS 16 OUT  
8    OF THE 18 PROGRAMS WERE STILL ACCREDITED BUT MANY OF THE 17  
9    ARE ON PROBATION, WHICH INCLUDE-- AND FOUR, I SHOULD SAY, THAT  
10   ARE NO LONGER VITAL, INVOLVED WITH THIS PROGRAM, INCLUDE LOSS  
11   OF ACCREDITATION: SURGERY. SURGERY, LOSS OF ACCREDITATION,  
12   SURGERY. RADIOLOGY, NEONATOLOGY, AND, ON PROBATION,  
13   ORTHOPEDICS AND ORTHOPEDICS, WHILE PLACED ON PROBATION, THE  
14   ACADEMY COUNCIL OF GRADUATE MEDICAL EDUCATION IS RECOMMENDING  
15   THE ELIMINATION OF ORTHOPEDICS. SO THIS IS WHAT WE'RE TALKING  
16   ABOUT. WE'RE TALKING ABOUT CLOSING THE HOSPITAL COMPLETELY OR  
17   WORKING WITH THE DEPARTMENT TO REFORM AND SAVE THE HOSPITAL BY  
18   TRANSFERRING TRAUMA TO OTHER LOCATIONS AND FOCUSING ON THE NEW  
19   MANAGEMENT AND WORKING WITH THE COMMUNITY AS WE MOVE FORWARD.  
20   WE'RE HAVING A GOOD RELATIONSHIP NOW WITH THE FEDERAL  
21   GOVERNMENT, WE HAD VERY GOOD MEETINGS WITH THEM ON THIS ISSUE.  
22   THE FIVE SUPERVISORS MET WITH THE-- REPRESENTATIVE FLICK, AS  
23   HAS THE DEPARTMENT AND THEY'VE BEEN OUT TO THE HOSPITAL. SO  
24   THIS IS A PROGRAM ABOUT SAVING THE HOSPITAL AND WORKING TO  
25   REFORM IT INSTEAD OF HAVING A SITUATION WHERE YOU LOSE ALL OF



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1 YOUR ABILITIES TO PERFORM MEDICAL SERVICE. BECAUSE OF THE DREW  
2 MEDICAL SCHOOL, WE'RE NOW GOING TO HAVE U.C.L.A. MEDICAL  
3 SCHOOL AND U.S.C. MEDICAL SCHOOL INVOLVED IN THE TASK FORCE  
4 WITH THE REFORMING OF THAT OPERATION SO THAT THE STUDENTS WHO  
5 GRADUATE WILL HAVE FULL ACCOUNTABILITY TO GO OUT IN THE  
6 COMMUNITY AND DO THE JOB THEY'RE TRAINED TO DO AND THAT'S TO  
7 SAVE LIVES AND TREAT PEOPLE.

8

9 **SUP. MOLINA:** VERY GOOD. LET ME JUST SAY THAT THE MOTION IS  
10 TWOFOLD. FIRST OF ALL, WE ARE MOVING FORWARD, AS I UNDERSTAND,  
11 A MEMORANDUM OF UNDERSTANDING, WHICH IS AN AGREEMENT WITH  
12 C.M.S., WHICH HAS BEEN NEGOTIATED AND BASICALLY GIVING US THE  
13 OPPORTUNITY, WITH THEIR INPUT, TO MOVE FORWARD AS TO HOW TO  
14 REMEDY SOME OF THE PROBLEMS THAT THEY HAVE POINTED TO US AND,  
15 BASICALLY, IN SUMMARY, THEY'RE SAYING, "YOU NEED TO GET AN  
16 OUTSIDE CONSULTANT TO COME IN AND MANAGE BECAUSE THERE'S A  
17 CULTURE THERE THAT MUST BE CHANGED AND REAL MANAGEMENT NEEDS  
18 TO COME IN," WHICH WE CAN WELCOME BUT IT'S STILL A CHALLENGE.  
19 I DON'T WANT TO MISLEAD A COMMUNITY THAT, YOU KNOW, WE'RE  
20 SIGNING AN AGREEMENT TO FOLLOW THROUGH ON THE RECOMMENDATIONS  
21 THAT THEY HAVE PROVIDED US BUT, HOPEFULLY, WE ARE GOING TO  
22 HAVE THE CAPABILITY OF FINDING THIS ANGEL WHO'S GOING TO COME  
23 IN, THE KIND OF TURNAROUND ARTIST THAT THEY'RE TALKING ABOUT  
24 AND, HOPEFULLY, WITH OUR CONTINUED SUPPORT, BECAUSE I'M SURE  
25 THERE'LL BE OTHER RECOMMENDATIONS THAT WHOEVER THAT CONSULTANT





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1 WILL BE WILL COME TO US, FROM TIME TO TIME, ABOUT THE KIND OF  
2 REMEDIES WE NEED TO MAKE IN ORDER TO SAVE THE WHOLE. AND THEN,  
3 OF COURSE, SECOND OF ALL IS THE PROCESS THAT WE'RE STARTING  
4 HERE TODAY. I THINK IT'S IMPORTANT, WITH THE RECOMMENDATION  
5 AND, AGAIN, NONE OF US HAVE EVER SAID THAT C.M.S. IS THE ONE  
6 THAT RECOMMENDED IT AND I THINK IT'S IMPORTANT THAT WE START  
7 FROM THE BASICS OF THE FACTS. SINCE LAST DECEMBER, I HAVE BEEN  
8 INTIMATELY INVOLVED, AFTER THE DEATHS AT MARTIN LUTHER KING,  
9 IN TRYING TO FIGURE OUT HOW DO WE NOT JUST-- NOT JUST PROTECT  
10 IT FROM CLOSURE BUT TO PROTECT PATIENT WELLBEING IN OUR  
11 HOSPITAL. THAT WAS THE ISSUE. AND IT SEEMS AS THOUGH WE HAVE  
12 BEEN LISTENING AND WE'VE BEEN TRYING AND THERE HAVE BEEN BAND-  
13 AID AFTER BAND-AID AND SMALL REPAIRS THAT ARE BEING MADE. WE  
14 KEEP RECEIVING THE ASSURANCES; YET, UNFORTUNATELY, THERE ARE  
15 PEOPLE ON THE OUTSIDE OF IT, REGULATORS, ACCREDITATION  
16 AGENCIES AND OTHERS, THAT ARE NOT-- THAT ARE NOT SATISFIED  
17 WITH THE SMALL CHANGES THAT WE HAVE MADE. THEY WANT MAJOR  
18 CHANGE IN ORDER TO PROTECT PATIENT HEALTH. OUR DISCUSSIONS,  
19 THEY HAVEN'T BEEN BRIEF ONES. MANY OF US HAVE HAD VARIOUS  
20 MEETINGS IN TRYING TO FIGURE OUT WHAT TO DO BUT THERE IS NO  
21 DOUBT THAT, AT THE END OF THE DAY AND THE RECOMMENDATION THAT  
22 WAS MADE TO US, IS, HOPEFULLY, TO ALLOW SOME RELIEF FOR THE  
23 STRESS. AND TRAUMA IS A VERY CRITICALLY IMPORTANT COMPONENT IN  
24 THAT AREA AND IN THAT HOSPITAL BUT THE REALITY IS, IF WE CAN  
25 SAVE THE EMERGENCY ROOM, WHICH IS MORE PATIENT SERVING THAN



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1 ANY OTHER ASPECT AND I KNOW, AT L.A. COUNTY U.S.C., BELIEVE  
2 ME, AT THIS POINT IN TIME, IF WE HAD A CHOICE, WE WOULD  
3 CHOOSE, BUT WE KNOW HOW IMPORTANT TRAUMA IS TO THE ENTIRE  
4 SYSTEM, BUT THE REALITY IS, IS THE EMERGENCY ROOM AND THE  
5 HOSPITAL BEDS ARE CRITICALLY IMPORTANT, AND SO WE'RE TRYING TO  
6 SAVE IT. AND I DON'T KNOW THAT WE'RE GOING TO CONVINCE EDDY  
7 BUT WE'VE BEEN TRYING SO HARD TO PRESENT THE FACTS BUT IT  
8 SEEMS THAT THERE ARE SO MANY PEOPLE AND SO MANY OTHERS THAT  
9 ARE JUST NOT WILLING TO ACCEPT WHAT IS BEFORE THEM. AND YET,  
10 EVEN WITH ALL OF WHAT WE ARE DOING, WE ARE NOT GUARANTEED THAT  
11 WE ARE GOING TO SURVIVE THIS. SO IT IS GOING TO BE A REAL  
12 CHALLENGE FOR US, EVEN NOW, AND THAT'S UNFORTUNATE AND I DON'T  
13 THINK THAT ANYONE REALIZES. IN MY DISCUSSION WITH SOME OF THE  
14 LEGISLATORS YESTERDAY, THEY WERE VERY CONCERNED, COULD WE  
15 BRING MONEY, COULD WE BRING THIS? AND THE REALITY IS, IS THAT  
16 I WISH THERE WAS SOMETHING THAT COULD COME IN, SOMEBODY FROM  
17 OUTSIDE. THE GOVERNOR, AND IF HE COULD COME IN WITH A LOT OF  
18 MONEY, WOULDN'T CHANGE WHAT'S GOING ON AT THIS POINT IN TIME.  
19 IT REALLY NEEDS MANAGEMENT RESPONSIBILITY THAT IS GOING TO GO  
20 IN THERE, RECOGNIZE AND CONFRONT WHAT NEEDS TO BE DONE AND  
21 THEN HAVE THE COURAGE TO TELL US DIRECTLY AND CLEARLY, IN A  
22 PUBLIC SETTING, WHAT NEEDS TO BE DONE AND THEN WE HAVE TO  
23 EMBRACE IT AND DO IT. SO WE HAVE VERY FEW OPTIONS AVAILABLE TO  
24 US BUT THE REALITY IS, I NEED TO HAVE THE CONFIDENCE THAT NOT  
25 ONLY ARE WE GOING TO START A PROCEDURE OF NOTICE BUT THAT THIS



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1 DEPARTMENT IS GOING TO UNDERTAKE THE RESPONSIBILITY AND THE  
2 CHALLENGE BEFORE IT AND THAT IS TO BRING A PLAN IN WHICH WE  
3 CAN AT LEAST HAVE SOME LEVEL OF CONFIDENCE THAT TRAUMA IS  
4 GOING TO BE ADDRESSED. AGAIN, THERE ARE PEOPLE THAT WILL  
5 COMPLAIN, IT'S NOT CLOSE ENOUGH AND IT'S NOT NEAR ENOUGH. AND,  
6 OF COURSE, IF YOU LOOK AT THE E.M.S. CHART ALL OVER, YOU CAN  
7 SEE WHAT'S GOING ON IN OTHER COMMUNITIES EVERY SINGLE DAY AND,  
8 BELIEVE ME, I'M STARTING TO HEAR THE GROANING IN THE SAN  
9 GABRIEL VALLEY AS WE DON'T HAVE ENOUGH TRAUMA AVAILABILITY OUT  
10 THERE AND IT IS DRAMATIC. BUT THE OTHER PART OF IT THAT'S  
11 IMPORTANT, AND I CHALLENGED EACH OF THE LEGISLATORS AS WELL,  
12 AT ANY POINT IN TIME, I DON'T CARE WHO YOU ARE, I WOULD  
13 WELCOME A SOLUTION THAT WOULD BE PRESENTED BY ANYONE, AS LONG  
14 AS THEY UNDERSTAND THE FACTS BEFORE US. AND IT ISN'T ABOUT  
15 BRINGING IN MORE RESEARCH MONEY AND IT ISN'T, YOU KNOW,  
16 BATTING, YOU KNOW, TWO OUT OF THREE. THAT'S JUST NOT THE WAY  
17 IT'S GOING TO WORK. WE'VE GOT TO FIX THE WHOLE THING. SO I  
18 WELCOME ANY LEGISLATOR OR ANYONE IN THE CITY COUNCIL OR  
19 ANYWHERE ELSE, IF THEY HAVE A SOLUTION, IF THEY WANT TO BRING  
20 US A SECOND OPINION, IF THERE IS A FORM, A TASK FORCE ANYWHERE  
21 THAT WANTS TO COME AND MEET WITH ME AND PRESENT, POTENTIALLY,  
22 ANOTHER OPTION, WE WOULD BE WILLING TO LISTEN. I KNOW I WOULD.  
23 BUT THE REALITY IS, WHAT IS BEFORE ME IS A TREMENDOUS  
24 RESPONSIBILITY AND ALSO A POLITICAL DECISION AND A POLICY  
25 DECISION. AND I WOULD LIKE TO TAKE THE POLITICS OUT OF IT



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1 EVERY SINGLE DAY. I THINK POLITICALLY EXPEDIENT, EVERYBODY  
2 JUST SAYS, "YES, MA'AM, WE'RE GOING TO DO EXACTLY WHAT YOU  
3 TELL US," BUT THAT IS NOT A RESPONSIBLE ACTION. RIGHT NOW, WE  
4 NEED TO SAVE THIS HOSPITAL, WE NEED TO SAVE THIS EMERGENCY  
5 ROOM, WE NEED TO SAVE THOSE SERVICES FOR ALL OF THE PATIENTS  
6 THAT NEED US OUT THERE. AND, HOPEFULLY, WHAT WE CAN DO IS  
7 RESTORE THE INTEGRITY INTO THIS FACILITY, THE CONFIDENCE THAT  
8 PEOPLE HAVE AND, HOPEFULLY, RESTORE IT TO THE FULL SERVICE  
9 THAT IT SHOULD BE, THAT THE EXPECTATIONS ARE OUT THERE. SO I  
10 AM HOPEFUL THAT WE CAN UNDERTAKE THAT RESPONSIBILITY, BUT WE  
11 ALSO SEND A MESSAGE CLEARLY. JUST BECAUSE WE TAKE OUR ACTION  
12 TODAY DOES NOT MEAN THAT WE ARE NOT LISTENING BUT WE CANNOT  
13 CHANGE THE FACTS THAT ARE BEFORE US.

14

15 **SUP. BURKE:** MADAM CHAIR, I THINK THE LANGUAGE THAT'S BEEN  
16 PRESENTED IS A FAR BETTER STATEMENT THAN WHAT APPEARS IN THE  
17 ORIGINAL MOTION. MY PROBLEM WITH IT IS THAT IT SENDS THE  
18 MESSAGE OF GOING IN A PARTICULAR DIRECTION THAT THIS NEW  
19 CONSULTANT WOULD HAVE TO TURN AROUND WHEN THEY COME IN WITH A  
20 DIFFERENT APPROACH AND THAT'S THE REASON I AM ASKING TWO  
21 THINGS. FIRST OF ALL, I WOULD ASK THAT AT LEAST WE TAKE A VOTE  
22 ON MY MOTION AND I WOULD SO MOVE AND I WOULD ALSO ASK THAT WE  
23 SEPARATE THE QUESTION ON THE FIRST AND SECOND PART OF THE  
24 ORIGINAL MOTION THAT WAS BEFORE US AS AMENDED.

25



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1    **SUP. MOLINA:** IS THERE A SECOND TO MS. BURKE'S MOTION? THERE IS  
2    NO SECOND TO YOUR MOTION. ON YOUR SECOND REQUEST, AS FAR AS  
3    DIVIDING THE VOTE, I DON'T SEE A PROBLEM WITH THAT. SO IF WE  
4    COULD PROCEED ON THE FIRST ITEM, WHICH IS-- ON THE C.M.S.  
5    M.O.U., IS THAT CORRECT? PLEASE CALL THE ROLL.

6

7    **CLERK VARONA-LUKENS:** OKAY. THIS IS ON THE AGREEMENT WITH  
8    C.M.S. SUPERVISOR BURKE?

9

10   **SUP. BURKE:** AYE.

11

12   **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

13

14   **SUP. YAROSLAVSKY:** AYE.

15

16   **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

17

18   **SUP. ANTONOVICH:** AYE.

19

20   **CLERK VARONA-LUKENS:** AND SUPERVISOR MOLINA?

21

22   **SUP. MOLINA:** AYE.

23

24   **CLERK VARONA-LUKENS:** THE MOTION CARRIES.

25



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1    **SUP. MOLINA:** ALL RIGHT. ON THE SECOND PORTION OF THE MOTION AS  
2    AMENDED.

3

4    **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?

5

6    **SUP. BURKE:** NO.

7

8    **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

9

10    **SUP. YAROSLAVSKY:** AYE.

11

12    **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

13

14    **SUP. ANTONOVICH:** AYE.

15

16    **CLERK VARONA-LUKENS:** AND SUPERVISOR MOLINA?

17

18    **SUP. MOLINA:** AYE.

19

20    **CLERK VARONA-LUKENS:** THE MOTION CARRIES 3-TO-1.

21

22    **SUP. MOLINA:** THE MOTION CARRIES. THANK YOU VERY MUCH. WE THANK  
23    YOU FOR YOUR TIME. SERGEANT WYCKOFF, THANK YOU SO VERY MUCH  
24    AND THANK ALL OF THE GUYS THAT WERE SO HELPFUL AND THE WOMEN  
25    THAT WERE OUT THERE HELPING US ON THIS. WE THANK ALL THE





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1 PEOPLE THAT JOINED US HERE TODAY. WE TRIED TO BE AS COURTEOUS  
2 AS WE POSSIBLY COULD. WE KNOW IT WAS A LONG PERIOD OF TIME BUT  
3 IT WAS A VERY IMPORTANT HEARING. THANK YOU SO MUCH FOR YOUR  
4 TIME. OUR NEXT ITEM? MR. ANTONOVICH, YOU HAVE OTHERS?

5

6 **SUP. ANTONOVICH:** NEXT ITEM IS ITEM NUMBER 62-A.

7

8 **SUP. MOLINA:** 52-A?

9

10 **C.A.O. DAVID JANSSEN:** 62.

11

12 **SUP. YAROSLAVSKY:** MADAM CHAIR, I HAVE A SUBSTITUTE MOTION...

13

14 **SUP. MOLINA:** ON 52-A?

15

16 **SUP. YAROSLAVSKY:** YEAH. CAN I HAVE A COPY OF--

17

18 **SUP. BURKE:** 62.

19

20 **C.A.O. JANSSEN:** 62-A?

21

22 **SUP. BURKE:** 62-A.

23

24 **SUP. YAROSLAVSKY:** I'M SORRY. 62-A. THE GREEN SHEET.

25



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1    **SUP. MOLINA:** YES.

2

3    **SUP. YAROSLAVSKY:** AND I WON'T READ IT.

4

5    **SUP. MOLINA:** MR. SNELL, YOU SIGNED UP TO ADDRESS THIS ITEM?

6

7    **SUP. YAROSLAVSKY:** AND IT'S THE HIGHLIGHTED PARTS OF THE  
8    MOTION, JUST A COUPLE OF THINGS THAT ARE...

9

10    **SUP. MOLINA:** COULD WE ASK THE PEOPLE IN THE CENTER AISLE IF  
11    THEY WOULD PLEASE STEP OUT TO CARRY THE CONVERSATIONS OUT IN  
12    THE LOBBY. THANK YOU.

13

14    **SUP. YAROSLAVSKY:** THE HIGHLIGHTED-- THE BOLD LETTERING, BOLD  
15    WORDS IN THE MOTION REPRESENT THE CHANGES. THIS IS A SALE OF  
16    SURPLUS PROPERTY THAT WE HAVE IN THE EASTERN PART OF  
17    HOLLYWOOD, WHICH WE PROPOSE TO SELL AT FAIR MARKET VALUE TO  
18    THE HOLLYWOOD COMMUNITY HOUSING CORPORATION, WHICH IS A  
19    NONPROFIT ORGANIZATION THAT CONSTRUCTS AND MANAGES AFFORDABLE  
20    HOUSING DEVELOPMENTS WITH A FOCUS IN HOLLYWOOD TO BUILD A  
21    HOUSING PROJECT, AFFORDABLE HOUSING PROJECT ON THAT SITE. IT'S  
22    AN OLD D.P.S.S. BUILDING WHICH IS OF NO USE. WE OFFERED IT UP  
23    TO A NUMBER OF AGENCIES AND SCHOOLS IN THE AREA, INCLUDING  
24    L.A.C.C. NOTHING. THERE WAS NO INTEREST. SO WE THINK THIS IS A  
25    GOOD USE OF THE PROPERTY. IT WILL BE AN AMENITY TO THE



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1 COMMUNITY AND AN ADDED TO THEIR HOUSING STOCK AND WE WILL GET  
2 FULL MARKET VALUE FROM IT. THAT'S ALL.

3

4 **SUP. ANTONOVICH:** THIS WAS ANOTHER ITEM THOUGH BUT DO YOU WANT  
5 TO SEE THIS, 62-D?

6

7 **SUP. YAROSLAVSKY:** OH, I'M SORRY. I THOUGHT THAT'S THE ONE YOU  
8 HAD.

9

10 **SUP. ANTONOVICH:** NO, WE WERE CALLING UP THE OTHER...

11

12 **SUP. MOLINA:** OH, MAN! WE'RE-- ALL RIGHT.

13

14 **SUP. YAROSLAVSKY:** ALL RIGHT. LET'S DO THIS...

15

16 **SUP. ANTONOVICH:** YOU WANT TO DO THIS ONE THEN WE'LL...

17

18 **SUP. YAROSLAVSKY:** YEAH. WHATEVER YOU WANT.

19

20 **SUP. MOLINA:** ALL RIGHT. THIS IS ON A. MR. SNELL, PLEASE  
21 PROCEED.

22

23 **E. T. SNELL:** BEFORE WE START THE CLOCK, IS IT JUST ONE MINUTE?

24

25 **SUP. MOLINA:** PLEASE PROCEED, SIR.



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1

2 **E. T. SNELL:** IS ONE MINUTE, I'M SAYING? ARE WE CHANGING THAT?  
3 EVERYBODY GETTING ONE MINUTE?

4

5 **SUP. MOLINA:** ONE MINUTE. YOU'VE GOT ONE MINUTE.

6

7 **E. T. SNELL:** WELL, FIRST OFF, THE SHERIFFS ARE WORKING WITHOUT  
8 A CONTRACT RIGHT NOW. I DON'T KNOW IF YOU SUPERVISORS REALIZE  
9 THAT. AND THERE'S A COUPLE OTHER ISSUES I'D LIKE TO DISCUSS AT  
10 THE COUNTY JAIL. FIRST OFF, AS DIRECTOR OF THE CALIFORNIA  
11 PRISON REFORM ACT, I ADDRESS THE REAL ISSUES. WE PRESENTLY  
12 HAVE 361-- 288 CHILD MOLESTERS, THAT'S PENAL CODE SECTION 288,  
13 IN THE COUNTY JAIL. WHEN I CALL THE DISTRICT ATTORNEY'S  
14 OFFICE, I HEARD THEY WERE ONLY PROSECUTING THREE. WELL, ON MY  
15 CABLE T.V. SHOW, WE WERE AIRING THE PROP 66. I TOLD ALL OF THE  
16 MEDIA THAT I WOULD BE EXPOSING THE SCHOOLTEACHER THAT'S OUT ON  
17 \$800,000 BOND WITH FOUR COUNTS OF CHILD MOLESTATION. THE  
18 D.A.'S OFFICE JUST OFFERED HIM TWO YEARS AND HE TURNED IT  
19 DOWN. WE NEED TO PROSECUTE PEDOPHILES AND WE NEED TO GO BACK  
20 TO THESE REPUBLICAN DISTRICT ATTORNEYS THAT ARE WAY OUT OF  
21 LINE AND THE "NO" ON 22 AND WE NEED TO TELL THEM, PROSECUTE  
22 PEDOPHILES. I WANT TO KNOW HOW MANY PEDOPHILES ARE PRESENTLY  
23 HOUSED IN THE CALIFORNIA JUSTICE SYSTEM BEING PROSECUTED NOW.  
24 THANK YOU.

25



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1    **SUP. MOLINA:** THANK YOU, MR. SNELL. ALL RIGHT.

2

3    **SUP. ANTONOVICH:** MOVE THAT ITEM.

4

5    **SUP. MOLINA:** THAT ITEM IS BEFORE US. MOVED BY SUPERVISOR  
6    ANTONOVICH, SECONDED BY SUPERVISOR BURKE. IF THERE'S NO  
7    OBJECTION, SO ORDERED.

8

9    **SUP. ANTONOVICH:** AND 62-D, MY POINT REFERS TO AN ISSUE AS TO  
10    AUCTIONS OF PROPERTY BY THE C.A.O. AND IT'S MY UNDERSTANDING,  
11    WHAT IS THE LIMIT, MR. JANSSEN, THAT YOU HAVE THAT YOU CAN  
12    AUTOMATICALLY PLACE PROPERTIES FOR AUCTION?

13

14    **C.A.O. JANSSEN:** \$75,000 UNDER THE CURRENT CODE, CORRECT.

15

16    **SUP. ANTONOVICH:** 75,000. AND YOU'RE MAKING A RECOMMENDATION  
17    THAT THAT BE BE INCREASED TO WHAT?

18

19    **C.A.O. JANSSEN:** WE'VE ASKED COUNTY COUNSEL TO COME BACK WITH  
20    AN ORDINANCE THAT DISCUSSES THE DIFFERENCE UP TO \$500,000.

21

22    **SUP. ANTONOVICH:** OKAY. AND, MR. FORTNER, WHEN IS THAT GOING TO  
23    BE BEFORE THIS BOARD?

24



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1   **RAY FORTNER:** MADAM CHAIR, SUPERVISOR ANTONOVICH, OUR REPORT ON  
2   THE VARIOUS SUGGESTIONS FOR INCREASING THE DELEGATION ARE  
3   BEING REVIEWED. WE'LL HAVE THE REPORT WITHIN A WEEK OR SO AND  
4   WE COULD HAVE THE ORDINANCE ON THE AGENDA WITHIN 30 DAYS AFTER  
5   THAT.

6

7   **SUP. ANTONOVICH:** WHEN DID MR. JANSSEN GIVE YOU THAT REQUEST?

8

9   **RAY FORTNER:** IN THE MIDDLE OF AUGUST.

10

11   **SUP. ANTONOVICH:** MIDDLE OF WHEN? AUGUST?

12

13   **RAY FORTNER:** YES.

14

15   **SUP. ANTONOVICH:** AND WE'LL HAVE IT ON THE AGENDA WHEN?

16

17   **RAY FORTNER:** WITHIN 30 OR 45 DAYS AFTER OUR-- FIRST, WE HAVE  
18   TO COMPLETE OUR LEGAL ANALYSIS AS TO WHAT CAN BE DELEGATED,  
19   THE EXTENT OF THE DELEGATION, AND THEN WE'LL PREPARE THE  
20   ORDINANCE AT THE C.A.O.'S REQUEST.

21

22   **SUP. ANTONOVICH:** WHY WAS THERE A DELAY?

23

24   **RAY FORTNER:** MY STAFF HAS JUST BEEN WORKING ON THE PROJECT  
25   SINCE IT WAS ASSIGNED AFTER THE MIDDLE OF AUGUST.





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1

2 **SUP. ANTONOVICH:** BECAUSE I UNDERSTAND A PROPOSAL HAD BEEN  
3 SUBMITTED IN FEBRUARY, 2004, SO...

4

5 **RAY FORTNER:** NOT TO MY OFFICE, SUPERVISOR, AS FAR AS I KNOW.

6

7 **SUP. ANTONOVICH:** IT WAS SENT TO THE C.A.O. IN FEBRUARY, 2004.  
8 AND, ON AUGUST 12TH, MR. JANSSEN SENT YOU THE REQUEST FOR THE  
9 ORDINANCE.

10

11 **RAY FORTNER:** YES, THAT'S CORRECT.

12

13 **SUP. ANTONOVICH:** OKAY. SO WE'LL HAVE IT IN OCTOBER?

14

15 **RAY FORTNER:** YES.

16

17 **SUP. ANTONOVICH:** THANK YOU.

18

19 **SUP. MOLINA:** ALL RIGHT. MR. YAROSLAVSKY?

20

21 **SUP. YAROSLAVSKY:** I'LL MOVE MY SUBSTITUTE.

22

23 **SUP. ANTONOVICH:** SECOND.

24



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1   **SUP. MOLINA:** OKAY. THE SUBSTITUTE HAS BEEN MOVED AND SECONDED.  
2   IS THERE ANY OBJECTION? IF NOT, SO ORDERED. ALL RIGHT. THAT  
3   CONCLUDES YOUR ITEMS?

4

5   **SUP. ANTONOVICH:** ITEM NUMBER 16.

6

7   **SUP. MOLINA:** NUMBER 16.

8

9   **SUP. ANTONOVICH:** LET'S SEE.

10

11   **SUP. MOLINA:** IT WAS HELD FOR A MEMBER OF THE PUBLIC. MISS  
12   AUTRY, IF YOU'D JOIN US, PLEASE, ITEM NUMBER 16 AND, WHILE YOU  
13   ARE HERE, I THINK YOU ALSO HELD ITEM NUMBER 5. IS THAT  
14   CORRECT? OH, OKAY. I APOLOGIZE. ITEM 16. YOU HAVE 5. OKAY.

15

16   **YVONNE MICHELLE AUTRY:** SORRY TO HOLD YOU UP. I HAD FORGOTTEN  
17   THAT I REQUESTED. EVERYBODY LEFT. THANK YOU FOR THE FINAL  
18   OPPORTUNITY TO ADDRESS THE BOARD. YOU KNOW, I HAVE TO SAY, I  
19   ENCOURAGE YOU ON ALL ISSUES TO MAKE THE RIGHT DECISION, SAY A  
20   PRAYER, WE ALL NEED HELP TO MAKE THE RIGHT DECISIONS AND I  
21   HOPE YOU DO CONCERNING THE COMMUNITY, KNOWING THAT GOD SEES  
22   ALL THAT YOU DO AND I KNOW THAT THERE'S GOT TO BE SOME MONIES  
23   AVAILABLE. YOU KNOW, I MEAN, THIS IS REGARDING THE OTHER ISSUE  
24   BUT I KNOW YOU'RE HUMAN, I HOPE YOU STILL HAVE HEARTS. I  
25   WONDER SOMETIMES BUT I KNOW YOU DO DEEP, DEEP DOWN. I'M



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1 SERIOUS, BECAUSE THE PEOPLE NEED THOSE SERVICES. I WOULDN'T BE  
2 CAUGHT DEAD IN A HOSPITAL BUT I'M SPEAKING ON BEHALF OF THE  
3 PEOPLE THAT ARE NOT HERE, YOU KNOW, BECAUSE I DON'T BELIEVE IN  
4 MEDICATION, I BELIEVE IN GOD'S PRINCIPLES FOR PREVENTION,  
5 RIGHTEOUS LIVING IF YOU CAN, HEALING, EXERCISE, DIET. ANYWAY,  
6 REGARDING ITEM 16 AND I'M NOT A WITCH, BY THE WAY. IT'S JUST  
7 PREVENTION IS BETTER THAN TREATMENT AND OPERATIONS. THE BODY  
8 IS WHOLE, IT'S SUPPOSED TO BE A HOLISTIC APPROACH TO HEALING  
9 AND PREVENTION, NOT DISSECTION AND DRUGGING AND MEDICATION.  
10 RELATIVE TO ITEM 16, AGAIN, FOR THIS WRAPAROUND AND THE WARM  
11 GROUP, A LOT OF THE CHILDREN ARE BEING ABUSED AND THEY'RE  
12 BEING CORRUPTED. I'M GOING TO HAVE TO SAY THIS, EVEN THOUGH IT  
13 MIGHT SEEM ODD, AND TRAINED TO BE USED AND ABUSED AS SEX  
14 SLAVES.

15

16 **SUP. MOLINA:** THANK YOU.

17

18 **YVONNE MICHELLE AUTRY:** ESPECIALLY THE MOST ATTRACTIVE ONES. I  
19 THINK THAT'S WHY THEY WANTED TO HAVE THAT...

20

21 **SUP. MOLINA:** THANK YOU, MISS AUTRY.

22

23 **YVONNE MICHELLE AUTRY:** ...MASON. SO PLEASE ALLOW PARENTS TO  
24 REUNIFY. THIS IS MY CHILD'S THIRD BIRTHDAY. I HAVEN'T SEEN MY  
25 SON IN A WHOLE YEAR AND THE WHOLE TIME THAT I'VE BEEN COMING



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1    HERE, I'VE NEVER DISRUPTED, MAYBE A FEW WORDS. I'M NOT CRAZY.  
2    I KNOW THAT THE CHILDREN THAT ARE REALLY, REALLY, REALLY I  
3    THINK, HIGH ENERGY, SOME OF THEM ARE BEING USED, MANIPULATED  
4    IN SECRET SOCIETIES. PLEASE DO NOT LET THIS GO ON. MR. SNELL  
5    TALKS ABOUT THIS. I KNOW HE'S RADICAL BUT HE'S NOT COMPLETELY  
6    CRAZY.

7

8    **SUP. MOLINA:** VERY GOOD. THANK YOU, MISS AUTRY. ALL RIGHT. THAT  
9    ITEM IS BEFORE US. IT'S MOVED BY SUPERVISOR ANTONOVICH,  
10    SECONDED BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION,  
11    SO ORDERED.

12

13    **SUP. ANTONOVICH:** 24.

14

15    **SUP. MOLINA:** ITEM NUMBER 24? GENEVIEVE CLAVREUL AND WINETKA  
16    PLEASANT, PLEASE. ITEM 24. 24, RECOMMENDATION TO IMPROVE AND  
17    INSTRUCT THE DIRECTOR TO OFFER AND SIGN AN AMENDMENT TO THE  
18    AGREEMENT WITH THE 10 TRAUMA CENTER SERVICES. THAT ONE,  
19    GENEVIEVE.

20

21    **GENEVIEVE CLAVREUL:** GOOD AFTERNOON. ACTUALLY, IT'S NOT A GOOD  
22    AFTERNOON. IT'S VERY BAD WHEN NOBODY LISTENS TO THE FACTS.  
23    BUT, ANYWAY, ON THE AGREEMENT, IT'S VERY OBVIOUS THAT, I JUST  
24    FIND OUT THAT THE M.L.K. AND THE CALIFORNIA HOSPITAL ARE NOT  
25    INCLUDED IN THAT SPECIFIC AGREEMENT. IS THERE A REASON WHY?



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1

2 **SUP. MOLINA:** PLEASE PROCEED.

3

4 **GENEVIEVE CLAVREUL:** WELL, I'M ASKING A QUESTION. YOU KNOW, WHY  
5 M.L.K. AND CALIFORNIA HOSPITAL ARE NOT INVOLVED-- YOU KNOW,  
6 INCLUDED IN THIS TRAUMA AGREEMENT?

7

8 **SUP. MOLINA:** THANK YOU, MISS CLAVREUL.

9

10 **GENEVIEVE CLAVREUL:** YES. YOU CAN'T EVEN GET AN ANSWER, YOU  
11 DECIDED THE LIVES OF 10 PEOPLE.

12

13 **SUP. YAROSLAVSKY:** THIS IS NOT A PUBLIC HEARING.

14

15 **SUP. MOLINA:** MISS CLAVREUL, THANK YOU VERY MUCH. ALL RIGHT,  
16 THAT ITEM IS...

17

18 **GENEVIEVE CLAVREUL:** FOR YOU, I AM DR. CLAVREUL. OKAY? I CALL  
19 YOU SUPERVISOR, YOU CALL ME BY MY TITLE. I AM...

20

21 **SUP. MOLINA:** EXCUSE ME, DOCTOR. I WILL REMEMBER. I APOLOGIZE.  
22 THIS ITEM IS BEFORE US. MOVED BY SUPERVISOR YAROSLAVSKY,  
23 SECONDED BY SUPERVISOR BURKE. THERE ANY OBJECTION? IF NOT, SO  
24 ORDERED.

25



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1    **SUP. ANTONOVICH:** 22.

2

3    **SUP. MOLINA:** 22. WE HAVE THREE PEOPLE WHO WISH TO BE HEARD ON  
4    THIS ITEM: KAREN MALL, GILMA GONZALEZ, AND FERNANDO SANCHEZ  
5    AND IF ANY OF YOU HAVE TITLES, PLEASE PUT THEM ON THERE SO I  
6    WILL KNOW TO GIVE YOU THE APPROPRIATE TITLE.

7

8    **MICKEY:** KAREN MALL HAD TO GET ON WITH HER LIFE, SO SHE HAD ME  
9    TO SPEAK IN HER STEAD, AND I'M JUST MAIN MICKEY. THAT'LL DO.  
10   THE DEMAND FOR THE SERVICES IN THE MEN'S WELLNESS CENTER  
11   AGREEMENT, WHICH WAS POSTPONED FROM THIS WEEK, WHICH WE WERE  
12   VERY SORRY TO SEE POSTPONED BECAUSE IT'S BEEN POSTPONED SO  
13   MANY TIMES WITH THE CONTRACT IN DANGER OF RUNNING OUT BEFORE  
14   IT'S EVER HEARD. [ CHUCKLING ]

15

16   **MICKEY:** WHILE ALL THAT'S GOING ON, THE DEMAND FOR THE SERVICES  
17   IS INCREASING. WE NEED TO HAVE THESE SERVICES. THEY ARE NOT A  
18   DUPLICATION. WE NEED THESE SERVICES AT SEVERAL LOCATIONS.  
19   PEOPLE IN VARIOUS PARTS OF THE COUNTY NEED THESE SERVICES. IT  
20   DOESN'T DO TO HAVE IT IN ONE CENTRAL PLACE, IT'S NEEDED TO BE  
21   SPREAD OUT AND WE HAVE THAT ALREADY WITH OUR CLINICS. WE HAVE  
22   AN INFRASTRUCTURE READY AND SO, TO USE THE PHRASE, YOU GET A  
23   LOT OF BANG FOR YOUR BUCK WITH THIS CONTRACT BECAUSE WE PUT IN  
24   ALL OF OUR RESOURCES AT OUR CLINICS THAT ALREADY EXIST. A.H.F.  
25   HAS A PROVEN EXPERTISE IN RECYCLING-- I CAN'T READ MY OWN





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1 WRITING-- EXPERTISE AT REACHING THIS POPULATION. I SUPPOSE WE  
2 RECYCLE THEM SOMETIMES, TOO. THIS IS A DIFFICULT TO REACH  
3 POPULATION AND WE'VE BEEN REACHING IT FOR MANY YEARS. SO WE  
4 WOULD CONTINUE TO DO SO AND COULD BUILD ON OUR EXPERTISE. WE  
5 BRING A LOT TO THE TABLE. WE HAVE RAISED \$190,000 THIS PROGRAM  
6 OURSELVES, TOWARDS THIS PROJECT. IT IS LYING FALLOW NOW  
7 BECAUSE IT NEEDS THE REST OF THE CONTRACT THAT WE WERE GOING  
8 TO GET HERE IN ORDER TO ACTIVATE IT. BUT I THINK THAT THAT  
9 DEMONSTRATES A GREAT DEAL OF COMMITMENT TO THIS PROJECT THAT  
10 WE'VE ALREADY RAISED \$190,000. YOU KNOW, NO MATTER HOW MUCH  
11 MONEY IS PUT INTO ONE LOCATION, THAT LOCATION WILL REACH ITS  
12 CAPACITY AND YOU'LL STILL NEED MORE SERVICES AND THE ONE  
13 LOCATION MODEL-- WE'VE ALWAYS HEARD IN OUR COUNTY THAT ONE  
14 LOCATION MODEL DOESN'T WORK FOR US, WE'RE TOO SPREAD OUT,  
15 PEOPLE HAVE TO BE ABLE TO ACCESS SERVICES AT MULTIPLE  
16 LOCATIONS.

17

18 **SUP. MOLINA:** ALL RIGHT. THANK YOU SO MUCH. THAT ITEM HAS BEEN  
19 CONTINUED FOR TWO WEEKS. NEXT ITEM, MR. ANTONOVICH.

20

21 **SUP. ANTONOVICH:** THAT'S ALL, MISS. THANK YOU.

22

23 **SUP. MOLINA:** ALL RIGHT. NEXT...

24

25 **SUP. ANTONOVICH:** YOU'RE UP.



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1

2 **SUP. MOLINA:** WE HAVE ADJOURNMENTS...

3

4 **MALE VOICE:** (OFF-MIKE)

5

6 **SUP. MOLINA:** OH, I'M SORRY. I-- WELL, WE WENT TO SPECIALS BUT  
7 I GUESS EVERYBODY WANTS TO RUN THE AGENDA A DIFFERENT WAY. ALL  
8 RIGHT. ITEM NUMBER 5. MR. ROBINSON ON ITEM NUMBER 5.

9

10 **RICHARD ROBINSON:** MADAM CHAIRWOMAN, MEMBERS, RICHARD ROBINSON,  
11 NEIGHBORHOOD ORGANIZER. I PRESENTLY RESIDE AT THE 7 STAR MOTEL  
12 AT HOLLYWOOD AND LA BRAE IN ROOM NUMBER 108.

13

14 **SUP. MOLINA:** MR. ROBINSON, PLEASE CONTINUE.

15

16 **RICHARD ROBINSON:** THE CULTURE OF HOMELESSNESS IN SKID ROW  
17 SEEMS TO PERPETUATE SHORT-TERM SOLUTIONS TO A LONG-TERM  
18 PROBLEM. MA'AM, I SUPPORT YOU. SUPERVISOR MOLINA'S  
19 DETERMINATION TO AUTHORIZE THE DIRECTOR OF PUBLIC SERVICES,  
20 SOCIAL SERVICES TO AMEND THIS CONTRACT WITH THE HOMELESS  
21 SERVICES AUTHORITY WILL INCREASE ITS SERVICE. SKID ROW IS A  
22 SNAKE PIT. AS THE NATION'S RICH GET RICHER, THE NATION'S SKID  
23 ROWS ARE FALLING DEEPER INTO POVERTY. AS PRESIDENT BUSH  
24 WRESTLES WITH ENDING INSURGENCY IN IRAQ, THANK GOD OUR G.D.P.  
25 IS GROWING AND THE DEFICIT IS NOW LESS THAN 2%.



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1

2 **SUP. MOLINA:** MR. ROBINSON, DO YOU WANT TO CONCLUDE YOUR  
3 REMARKS, PLEASE?

4

5 **RICHARD ROBINSON:** WHEN FORMER MAYOR YORTY ATTEMPT TO TURN THE  
6 MILLION DOLLAR HOTEL AT MAIN AND FIFTH INTO YET ANOTHER  
7 PARKING LOT 33 YEARS AGO, I PARKED MY '71 CHEVROLET AT THAT  
8 HOTEL AND WENT INTO POLITICS. FORMER MAYOR BRADLEY TOOK OFFICE  
9 AND HELPED ME KEEP THE MILLION DOLLAR HOTEL OPEN. NOW, TODAY,  
10 THE SOLUTION IS A COMPREHENSIVE INTAKE FACILITY FOR THE  
11 HOMELESS. THE COMPREHENSIVE SOLUTION TO THE PROBLEM OF  
12 HOMELESSNESS. THE RETROFIT OF THAT HOTEL AND ITS ADAPTIVE  
13 REUSE AS A COMMUNITY AWARENESS AND TREATMENT SERVICE WILL HELP  
14 WILLIE JORDAN CONTINUE, HER COUSIN. FRED JORDAN'S MISSION  
15 NEEDS HELP. THANK YOU.

16

17 **SUP. MOLINA:** THANK YOU, MR. ROBINSON. MOVED BY MYSELF,  
18 SECONDED BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION,  
19 SO ORDERED ON THAT ITEM. MR. BAXTER, ON ITEM NUMBER 21.

20

21 **PETER BAXTER:** MADAM CHAIR, MEMBERS OF YOUR HONORABLE BOARD,  
22 MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND  
23 I LIVE IN LOS ANGELES. WITHIN THE VOLUME OF THIS TABLE AT  
24 WHICH I AM SITTING, A STEAM-GENERATING UNIT IS COMMONLY USED  
25 BY THE MOVIE INDUSTRY TO CREATE MIST AND FOG TO MEET DRAMATIC



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1 REQUIREMENTS. SUCH A STEAM-GENERATING UNIT COULD BE MOUNTED ON  
2 A HEAVY-DUTY HELICOPTER AND FLOWN TO THE BREACH IN THE WALLS  
3 OF A HIGH-RISE FROM WHICH SMOKE IS BILLOWING. BY INJECTING A  
4 STEADY FLOW OF WATER VAPOR INTO THAT BREACH, WATER VAPOR WOULD  
5 THRUST ITSELF INTO EVERY SECTION OF THE HIGH-RISE, THEREBY  
6 SATURATING SPACE IN THAT HIGH-RISE. IT IS MY RESPECTFUL  
7 SUBMISSION THAT, SO LONG AS THERE IS NO COUNTY COUNSEL  
8 FORMALLY, NO DEPUTY COUNTY COUNSEL MAY APPEAR, EITHER IN COURT  
9 OR BEFORE THE BOARD OF SUPERVISORS, AS IF, IN FACT, THERE IS A  
10 COUNTY COUNSEL. I RESPECTFULLY SUBMIT THAT FULL DISCLOSURE  
11 REQUIRES THAT WE KNOW PERFECTLY WELL WHETHER OR NOT THERE IS A  
12 DEPUTY COUNTY COUNSEL, A REAL COUNTY COUNSEL, ALL OF WHICH IS  
13 RESPECTFULLY SUBMITTED. THANK YOU, MADAM PRESIDENT.

14

15 **SUP. MOLINA:** THANK YOU. THE ITEM IS BEFORE US. MOVED BY  
16 SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR YAROSLAVSKY. IF  
17 THERE'S NO OBJECTION, SO ORDERED ON ITEM NUMBER 21. I HAVE  
18 SOME ADJOURNMENTS. I'D LIKE TO ASK THAT WE ADJOURN IN THE  
19 MEMORY OF U. S. CIRCUIT COURT JUDGE REYNALDO GARZA, THE  
20 NATION'S VERY FIRST MEXICAN-AMERICAN FEDERAL DISTRICT JUDGE.  
21 JUDGE GARZA WAS THE INSPIRATION FOR GENERATIONS OF MEXICAN-  
22 AMERICANS. HE WAS NOMINATED TO THE BENCH IN TEXAS BY PRESIDENT  
23 JOHN KENNEDY IN 1961, WHERE HE ULTIMATELY BECAME THE CHIEF  
24 JUDGE AND, IN 1979, PRESIDENT CARTER NOMINATED HIM TO THE  
25 FIFTH DISTRICT CIRCUIT COURT OF APPEALS WHERE HE WAS SERVING



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1 UNTIL HIS PASSING. WE WANT TO EXTEND OUR DEEPEST CONDOLENCES  
2 TO HIS FAMILY, HIS COLLEAGUES AND HIS FRIENDS. ALSO LIKE TO  
3 ASK THAT WE ADJOURN IN THE MEMORY OF ROSIE ROBINO CASTILLO,  
4 THE GREAT-GRANDMOTHER OF MY STAFF MEMBER, DYSTANIE FLORES. WE  
5 WANT TO EXTEND OUR DEEPEST SYMPATHIES TO THE FAMILY. I'D ALSO  
6 LIKE TO ASK THAT WE ADJOURN IN THE MEMORY OF RICHARD CALDERON.  
7 MR. CALDERON WAS A FORMER ADMINISTRATOR AT THE ROYBAL  
8 COMPREHENSIVE HEALTH CENTER IN THE FIRST DISTRICT, SERVED IN  
9 THE DEPARTMENT OF HEALTH SERVICES, WAS INSTRUMENTAL IN REALLY  
10 PROVIDING A LOT OF OUTREACH INTO THE LATINO COMMUNITY. HE WAS  
11 A TREMENDOUS LEADER IN THE WHOLE AREA OF HEALTHCARE THROUGHOUT  
12 THE EAST SIDE. IT'S A SAD PASSING FOR ALL OF US. WE WANT TO  
13 EXTEND OUR DEEPEST CONDOLENCES TO THE ENTIRE FAMILY. AND ON  
14 BEHALF OF THE SUPERVISOR DON KNABE, I'D LIKE TO ASK THAT WE  
15 ADJOURN IN THE MEMORY TODAY OF MARTHA MARIE HUSTED. SHE'S THE  
16 LOVING MOTHER OF A C.A.O. EMPLOYEE ROBIN WOODHOUSE AND A LA  
17 MIRADA RESIDENT SINCE 1956. SHE PASSED AWAY LAST NIGHT. SHE IS  
18 CERTAINLY GOING TO BE MISSED BY HER FAMILY AND FRIENDS AND WE  
19 WANT TO EXTEND OUR DEEPEST CONDOLENCES TO ROBIN AND HER  
20 FAMILY. ALSO ASK ON BEHALF OF SUPERVISOR KNABE THAT WE ADJOURN  
21 IN THE MEMORY OF THOMAS HAAS, A LONG-TIME FUNDRAISER AND  
22 ACCOUNTANT WHO DIED RECENTLY FROM COMPLICATIONS OF LIVER  
23 CANCER. HE WAS 62 YEARS OLD. HE WAS BORN AND RAISED IN A FARM  
24 NEAR BAKERS FIELD, MOVED TO WHITTIER AS A TEENAGER. HIS  
25 FRIENDS REMEMBER HIM AS A GENEROUS AND UNSELFISH MAN. WE'D



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1    LIKE TO EXTEND OUR DEEPEST CONDOLENCES TO ALL OF THE FAMILIES.

2    SO ORDERED ON THOSE ADJOURNMENTS. MS. BURKE?

3

4    **SUP. BURKE:** I MOVE TODAY THAT WHEN WE ADJOURN, WE ADJOURN IN  
5    THE MEMORY OF WILMA COLLOR AND SHE PASSED AWAY ON SEPTEMBER  
6    10TH AT THE AGE OF 77. SHE WAS AN OUTSTANDING MEMBER OF THE  
7    COMMUNITY, A FOSTER MOTHER TO TWO SISTERS AND A BROTHER. HER  
8    SISTERS WERE RENEKA, SHERRIE AND HER BROTHER, ANTONIO AND SHE  
9    ADOPTED RENEKA AND SHERRIE IN 1993. SHE LEAVES TO MOURN HER  
10    PASSING HER SON, ANDREW, HER ADOPTED CHILDREN, RENEKA AND  
11    SHERRIE, AND FOSTER SONS, ANTONIO HENDERSON AND JULIUS WILSON,  
12    TWO GRANDCHILDREN AND A HOST OF NIECES AND NEPHEWS AND OTHER  
13    FAMILY AND FRIENDS.

14

15    **SUP. MOLINA:** SO ORDERED ON THOSE ADJOURNMENTS. MR.  
16    YAROSLAVSKY?

17

18    **SUP. YAROSLAVSKY:** I HAVE ONE, MADAM CHAIR. ASK THAT WE ADJOURN  
19    IN THE MEMORY OF BEN BARAN, WHO'S THE FATHER OF A FRIEND OF  
20    OURS AND A MEMBER OF THE BOARD OF JEWISH EDUCATION, SHEILA  
21    BARAN SPIWAK. BEN PASSED AWAY RECENTLY, A GREAT SUPPORTER OF  
22    JEWISH EDUCATION AND OF THE BUREAU OF JEWISH EDUCATION  
23    THROUGHOUT HIS LIFE. HE'S SURVIVED BY HIS DAUGHTER AND OTHER  
24    FAMILY MEMBERS.

25





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1   **SUP. MOLINA:** SO ORDERED ON THOSE ADJOURNMENTS. ON ITEM NUMBER  
2   66, WHICH IS PUBLIC COMMENT, WE HAVE TWO INDIVIDUALS. LADY  
3   CAGE-BARILE AND DERIC LOVE. IF THEY WOULD JOIN US. ARE THEY  
4   HERE? OH. PLEASE JOIN US. MR. LOVE, IF YOU'D JOIN US. PLEASE  
5   BEGIN. MR. LOVE, PLEASE PROCEED.

6

7   **DERIC LOVE:** ALL RIGHT. I SPEAK ON BEHALF OF VETERAN OF THIS  
8   COUNTRY, THE VISION OF THIS COUNTRY. HOWEVER, I KIND OF FEEL  
9   BAD BECAUSE I'M QUITE-- I'M NOT TREATED AS FAIRLY AS I FEEL  
10   LIKE I SHOULD BE TREATED AS A CITIZEN IN THIS COUNTRY. AND I'M  
11   IN DESPERATE NEED OF HELP RIGHT NOW. I'M A CHRISTIAN. I LOVE  
12   THE LAWS OF AMERICA, I LOVE THE LAWS OF MY GOD AND I BELIEVE  
13   IN THE VISION OF THIS COUNTRY. AND THE REASON I'M APPROACHING  
14   YOU GUYS IS THAT I'M BEING OPPRESSED BADLY. I CALLED THE  
15   POLICE FOR VIOLENCE AND STUFF THAT'S GOING ON IN MY COMMUNITY  
16   AND THE POLICE DON'T NEVER ADDRESS IT, THEY DON'T NEVER COME.  
17   I GO TO LEGAL SERVICE, THEY TURN ME AROUND. I GO TO ANY TYPE  
18   OF ENTITY, TO TRY TO GO TO THE LAWFUL WAY TO DO WHAT'S RIGHT  
19   AND I'M TURNED AWAY AND THEY ALL LEAD ME TO YOU GUYS, AND I'M  
20   HOPING THAT YOU GUYS DON'T TURN ME AWAY, YOU KNOW? CAN YOU  
21   SEND ME SOMEONE WHERE SOMEONE TO BE ACCOUNTABLE.

22

23   **SUP. MOLINA:** WHICH IS THE DEPARTMENT THAT YOU HAVE? WHICH  
24   POLICE DEPARTMENT?

25



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1    **DERIC LOVE:** SOUTHWEST, MISS.

2

3    **SUP. MOLINA:** THE SHERIFF'S?

4

5    **DERIC LOVE:** NO, SOUTHWEST...

6

7    **SUP. MOLINA:** L.A.P.D.

8

9    **DERIC LOVE:** YES.

10

11    **SUP. MOLINA:** I THINK YOU HAVE TO GO TO THE COUNCIL PERSON OF  
12    THAT AREA AND THEY MAY HAVE...

13

14    **DERIC LOVE:** I DID, MISS.

15

16    **SUP. MOLINA:** WELL, AGAIN-- HAVE YOU FILED A FORMAL COMPLAINT  
17    WITH THEM?

18

19    **DERIC LOVE:** NO.

20

21    **SUP. MOLINA:** WHY NOT? YOU CAN GO...

22

23    **DERIC LOVE:** I DON'T KNOW-- THAT'S WHY I'M HERE BECAUSE  
24    EVERYBODY'S TOLD ME TO COME HERE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** WELL, WHICH OF THE COUNCIL PEOPLE DID YOU TALK  
2   TO?

3

4   **DERIC LOVE:** I WENT TO BERNARD PARKS' OFFICE. I CAN'T GO TO  
5   THE-- I CAN'T GO TO LAIDLAW BECAUSE IT'S LIKE THE  
6   DISCRIMINATION BECAUSE HE'S MARRIED TO SOMEONE THAT I'M HAVING  
7   A PROBLEM WITH.

8

9   **SUP. MOLINA:** WELL, AGAIN, SIR, YOU HAVE TO FILE A COMPLAINT  
10   AND IT WILL BE ADDRESSED. THERE IS A COMMUNITY SERVICES  
11   COMPONENT AT EACH OF THE DEPARTMENTS THAT ALLOW YOU TO DO  
12   THAT.

13

14   **DERIC LOVE:** YOU MEAN JUST WRITE MY COMPLAINT DOWN TO A  
15   COUNCILMAN?

16

17   **SUP. MOLINA:** NO, NOT TO YOUR COUNCILMAN, TO THE DEPARTMENT.  
18   THERE IS A PROCESS.

19

20   **DERIC LOVE:** TO WHO, MA'AM? TO WHAT DEPARTMENT?

21

22   **SUP. MOLINA:** THERE IS A COMMISSION AS WELL WHICH YOU CAN GO TO  
23   AND ADDRESS THOSE ISSUES.

24

25   **DERIC LOVE:** WELL, I MEAN...



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1

2 **SUP. MOLINA:** THE POLICE COMMISSION.

3

4 **DERIC LOVE:** OKAY. GO TO THE POLICE COMMISSION, AND ASK THEM  
5 FOR A COMPLAINT?

6

7 **SUP. MOLINA:** [ CHUCKLING ] SOMEONE HERE WILL HELP YOU.

8

9 **MALE VOICE:** I'LL HELP HIM, SUPERVISOR.

10

11 **SUP. BURKE:** YEAH, JOHN HILL CAN HELP HIM, ALSO. MAYBE HE  
12 COULD-- HE MAY NEED TO CONTACT THE VETERANS AFFAIRS, THE  
13 VETERANS CENTER.

14

15 **LADY CAGE-BARILE:** MAY NAME IS LADY CAGE-BARILE. I'M A MEMBER  
16 OF THE AFRICAN-AMERICAN REPUBLICAN PARTY COALITION LOCATED AT  
17 4323 LE MARC BOULEVARD IN LE MARC PARK IN LOS ANGELES,  
18 CALIFORNIA, THE NATIONAL COUNCIL OF NEGRO WOMEN, THE SIGMA  
19 GAMMA ROW SORORITY, I'M BAPTIZED IN THE CHURCH OF CHRIST, I'M  
20 A PART OF THE SAVE THE LOS ANGELES COUNTY SEAL AT  
21 WWW.OURFIRSTAMENDMENT.ORG AND I HOLD A MASTER'S IN SOCIAL  
22 SCIENCE VIA PEPPERDINE UNIVERSITY AND I'M CURRENTLY PROCURING  
23 MY TEACHER CERTIFICATION. I AM ALSO AN ALUMNUS OF SOUTHERN  
24 UNIVERSITY IN BATON ROUGE, LOUISIANA. I ALSO PROMOTE COMMUNITY  
25 PROJECTS TO PROMOTE PEACE AND HARMONY, SUCH AS AT HARONBY'S



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1 FARMERS MARKET ON CRENSHAW BOULEVARD. I'M ALSO THE AUTHOR OF  
2 THE COVENANT MARRIAGE LICENSE PROPOSAL AS AN OPTION TO THE  
3 CALIFORNIA STATE MARRIAGE LICENSE AND THAT CAN BE OBTAINED  
4 THROUGH WWW.CMFOMOW.COM. I, AS MOST PEOPLE HERE, AS MOST  
5 PEOPLE HERE-- AND WERE HERE SHOULD BE A WAKE-UP CALL THAT YOU  
6 ARE ALWAYS BEING WATCHED. YOUR ACTIONS REGARDING MAJOR  
7 DECISIONS ARE NOT ALWAYS YOURS. IT IS THE PEOPLE AS WELL. IT  
8 HAS A-- IT TOOK A FEDERAL INJUNCTION PROHIBITING YOU FROM  
9 CLOSING RANCHO LOS AMIGOS AND IT MAY TAKE ALSO THE SAME THING  
10 TO STOP YOU FROM CLOSING DREW MEDICAL, THE TRAUMA CENTER, NOT  
11 JUST THE HOSPITAL BUT THE TRAUMA CENTER. I HAVE AN INQUIRY  
12 THAT I FEEL NEEDS TO BE INVESTIGATED. DURING THE BOARD MEETING  
13 OF JUNE 15TH, 2004, YVONNE, ZEV AND MOLINA STATED THEIR  
14 RELIGIOUS AND NON-RELIGIOUS CONVICTIONS BUT, WHEN I VIEWED THE  
15 TELEVISED TAPE AND REVIEWED THE TRANSCRIPT ON THE INTERNET,  
16 BOTH DOCUMENTS WERE EDITED. WHO GAVE THE AUTHORITY TO EDIT OUT  
17 MOLINA'S STATEMENT THAT THE CROSS DOES NOT REFLECT WHO SHE IS?  
18 AND ZEV'S STATEMENT THAT HE IS AN ATHEIST AND HIS SON IS AN  
19 AGNOSTIC WHO DOES NOT AGREE WITH WHAT HE'S DOING REGARDING  
20 REMOVING THE CROSS FROM THE COUNTY SEAL? AND ALTHOUGH YVONNE  
21 STATED SHE'S A CHRISTIAN, SHE PUTS GOVERNMENT BEFORE HER GOD,  
22 WHICH IS TO DENY CHRIST. YVONNE SUPPORTING NON-EMERGENCY  
23 ABORTIONS IS NON-CHRISTIAN. I CHARGE THAT THERE'S A COVER-UP  
24 IN ORDER TO CLAIM VOTES FROM THE COMMUNITY. THE REMOVING OF  
25 THE CROSS FROM THE COUNTY SEAL SUCH AS THIS AT ANY COST BY



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1 ZEV, THE ATHEIST, WHO EVEN DENIES HIS JEWISH HERITAGE BUT HE  
2 MIMICS GOD'S...

3

4 **SUP. MOLINA:** THANK YOU, MS. BARILE, YOUR TIME IS UP.

5

6 **SUP. BURKE:** MAY I JUST SAY SOMETHING TO YOU? SUPERVISOR  
7 YAROSLAVSKY IS NOT HERE. HE SAID THAT IN JEST.

8

9 **LADY CAGE-BARILE:** HE'S BEHIND YOU.

10

11 **SUP. BURKE:** YEAH, BUT I WANT TO CLARIFY IT.

12

13 **LADY CAGE-BARILE:** IN JEST OR NOT, HE SAID IT.

14

15 **SUP. BURKE:** YOU SAID-- JUST A MOMENT. HE SAID IT IN JEST. HE'S  
16 VERY, VERY...

17

18 **LADY CAGE-BARILE:** I DON'T KNOW THIS.

19

20 **SUP. BURKE:** WAIT A MINUTE. HE'S VERY RELIGIOUS. HE'S A--  
21 ATTENDS SYNAGOGUE MORE THAN, PROBABLY, I ATTEND CHURCH AND HE  
22 IS VERY INVOLVED IN HIS CHURCH-- IN HIS RELIGION. AND HE SAID  
23 IT IN JEST AND YOU KEEP REPEATING IT AND I THINK IT SHOULD BE  
24 CLARIFIED THAT HE DID SAY THAT JUST IN JEST BECAUSE HE IS VERY  
25 INVOLVED IN TERMS OF HIS RELIGION.





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1

2 **SUP. MOLINA:** THANK YOU VERY MUCH. THAT CONCLUDES PUBLIC  
3 COMMENT. WE HAVE VARIOUS ITEMS THAT WE'RE GOING INTO CLOSED  
4 SESSION. COULD WE GIVE THE APPROPRIATE NOTIFICATION OF THOSE  
5 ITEMS THAT ARE ON THE AGENDA SO THAT EVERYONE, INCLUDING  
6 DOCTORS, UNDERSTANDS WHAT THE ISSUES ARE BEFORE US?

7

8 **CLERK VARONA-LUKENS:** THANK YOU, MADAM CHAIR. IN ACCORDANCE  
9 WITH BROWN ACT REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE  
10 BOARD OF SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS  
11 ITEMS CS-1, CS-2, CS-3 AND CS-4, CONFERENCES WITH LEGAL  
12 COUNSEL REGARDING EXISTING LITIGATION, ITEM CS-5, CONFERENCE  
13 WITH LABOR NEGOTIATORS DAVID E. JANSSEN AND DESIGNATED STAFF  
14 AS LISTED ON THE POSTED AGENDA AND SUPPLEMENTAL AGENDA. ITEM  
15 CS-6 HAS BEEN CONTINUED TO OCTOBER 5TH-- I'M SORRY, OCTOBER  
16 19TH, 2004. THANK YOU.

17

18

19

20

21

22

23

24

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **REPORT OF ACTION TAKEN IN CLOSED SESSION ON SEPTEMBER 21, 2004**

2

3    The Board of Supervisors met today in Closed Session. The  
4    following action is being reported:

5

6    CS-2. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION  
7    (Subdivision (a) of Government Code Section 54956.9) Vulcan  
8    Materials Co. v. County of Los Angeles, Los Angeles Superior  
9    Court Case No BC 302 794

10

11    This lawsuit challenges application of amendments to the  
12    County's Solid Waste Management Fee Ordinance (Chapter 20.88  
13    of the Los Angeles County Code).

14

15    Action Taken:

16

17    The Board of Supervisors accepted the payment to the County of  
18    \$306,463.56 in settlement of the litigation and authorized the  
19    Interim Director of Public Works to execute a Mutual General  
20    Release and Settlement Agreement for the settlement. When  
21    fully executed, the settlement agreement will be available for  
22    inspection upon inquiry by any interested person. The vote of  
23    the Board of Supervisors was unanimous with Supervisor Knabe  
24    being absent.

25



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1 CS-4.CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION  
2 (Subdivision (a) of Government Code Section 54956.9) Diamond  
3 Farming Company; WM. Bolthouse Farms, Inc. v. City of  
4 Lancaster, et al., Riverside Superior Court Case Nos. RIC  
5 344436 (lead case) and RIC 353840

6

7 These lawsuits, in which Los Angeles County Waterworks  
8 District No. 40, Antelope Valley is named as a party, seek a  
9 judicial determination of groundwater rights of public and  
10 private parties in the Antelope Valley groundwater basin.

11

12 Action Taken:

13

14 The Board of Supervisors authorized Los Angeles County  
15 Waterworks District No. 40, Antelope Valley, to seek a  
16 judicial determination of the rights of public and private  
17 parties to use groundwater in the Antelope Valley groundwater  
18 basin.

19

20 The vote of the Board of Supervisors was unanimous with  
21 Supervisor Knabe being absent.

22

23

24

25



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REPORTER'S CERTIFICATE

I, Jennifer A. Hines, Certified Shorthand Reporter Number 6029/RPR/CRR qualified in and for the State of California, do hereby certify:

That the foregoing transcript of recorded proceedings was taken on Tuesday, September 21st, 2004, at the time and place therein set forth and recorded by the Los Angeles County Board of Supervisors, thereafter transcribed into typewriting under my direction and supervision;

And I hereby certify that the foregoing transcript of recorded proceedings is a full, true, and correct transcript of the recorded proceedings before the Los Angeles County Board of Supervisors.

I further certify that I am neither counsel for nor related to any party to said action, nor in anywise interested in the outcome thereof.

IN WITNESS WHEREOF, I have hereunto set my hand this 24th day of September, 2004.

\_\_\_\_\_(Signature on file)\_\_\_\_\_

JENNIFER A. HINES

CSR No. 6029/RPR/CRR